

2011 City of Swift Current Budget Address

March 7, 2011

Members of Council, City Administration and residents of Swift Current, it is my pleasure this evening to present the 2011 budget for the City of Swift Current.

At the outset I want to thank our administration team for the many hours of hard work and deliberation that they committed to the budget process.

I would like to acknowledge City Council both past and present for their commitment and dedication to being fiscally responsible in the management and operation of our City. This has allowed Swift Current to enjoy one of the lowest municipal tax rates, not only in the province but in the country.

This year our council spent many extra hours both understanding the rationale for the items in this budget and better understanding the fiscal planning and strategy required for our City. No question, a budget like this is much different than personal finances and much larger than many personal businesses and I am appreciative of the extra efforts put in my council.

The presentation this evening will focus on our 2011 operating and capital budgets with general discussion on the most important part of any municipal budget: its impact on our taxpayers.

Before we get into some of the details of this year's budget, there are some facts worth noting from the year 2010.

In 2010 we budgeted to breakeven on a \$37.8 million dollar operating budget. I am pleased to report that we achieved this on actual operating costs of \$36.4 million.

The City believes that ongoing investment in infrastructure is critical for our city to be sustainable and attract growth in the future. To achieve this \$15.2 million was invested into infrastructure.

In 2010 the City made an investment into the Fairview Arenas, which included replacing a single purpose sand floor with concrete, expanding dressing rooms and showers, as well as installing a sprinkler system for the safety and well being of all users in addition to protecting a multi-million dollar facility. The renovation transformed the seasonal facility to a year round facility that can host numerous events and activities for the City, as well as increase visitors to the community.

A new Olympia ice resurfacing machine was purchased to improve the ice quality at the Fairview Arenas. Ice quality improves the experience for users and fans and increases the safety of participants using the ice. The new ice resurfer in conjunction with a structured ice maintenance program decreases the energy costs associated with operating the facility.

Several capital investments were made at Kinetic Park. The Saloon received a new roof and renovated washrooms. The renovated washrooms and showers not only meet the Public Health requirements but were especially well received by the individuals and organizations visiting the facility. As well, a portion of the parking lot was resurfaced again this year which improved accessibility to the grounds and extended the life of the existing asphalt. These improvements allowed us to cater to over 100,000 people in 2010.

Our parks, green spaces and the Chinook parkway are important to the City, the citizens and our guests.

The City believes that it has a great network of both active and passive parks and continued to invest in them in 2010. In the interests of safety, aging play equipment was replaced with a new play structure at Whyte Park. The new play structure increases physical activity and social interaction for the benefit of children and families. As well, washrooms were built at Saulteaux Park and were welcomed by residents and compliment the summer activity programs at one of the City's largest parks.

In 2010 the Chinook Parkway Master Plan design continued. The Master Plan provides strategic planning guidelines for path and trail extensions, as well as shelters, rest areas and lighting along the Chinook Pathway. The Chinook Parkway is the most utilized recreation and health facility in the City. The Master Plan emphasizes strategic linkages for residents to access and use the path system for personal enjoyment, physical activity and to connect with nature.

2010 saw the completion of the Highway 1 and 4 interchange. Access ramps and service roads were relocated and 4 new traffic lights were installed. This investment provides for the safe and efficient flow of traffic through this growing sector of the City.

We continued to invest in the paved street rehabilitation and sidewalk replacement programs. 3km's of streets were rehabilitated and 700m of sidewalk was replaced. The annual program to repave and replace these structures ensures safe and uninterrupted vehicular and pedestrian accessibility.

In 2010 a project was started to replace downtown street lighting which consists of standardizing the type of streetlight used, upgrading power supply and improving streetlight location. This investment will result in better lighting continuity, more efficient lighting and ultimately results in a more welcoming and aesthetically pleasing downtown for existing business and the attraction of new businesses.

We also continued our commitment to maintain an inventory of residential and commercial lots.

The Springs Valley Commercial Subdivision saw the completion of the deep utilities and the surface work in the open area west of the Swift Current Mall. This commercial subdivision creates the opportunity for large and small commercial businesses to develop in an area, which is easily accessed by major roads connecting to the Provincial Highway System. The completion of Battleford Trail through this subdivision also provides a much needed linkage for residents and businesses.

On the residential side of property development the City continued to create residential lots in the Highland Subdivision as well as Valley Ridge Subdivision, the newest residential subdivision in the City. Highland subdivision saw the creation of 25 new lots in 2010 and Valley Ridge subdivision saw site grading, street surfacing of the first cul de sac and installation of deep utilities on the second cul de sac within this subdivision.

When looking at municipal budget items, it is always important to understand what is expected by the residents and businesses who pay their taxes in return for services and amenities along with other assets that allow for an extremely high quality of life.

A city budget should be looked at in terms of what it provides for all demographics...from the youngest to the oldest.

Certainly, we can question items such as the purchase of a new piece of equipment, renovations or projects on existing facilities or whether some city assets need replacement now or down the road. Simply put, our community is asking for us to maintain or enhance the day to day services the city provides. Therefore, we must not only maintain the assets we have, we must also invest to accommodate growth, including amenities that create a quality of life attractive to potential residents and business.

Therefore, maintaining status quo or deferring the inevitable will not achieve objectives for growth.

It can be critiqued or debated as to how we address basic needs such as quality water and environmentally friendly wastewater systems; safety and security of residents; provision of recreation and cultural programs and facilities; dependable electrical supply; quality healthcare facilities; transportation infrastructure including providing for those who have higher needs; and of course affordability.

Through our budget deliberations we did critique, debate and discuss all of these components and more. We looked at where the city was a number of years ago, where we are today and as importantly where we will be in the future and how we will get there.

Ladies and gentlemen, we have a great city and our potential is boundless. In this year's budget, we have addressed the need to maintain the assets we have accumulated; maintain and add to the services that are provided while at the same time planning for the growth that is expected.

We are a city in transition in a province striving to reach its potential.

A transition from 16,000 people to 20,000 people and beyond. A transition from a city with a boundary of 24 square kilometres to a city of 30 square kilometres. A transition to an even more vibrant, culturally inclusive community.

Just as our past built the foundation that we all cherish we must now take full responsibility to perform our duty for our future. Swift Current was a great place to live years ago...is a great place to live now...and will be a great place to live tomorrow. We will do our best as leaders of today.

This year's budget reflects our plan to take the steps required to assist in the transformation of our city while at the same time remaining cognizant of our financial responsible to our rate payers.

This budget was built on solid principles, strong partnerships and the need to plan now to ensure future prosperity.

When budgeting for the City, one of the main factors we have always considered to be of utmost importance is the health and safety of our residents.

We enjoy a superior quality of life and this has not happened by chance. We continue to invest in our recreation and parks, our streets and sidewalks, our scenic pathways, our cultural activities and venues, our environment and utilities and of course our Fire Department and Police Services.

We know we have to be ready for the transition our city will encounter over the next number of years. Based on our growth plan, we will indeed be a city of 20,000 by the year 2020. And this means to transition to this population and beyond, we must ensure our current assets are managed properly as well as invest in assets that will be required through this process.

When addressing the capital requirements that are needed within our city, it is first important to understand the current capital debt we have and the focused funding of each. Beginning with the Regional Hospital, the debt outstanding is 4.9 million. This is fully funded by the hospital levy that was introduced and applied to residents and businesses and will be finished in roughly 5 years.

We have and will be investing a total of 29.7 million in the waste water treatment plant and the upgrades to the water treatment plant. This too is fully funded through the water rates. I am happy to state that even with the rate increases we have implemented; our residents and businesses still enjoy some of the lowest water rates in the province and unlike other municipalities, we break even on water rather than generating a profit and paying a dividend.

Third are the improvements and expansion completed at the iplex which is funded through our operating revenues, which have increased significantly. The iplex continues to be a hub for activity for the entire region in the winter months, brings us unprecedented opportunities such as last year's world curling event.

Fourth are the investments we have made in land development to allow us to be positioned for current and future growth. Whether it be the investment in residential, commercial or industrial lots, the funding was acquired through our partnership with the provincial government and its interest free financing program. As this developed land is sold, this debt will be paid off and taxation will generate perpetual revenue for the city to fund and enhance amenities that build our quality of life.

When looking to the future, it also important to understand the past. At a time when our province was not growing, our city maintained our service levels and provided residents with many years of no tax increases. Those decisions have left our city in an enviable position of having the lowest municipal taxes in the province.

Managing a city during a period of unprecedented growth is a much different task. It takes tremendous investment to prepare for growth, to ensure we benefit during a provincial boom and of course maintain everything we currently have.

Statistically, over the past 6 years, in excess of 500 new residential units have been constructed in our city. Industrial lots have been serviced and now available for new businesses; commercial lots have been serviced and additional residential subdivisions were brought on line. All these developments required additional roads, sidewalks, sewer, water, and electrical servicing.

Considering some of the capital requirements we have budgeted for, it is important to keep in mind that indicators clearly show that we are growing. With that growth comes increased responsibilities.

In terms of population growth, based on the 2010 Covered Population statistics provided by Saskatchewan Health, the City of Swift Current's population combined with that of the RM of Swift Current now stands at 19,616. This really is significant and exciting as it represents an increase of 13.5% over the 2007 numbers. We have welcomed so many new families including hundreds of immigrants to our city and this trend is sure to continue.

To accommodate new housing and commercial developments into the future, strategic planning is essential. We will be conducting a transportation master plan to review and plan for future transportation networks that will be required given the fact that our city boundary will change and new areas of development will occur. This plan will provide valuable information into the future at a cost of \$150,000.

Our engineering and public works crews are stretched as they maintain more roads, water and sewer lines both during the winter and summer months. Residential subdivisions expanded and new ones developed to accommodate construction and new residents. We created new industrial and commercial properties and completed the Highway 1 and 4 interchange. Of course, with the excitement of development comes the challenges with additional kilometres of roads to maintain.

Simply put, as business grows – more investment is required to sustain that growth, whether it be space, product or personnel. In other words, can we expect to clear more roadways and neighbourhoods from snow, with the same strategies and equipment used in the past.

To maintain the level of service we all expect and frankly demand during trying winters such as this one, we will be purchasing a new \$300,000 grader for snow removal and other road work. We will be purchasing a new larger gravel truck for \$190,000 as well as a new plow blade for our loader as we continue to strive for better service to our residents.

Our engineering department is also charged with managing many structural assets in our city. Items such as our bridges are critical for both vehicular and pedestrian traffic and we must be certain the integrity of these structures is sound. We will be conducting bridge rehabilitation and other required maintenance on the 13th Avenue bridge, Chaplin Street bridge, Lee Lam bridge, pedestrian bridges and the South Railway bridge. This work to be completed throughout 2011 is budgeted at \$265,000.

Leading up to our bridges and throughout our city is our roadway infrastructure and I am very pleased with how our public works crews have kept them in good shape when compared to other communities. This takes a tremendous amount of efforts on an annual basis and again this year we will spend close to one million dollars on our paved street rehabilitation program focusing on deteriorated residential streets and sidewalks with an additional \$50,000 for patching lanes and pothole repairs.

As with any city, the downtown core is an important element and we should all be pleased with the revitalization that has occurred. Businesses are investing in their storefronts and interiors and vacant buildings are filling up and being renovated. However, when driving in the area, it is clear that certain intersections need attention so we have budgeted \$200,000 this year to improve turning radii and upgrade traffic signals. Additionally, \$230,000 is directed to upgrade and modernize existing pedestrian traffic crossings, the continuation of our downtown street light renewal and of course continuing to repair our paving stone sidewalks.

Just as businesses have shown belief and initiative with their investment, we too look to build a partnership by investing in upgrades to ensure a beautiful and vibrant downtown.

Other areas of Swift Current are also undergoing significant change. Whether it be Highland or Saskatchewan Valley Subdivisions, substantial commitments are required to properly plan and install adequate services that complement the conceptual designs. Under planning, zoning and property development, we are budgeting 5 million dollars. As we progress, these costs will be recouped as continued developments occur and property sold.

Our Light and Power Department has been a critical component to not only the provision of reliable power to Swift Current residents, but also enhancing city revenues while customers pay the same as SaskPower customers. We are committed to this utility and will be continuing upgrades to the electrical distribution system to help save energy while remaining extremely efficient. Close to \$500,000 will be dedicated to this important program.

As we deliberated over this 2011 budget, again we stressed the importance of providing for all aspects of our population, For example, our transit bus is aging and is often difficult for our seniors to use as there are three steps that must be navigated. This year we will be spending \$300,000 for a new bus which will provide for our growing population and increased ridership. We will also be exploring various avenues possible to better serve the needs of those using this public service, especially as more development occurs in the northeast of our city.

Transportation infrastructure has shown to be a significant part of our 2011 budget. Part of this includes our airport and we must decide on its future and its role in our cities growth and determine its viability. A long term strategy for capital upkeep and improvements as well as possible avenues to generate increase revenues. We are budgeting \$60,000 for the preparation of an airport masterplan to help maximize future potential for the facility.

Swift Current offers a tremendous quality of life and how important to all residents and their families. I believe this budget ensures our wonderful and affordable quality of life continues and is enhanced.

The citizens of Swift Current should be proud of our existing parks, green spaces, and Chinook Parkway. Our Recreation and Parks Department puts forth tremendous energy and time to ensure these areas are meticulously maintained which plays a big role in fulfilling this strategy. We have over 1700 acres of green space. The City has an inventory of over 15,000 trees that we maintain throughout our parks and open spaces at an estimated value of \$45 million dollars. The heavy use that our parks endure year after year tells us that our residents appreciate them.

Our Chinook Parkway is a tremendous asset in our community and is enjoyed by our youngest of residents to our oldest. We are committed to not only maintaining the pathway but are extending it linking the Rec Centre to Memorial Coulee. This \$50,000 project is part of our Chinook parkway Master Plan which identifies where additional kilometres of pathway, shelters and amenities will be developed. We are also working to identify how our pathway will provide an important link to the northeast as our community grows around the Cypress Regional Hospital.

Our commitment to healthy lifestyles and family is stronger than ever with our outdoor parks. For example, Salteaux Park, Rotary Park and Westend Playground all have 25 – 30 year old splash pads that require upgrading. This year we will spend \$100,000 beginning with the replacement of the water components at Salteaux Park as well as replacing the asphalt at both Kin and ACT Parks.

In addition to our parks, we continually support our popular ball diamonds, soccer pitches, 5 outdoor rinks, 3 indoor ice skating surfaces, 8 tennis courts, curling facility, Kiwanis skatepark, Kinetic Park and more. There is no doubt residents of Swift Current and the surrounding area

have access to top notch recreation and leisure facilities and we are committed to these assets. We will be adding another component this year with an off leash Dog Park in partnership with the Swift Current Dog Park Committee. Our capital investment in 2011 will be \$60,000 and through this partnership the committee will also be investing to provide this service.

Kinetic Park is a large asset the City of Swift Current must manage in an effective way. Over the years, components within the park have been identified as needing upgrades. This year, \$250,000 will be directed at improvements that will be beneficial to our public. Without maintaining these facilities and without the partnership between the City and the Ag & Ex Board, residents of southwest would not enjoy events like Frontier Days, car races, tradeshow and more.

With a growing and diversified population, our arts and cultural activities have also grown. Our Lyric theatre continues its redevelopment and offers an exciting option for music, the arts and entertainment. This coupled with the allied arts council, the Sky Centre, the long days night and windscape, the many programs offered through the art gallery, museum and library, helps create a well rounded life and many exciting cultural opportunities. We have budgeted \$15,000 to assist the Lyric in their continued success; \$36,000 in capital maintenance for the Art Gallery and \$25,000 for the museum in addition to their annual operating budgets.

To conclude on the expenditure side, we have committed 3.2 million dollars in 2011 to continue with the completion of the approved 13 million dollar water treatment plant upgrade and expansion and we eagerly anticipate the agreement with the RM of Swift Current to ensure clean, safe and reliable drinking water for our residents to enjoy and to help our economies grow.

In our Wastewater and Waste Collection areas of operation, 2.2 million is in the budget. This amount is focused on our landfills, lift stations and our effluent irrigation program.

When breaking down our total operating budget expenditures, \$4.4 million or 25% of operations is for protective services. That means twenty-five cents of every dollar collected for the peace of mind of police and fire protection.

Recreation and Parks coupled with Cemeteries and Culture sees the largest percent of spending at 29% or \$5.1 million. This cost is offset somewhat through when collecting rent and user fees by \$1.5 million, leaving \$3.6 million funded by city taxpayers.

Transportation, Public Works and Engineering, which includes our snow removal and street sweeping and sanding programs, require 19% or \$3.3 million of our operating budget.

Finance costs including our interest and principal debt payments for operations require 18% of our operating budget or \$3.3 million.

Legislation and Administration costs are 9% or \$1.6 million dollars.

In total our 2011 operating expenses are budgeted at 17.7 million.

As important as being responsible on the expense side of a budget, we must take a conservative approach in terms of forecasting our revenues. As all municipalities must balance their budgets on an annual basis, our revenues must match our expenses.

On the revenue side, this budget reflects an increase of \$680,000 in revenues from the Municipal Operating Grant which now totals 2.8 million or 16% of our municipal revenues.

The City receives about 42%, or 7.4 million of its revenue for the operating budget directly from property taxes.

The remaining 42% of required revenues comes from gas taxes, Light and Power electric utility dividend, fees and charges, government grants and transfers, and licenses levies and fines.

When looking at various ways to balance the budget, and given the fact that we are obligated to provide the level of services expected from our tax payers, it became very clear that a mill rate increase was the only option available to us. As a collective team, we are not in favour of cutting the service levels that our residents want, nor were we willing to sacrifice the planning and asset management required to pave the way to our future. Like many other difficult decision that need to be made, limited resources to access, and the commitment to the people of today and of tomorrow, we are trying to balance our expenditures to our revenues while providing maximum value to our residents.

In a period of high growth, all Saskatchewan cities are experiencing this same challenge. Without increasing revenues, it is simply not possible to accommodate new developments, provide additional infrastructure while at the same time continuing to provide an appropriate level of service to all residents.

It is extremely important for us to look at all avenues available to increase our much needed revenue stream. We continue to look at partnering with organizations, municipalities and other levels of governments in identifying projects and services that can be jointly funded while at the same time providing mutual benefits. Whether it be public private partnerships, regional collaboration or partnering with the provincial and federal governments, we are committed to exhausting all avenues.

We encourage communication and dialogue with our rural partners, businesses, government and education as this is essential to our vibrant future. We will harness the collective talents of our City's individuals, organizations and institutions to enhance our abilities in support of common goals.

At this point in time in the history of our community, it is simply not responsible to propose a zero percent mill rate increase. In a time of unprecedented growth, a zero percent tax increase would require a reduction of some municipal services or the deferral of investment in community assets.

Ladies and Gentlemen, with respect to the municipal property taxes to be collected this year, the City of Swift Current will be looking to increase the mill rate by 5.95 percent, increasing revenues by \$416,000.

What does this increase mean to the average homeowner?

The average three bedroom bungalow home with an assessment of \$148,000 will see an increase of \$40 dollars annually, or \$3.33 per month.

An older home will see an increase of \$30 or less per year.

A newer high end home with an associated high assessment will see an increase of \$5 - 7 per month or \$90 per annum.

While no one likes to see an increase, the increases in taxes will be equivalent to, or less than, a couple cups of coffee, the recent change in fuel prices on a fill, 50/50 tickets, upgrading a cell phone, renting a movie or adding a package of channels to your TV.

I believe the residents receive tremendous value and services for the municipal taxes they pay in Swift Current.

Our provincial government continues to ease the burden for education property taxes which may very well result in very little increase if any to total property taxes collected.

Of course, this represents a shift as for many years, although municipal taxes did not increase, overall property taxes increased as education taxes went up.

For many years, the City Swift Current residents have enjoyed one of the lowest taxation rates for municipal taxes out of Canadian cities our size or greater. I am happy to state that this trend will continue. On average we have experienced mill rate increases below all the other Saskatchewan cities and that is a formula we will continue to strive for.

RBC predicts Saskatchewan will have the highest rate of economic growth in both 2011 and 2012...and they also expect employment to grow by more than 2 percent each year.

I believe this to be accurate. I believe our city will play a significant role in making this prediction come true. And I believe just as the province of Saskatchewan is shaping a new dynamic future, so too is the City of Swift Current.

To conclude, once again our budget is indeed a responsible budget. We are confident it will allow for our city to continue to grow and flourish in this time of transition; it will ensure our valuable assets are well taken care of and productive; it will help to encourage attraction and retention of residents and businesses to our community; and our residents will continue to receive affordable high levels of service that are so important to the quality of life we all enjoy.

Thank you Members of Council and residents of Swift Current for allowing me this opportunity to outline the 2011 budget and 5 year capital plan. As a result, I respectfully recommend and move to Council that the 2011 budget consisting of:

Operating and Utility Expenditures	\$ 40,218,204
Capital Expenditures	<u>\$ 17,817,519</u>
For a total of	\$ 58,035,723

Be approved and adopted

Respectfully submitted



Jerrod Schafer

Mayor

City of Swift Current

2011 Operating Budget - Summary by Department

<i>Business Unit</i>	<i>2010 Actual</i>	<i>2011 Budget</i>
<i>Revenue</i>		
TAX LEVY AND GRANTS	(\$9,975,249)	(\$11,119,398)
ADMINISTRATION	\$0	\$0
FINANCE	(\$25,273)	(\$26,550)
FISCAL SERVICES	(\$1,070,333)	(\$1,111,906)
POLICE	(\$53,055)	(\$54,000)
EMERGENCY SERVICES	(\$44,485)	(\$50,200)
ENGINEERING	(\$481,216)	(\$527,540)
CEMETERIES	(\$106,171)	(\$107,500)
RECREATION	(\$1,294,750)	(\$1,313,015)
PARKS	(\$57,830)	(\$50,600)
CHINOOK GOLF COURSE	(\$681,431)	(\$744,247)
CULTURE	(\$360,711)	(\$337,714)
LIGHT AND POWER	(\$16,186,150)	(\$17,157,110)
WATER AND SEWER UTILITY	(\$4,976,750)	(\$5,818,424)
SOLID WASTE	(\$1,343,328)	(\$1,800,000)
TOTAL Revenue	(\$36,656,732)	(\$40,218,204)
<i>Expense</i>		
TAX LEVY AND GRANTS	\$3,493	\$4,000
LEGISLATIVE - MAYOR AND COUNCIL	\$282,991	\$296,990
ADMINISTRATION	\$739,577	\$887,831
BUSINESS DEVELOPMENT AND TOURISM	\$415,814	\$392,790
FINANCE	\$713,975	\$846,014
FISCAL SERVICES	\$900,195	\$2,111,266
INFORMATION TECHNOLOGY	\$228,052	\$340,830
POLICE	\$2,048,086	\$2,252,898
EMERGENCY SERVICES	\$1,884,716	\$2,188,903
ENGINEERING	\$2,910,060	\$3,317,457
PUBLIC HOUSING	\$9,058	\$600
CEMETERIES	\$137,389	\$143,018
RECREATION	\$3,042,209	\$3,206,512
PARKS	\$668,058	\$652,999
CHINOOK GOLF COURSE	\$699,851	\$686,253
CULTURE	\$1,054,275	\$1,108,813
LIGHT AND POWER	\$14,598,855	\$14,162,606
WATER AND SEWER UTILITY	\$4,976,750	\$5,818,424
SOLID WASTE	\$1,343,328	\$1,800,000
TOTAL Expense	\$36,656,732	\$40,218,204
Grand Total	\$0	\$0

City of Swift Current

2011 Operating Budget - Summary by Business Unit

<i>Business Unit</i>	<i>2010 Actual</i>	<i>2011 Budget</i>
<i>Revenue</i>		
TAX LEVY AND GRANTS	(\$9,975,249)	(\$11,119,398)
CITY CLERK	\$0	\$0
ASSESSMENT AND TAXATION	(\$25,273)	(\$26,550)
FISCAL SERVICES	(\$1,070,333)	(\$1,111,906)
POLICE	(\$53,055)	(\$54,000)
FIRE DEPARTMENT	(\$44,485)	(\$50,200)
EMERGENCY PREPAREDNESS	\$0	\$0
BYLAW AND BUILDING INSPECTION	(\$384,223)	(\$444,335)
ENGINEERING ADMIN	(\$6,177)	\$0
TRANSPORTATION	(\$38,266)	(\$39,000)
PUBLIC TRANSPORTATION	(\$8,103)	(\$7,500)
AIRPORT	(\$15,495)	(\$15,100)
CITY OWNED PROPERTY	(\$28,952)	(\$21,605)
CEMETERIES	(\$106,171)	(\$107,500)
REC AND PARKS ADMINISTRATION	(\$94,804)	(\$103,763)
FAIRVIEW POOL	(\$45,661)	(\$57,009)
Aquatic Center	(\$209,576)	(\$220,827)
I-PLEX	(\$386,234)	(\$346,377)
FAIRVIEW ARENA	(\$213,276)	(\$227,999)
RECREATION CENTRE	(\$30,187)	(\$30,895)
KINETIC PARK	(\$202,585)	(\$219,728)
OUTDOOR REC FACILITIES	(\$23,234)	(\$26,200)
PARKS	(\$55,159)	(\$47,000)
CHINOOK PARKWAY	(\$2,671)	(\$3,600)
COMMUNITY PROGRAMS	(\$89,193)	(\$80,217)
CHINOOK GOLF COURSE	(\$681,431)	(\$744,247)
MUSEUM	(\$49,317)	(\$44,514)
ART GALLERY	(\$307,339)	(\$288,700)
LIBRARY	(\$4,055)	(\$4,500)
LIGHT AND POWER	(\$16,186,150)	(\$17,157,110)
WATER AND SEWER UTILITY	(\$4,976,750)	(\$5,818,424)
SOLID WASTE	(\$1,343,328)	(\$1,800,000)

<i>Business Unit</i>	<i>2010 Actual</i>	<i>2011 Budget</i>
TOTAL Revenue	(\$36,656,732)	(\$40,218,204)
<i>Expense</i>		
TAX LEVY AND GRANTS	\$3,493	\$4,000
LEGISLATIVE - MAYOR AND COUNCIL	\$282,991	\$296,990
CHIEF ADMINISTRATIVE OFFICER & COMMON	\$273,253	\$283,516
CITY CLERK	\$195,380	\$154,965
HUMAN RESOURCE MANAGEMENT	\$270,944	\$449,350
BUSINESS DEVELOPMENT AND TOURISM	\$415,814	\$392,790
FINANCE	\$349,476	\$462,976
ASSESSMENT AND TAXATION	\$231,787	\$254,718
PURCHASING	\$132,712	\$128,320
FISCAL SERVICES	\$900,195	\$2,111,266
INFORMATION TECHNOLOGY	\$228,052	\$340,830
POLICE	\$2,048,086	\$2,252,898
FIRE DEPARTMENT	\$1,882,048	\$2,180,353
EMERGENCY PREPAREDNESS	\$2,668	\$8,550
BYLAW AND BUILDING INSPECTION	\$274,163	\$306,620
ENGINEERING ADMIN	\$567,140	\$604,013
PUBLIC WORKS	\$104,284	\$164,160
TRANSPORTATION	\$1,489,185	\$1,735,750
STORM SEWERS	\$60,251	\$45,600
PUBLIC TRANSPORTATION	\$175,923	\$167,075
AIRPORT	\$117,140	\$151,750
CITY OWNED PROPERTY	\$121,974	\$142,489
PUBLIC HOUSING	\$9,058	\$600
CEMETERIES	\$137,389	\$143,018
REC AND PARKS ADMINISTRATION	\$434,570	\$452,453
FACILITIES ADMINISTRATION	\$86,983	\$90,541
FAIRVIEW POOL	\$90,969	\$118,078
Aquatic Center	\$541,030	\$571,574
I-PLEX	\$744,876	\$741,580
FAIRVIEW ARENA	\$396,766	\$422,033
RECREATION CENTRE	\$118,447	\$123,894
KINETIC PARK	\$359,233	\$416,715
OUTDOOR REC FACILITIES	\$161,386	\$164,171
PARKS	\$536,924	\$511,450

<i>Business Unit</i>	<i>2010 Actual</i>	<i>2011 Budget</i>
CHINOOK PARKWAY	\$138,890	\$141,404
RECREATION AND PARKS EQUIPMENT	(\$7,756)	\$145
COMMUNITY PROGRAMS	\$107,949	\$105,473
CHINOOK GOLF COURSE	\$699,851	\$686,253
MUSEUM	\$240,552	\$234,550
CULTURE RC DAHL CENTRE	\$77,514	\$78,693
ART GALLERY	\$473,547	\$483,300
LIBRARY	\$262,662	\$312,270
LIGHT AND POWER	\$14,598,855	\$14,162,606
WATER AND SEWER UTILITY	\$4,976,750	\$5,818,424
SOLID WASTE	\$1,343,328	\$1,800,000
TOTAL Expense	\$36,656,732	\$40,218,204
Grand Total	\$0	\$0

City of Swift Current

2011 OPERATING BUDGET

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
TAX LEVY AND GRANTS							
Purpose	To provide for tax levy revenue, revenue sharing grant, grants-in-lieu, penalties and discounts and write offs						
1000	5005	Taxation	(\$6,872,256)	(\$6,787,857)	(\$7,380,080)	(\$507,824)	(\$6,872,256)
1000	5199	Penalties	(\$43,901)	(\$40,000)	(\$43,000)	\$901	(\$43,901)
1000	5400	Transfers	(\$3,059,092)	(\$3,054,940)	(\$3,696,318)	(\$637,226)	(\$3,059,092)
1000	9100	Other Trans. & Write-offs	\$3,493	\$3,100	\$4,000	\$507	\$3,493
Sum			(\$9,971,756)	(\$9,879,697)	(\$11,115,398)	(\$1,143,642)	(\$9,971,756)

LEGISLATIVE - MAYOR AND COUNCIL

Purpose	The purpose of the Legislative budget business unit is to provide for the costs associated with the Mayor and Council such as salaries, meeting fees and per diems. It provides for travel and subsistence and promotions expenses for the Mayor and Council.						
1100	6010	Payroll Costs	\$117,294	\$123,326	\$125,455	\$8,161	\$117,294
1100	6300	Allowances/Other Benefits	\$8,434	\$11,100	\$15,300	\$6,866	\$8,434
1100	6500	Travel and Subsistence	\$47,167	\$40,825	\$46,925	(\$242)	\$47,167
1100	6600	Fees and Services	\$102,238	\$94,124	\$96,810	(\$5,428)	\$102,238
1100	7200	Operations Expenses	\$7,858	\$13,700	\$12,500	\$4,642	\$7,858
Sum			\$282,991	\$283,075	\$296,990	\$13,999	\$282,991

CHIEF ADMINISTRATIVE OFFICER & COMMON SERVI

Purpose	To provide senior management services for the Administration of the City of Swift Current To provide common services for the administration such as telephone, fax, copier leases and legal services.						
1200	6010	Payroll Costs	\$201,390	\$185,783	\$192,616	(\$8,774)	\$201,390
1200	6300	Allowances/Other Benefits	\$8,007	\$8,720	\$8,720	\$713	\$8,007
1200	6500	Travel and Subsistence	\$5,968	\$10,650	\$10,200	\$4,232	\$5,968
1200	6600	Fees and Services	\$24,634	\$41,330	\$36,880	\$12,246	\$24,634

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
1200	7200	Operations Expenses	\$33,254	\$36,150	\$35,100	\$1,846	\$33,254
Sum			\$273,253	\$282,633	\$283,516	\$10,263	\$273,253

CITY CLERK

Purpose To provide for general receptionist duties for the City; preparing agendas and minutes of meetings; Board of Revision procedures; elections and by-elections; records management; support staff for the Mayor and members of Council, Chief Administrative Officer, City Clerk, Directors of Business Development, Human Resources, and Finance.

1219	5880	Recovery of Costs	\$0	\$0	\$0	\$0	\$0
1219	6010	Payroll Costs	\$186,256	\$134,702	\$128,614	(\$57,642)	\$186,256
1219	6300	Allowances/Other Benefits	\$1,078	\$1,940	\$1,940	\$862	\$1,078
1219	6500	Travel and Subsistence	\$4,352	\$6,271	\$7,691	\$3,339	\$4,352
1219	6600	Fees and Services	\$1,916	\$23,600	\$13,100	\$11,184	\$1,916
1219	7200	Operations Expenses	\$1,778	\$3,620	\$3,620	\$1,842	\$1,778
Sum			\$195,380	\$170,133	\$154,965	(\$40,415)	\$195,380

HUMAN RESOURCE MANAGEMENT

Purpose To provide for the operation Human Resources department, and provide for corporate training, Health & Safety programming and employer contribution to the Sunshine fund.

1300	6010	Payroll Costs	\$151,773	\$168,000	\$228,190	\$76,417	\$151,773
1300	6300	Allowances/Other Benefits	\$92,819	\$134,000	\$176,910	\$84,091	\$92,819
1300	6500	Travel and Subsistence	\$9,816	\$9,000	\$11,800	\$1,984	\$9,816
1300	6600	Fees and Services	\$12,927	\$25,600	\$28,400	\$15,473	\$12,927
1300	7200	Operations Expenses	\$3,609	\$3,650	\$4,050	\$441	\$3,609
Sum			\$270,944	\$340,250	\$449,350	\$178,406	\$270,944

BUSINESS DEVELOPMENT AND TOURISM

Purpose To Provide economic development services for the City, that promotes job/wealth attraction and retention to coordinate the delivery of tourism development and promotions and to act as the corporate affairs office for the city.

1400	6010	Payroll Costs	\$99,576	\$92,890	\$98,070	(\$1,506)	\$99,576
1400	6300	Allowances/Other Benefits	\$4,851	\$4,620	\$4,620	(\$231)	\$4,851

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
1400	6500	Travel and Subsistence	\$7,692	\$10,000	\$6,000	(\$1,692)	\$7,692
1400	6600	Fees and Services	\$156,436	\$84,300	\$101,100	(\$55,336)	\$156,436
1400	7200	Operations Expenses	\$147,259	\$146,750	\$183,000	\$35,741	\$147,259
Sum			\$415,814	\$338,560	\$392,790	(\$23,024)	\$415,814

FINANCE

Purpose To provide for the costs associated with cash collections, customer service, accounting, budgeting, payroll and financial reporting functions of the City of Swift Current.

1500	6010	Payroll Costs	\$696,137	\$728,689	\$787,832	\$91,695	\$696,137
1500	6300	Allowances/Other Benefits	\$6,038	\$0	\$13,200	\$7,162	\$6,038
1500	6500	Travel and Subsistence	\$2,732	\$12,800	\$12,400	\$9,668	\$2,732
1500	6600	Fees and Services	\$65,039	\$85,550	\$89,926	\$24,887	\$65,039
1500	7200	Operations Expenses	\$112,490	\$124,013	\$119,879	\$7,389	\$112,490
1500	7900	Internal Costs	(\$532,932)	(\$532,929)	(\$560,361)	(\$27,429)	(\$532,932)
1500	9000	Other Income/Expense	(\$28)	\$100	\$100	\$128	(\$28)
Sum			\$349,476	\$418,223	\$462,976	\$113,500	\$349,476

ASSESSMENT AND TAXATION

Purpose To administer and direct the assessment, tax levying, collections and related reporting functions for the City of Swift Current.

1600	5350	Fees	(\$22,300)	(\$25,750)	(\$25,750)	(\$3,450)	(\$22,300)
1600	5880	Recovery of Costs	(\$2,973)	(\$800)	(\$800)	\$2,173	(\$2,973)
1600	6010	Payroll Costs	\$259,872	\$258,482	\$274,529	\$14,657	\$259,872
1600	6300	Allowances/Other Benefits	\$6,290	\$6,280	\$6,350	\$60	\$6,290
1600	6500	Travel and Subsistence	\$5,416	\$6,500	\$8,800	\$3,384	\$5,416
1600	6600	Fees and Services	\$6,706	\$17,990	\$14,475	\$7,769	\$6,706
1600	7200	Operations Expenses	\$4,335	\$4,400	\$4,600	\$265	\$4,335
1600	7900	Internal Costs	(\$50,832)	(\$50,826)	(\$54,036)	(\$3,204)	(\$50,832)
Sum			\$206,514	\$216,276	\$228,168	\$21,654	\$206,514

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
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PURCHASING

Purpose To administer and direct the procurement and materials management functions for the City of Swift Current.

1700	6010	Payroll Costs	\$208,651	\$209,150	\$220,885	\$12,234	\$208,651
1700	6300	Allowances/Other Benefits	\$847	\$840	\$840	(\$7)	\$847
1700	6500	Travel and Subsistence	\$784	\$1,275	\$1,275	\$491	\$784
1700	6600	Fees and Services	\$1,444	\$1,650	\$1,650	\$206	\$1,444
1700	7200	Operations Expenses	\$7,576	\$6,420	\$6,420	(\$1,156)	\$7,576
1700	7900	Internal Costs	(\$86,590)	(\$96,340)	(\$102,750)	(\$16,160)	(\$86,590)
Sum			\$132,712	\$122,995	\$128,320	(\$4,392)	\$132,712

FISCAL SERVICES

Purpose To provide for the revenues and expenditures associated with return on investments, banking costs, insurance costs, allowance for uncollectable accounts and the principal and interest payments due on non utility bank loans.

1800	5350	Fees	(\$585,774)	(\$810,156)	(\$596,905)	(\$11,131)	(\$585,774)
1800	5500	Return on Investments	(\$468,936)	(\$571,654)	(\$494,701)	(\$25,765)	(\$468,936)
1800	5880	Recovery of Costs	(\$1,355)	(\$9,000)	(\$5,000)	(\$3,645)	(\$1,355)
1800	5900	Miscellaneous	(\$14,268)	(\$15,300)	(\$15,300)	(\$1,032)	(\$14,268)
1800	7200	Operations Expenses	\$324,498	\$332,000	\$340,720	\$16,222	\$324,498
1800	7900	Internal Costs	(\$290,054)	(\$288,824)	(\$298,660)	(\$8,606)	(\$290,054)
1800	9000	Other Income/Expense	\$861,643	\$1,945,899	\$2,066,226	\$1,204,583	\$861,643
1800	9100	Other Trans. & Write-offs	\$4,108	\$2,980	\$2,980	(\$1,128)	\$4,108
1800	9190	Reserves	\$0	(\$183,360)	\$0	\$0	\$0
Sum			(\$170,138)	\$402,585	\$999,360	\$1,169,498	(\$170,138)

INFORMATION TECHNOLOGY

Purpose To provide Information Technology Services for all aspects of the City's operation

2000	6010	Payroll Costs	\$167,944	\$170,030	\$210,560	\$42,616	\$167,944
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Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
2000	6300	Allowances/Other Benefits	\$3,394	\$3,120	\$9,180	\$5,786	\$3,394
2000	6500	Travel and Subsistence	\$787	\$4,000	\$8,000	\$7,213	\$787
2000	6600	Fees and Services	\$118,804	\$198,980	\$192,600	\$73,796	\$118,804
2000	7200	Operations Expenses	\$41,680	\$50,730	\$38,570	(\$3,110)	\$41,680
2000	7890	Equip. & Software Purchases	\$45,003	\$68,830	\$223,450	\$178,447	\$45,003
2000	7900	Internal Costs	(\$149,560)	(\$235,690)	(\$341,530)	(\$191,970)	(\$149,560)
Sum			\$228,052	\$260,000	\$340,830	\$112,778	\$228,052

POLICE

Purpose To provide for police services to the city through the operation of the City's RCMP Detachment. It includes the contract with the RCMP and costs associated with the civic employees that provide support to the detachment and building maintenance

2200	5900	Miscellaneous	(\$53,055)	(\$50,000)	(\$54,000)	(\$945)	(\$53,055)
2200	6010	Payroll Costs	\$422,385	\$404,871	\$436,943	\$14,558	\$422,385
2200	6300	Allowances/Other Benefits	\$0	\$250	\$250	\$250	\$0
2200	6500	Travel and Subsistence	\$0	\$750	\$750	\$750	\$0
2200	6600	Fees and Services	\$1,601,229	\$1,813,139	\$1,788,255	\$187,026	\$1,601,229
2200	7200	Operations Expenses	\$24,392	\$26,420	\$26,550	\$2,158	\$24,392
2200	7900	Internal Costs	\$80	\$150	\$150	\$70	\$80
Sum			\$1,995,031	\$2,195,580	\$2,198,898	\$203,867	\$1,995,031

FIRE DEPARTMENT

Purpose To provide Fire Prevention, Public Education, Training & Emergency Response services to the City and RMs under Contract. Response Services include Fire, Rescue, Dangerous Goods & Emergency Medical assistance to the City.

2300	5300	Levied Fines	\$0	(\$300)	(\$1,500)	(\$1,500)	\$0
2300	5350	Fees	\$0	\$0	\$0	\$0	\$0
2300	5850	Emergency Services	(\$42,151)	(\$46,000)	(\$46,000)	(\$3,849)	(\$42,151)
2300	5880	Recovery of Costs	(\$279)	\$0	\$0	\$279	(\$279)
2300	5900	Miscellaneous	(\$2,055)	(\$1,500)	(\$2,700)	(\$645)	(\$2,055)

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
2300	6010	Payroll Costs	\$1,665,259	\$1,592,561	\$1,982,538	\$317,279	\$1,665,259
2300	6300	Allowances/Other Benefits	\$35,501	\$17,440	\$21,350	(\$14,151)	\$35,501
2300	6500	Travel and Subsistence	\$7,765	\$15,250	\$12,370	\$4,605	\$7,765
2300	6600	Fees and Services	\$80,119	\$45,020	\$46,825	(\$33,294)	\$80,119
2300	7200	Operations Expenses	\$93,404	\$113,000	\$117,270	\$23,866	\$93,404
2300	7900	Internal Costs	\$0	\$0	\$0	\$0	\$0
Sum			\$1,837,563	\$1,735,471	\$2,130,153	\$292,590	\$1,837,563

EMERGENCY PREPAREDNESS

Purpose To provide for Emergency Planning & Preparedness for the City of Swift Current. Includes meetings with the emergency planning committees (usually 4 per year), testing and updating the plans, training, promotion of individual preparedness, work associated with new emergency planning committee, and attendance at SEPA Conference.

2400	5350	Fees	\$0	\$0	\$0	\$0	\$0
2400	6010	Payroll Costs	\$0	\$0	\$0	\$0	\$0
2400	6300	Allowances/Other Benefits	\$885	\$1,000	\$2,700	\$1,815	\$885
2400	6500	Travel and Subsistence	\$1,258	\$2,000	\$2,000	\$742	\$1,258
2400	6600	Fees and Services	\$317	\$750	\$750	\$433	\$317
2400	7200	Operations Expenses	\$208	\$1,950	\$3,100	\$2,892	\$208
Sum			\$2,668	\$5,700	\$8,550	\$5,882	\$2,668

BYLAW AND BUILDING INSPECTION

Purpose To provide Bylaw Enforcement Services, Business Licensing Services, and Building Permit and Inspection Services for the City.

2600	5250	Revenue From Own Sources	(\$224,989)	(\$241,200)	(\$227,235)	(\$2,246)	(\$224,989)
2600	5300	Levied Fines	(\$158,084)	(\$180,250)	(\$216,300)	(\$58,216)	(\$158,084)
2600	5350	Fees	\$0	(\$200)	\$0	\$0	\$0
2600	5450	Rental and Lease Revenues	(\$1,150)	(\$800)	(\$800)	\$350	(\$1,150)
2600	6010	Payroll Costs	\$204,414	\$218,150	\$222,620	\$18,206	\$204,414
2600	6300	Allowances/Other Benefits	\$0	\$0	\$0	\$0	\$0

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
2600	6500	Travel and Subsistence	\$2,738	\$4,500	\$2,800	\$62	\$2,738
2600	6600	Fees and Services	\$14,453	\$13,950	\$18,725	\$4,272	\$14,453
2600	7200	Operations Expenses	\$53,269	\$61,645	\$62,475	\$9,206	\$53,269
2600	7900	Internal Costs	(\$711)	\$0	\$0	\$711	(\$711)
Sum			(\$110,060)	(\$124,205)	(\$137,715)	(\$27,655)	(\$110,060)

ENGINEERING ADMIN

Purpose To provide Engineering, Development and Planning services for the City

3000	5400	Transfers	\$0	(\$2,064)	\$0	\$0	\$0
3000	5900	Miscellaneous	(\$6,177)	\$0	\$0	\$6,177	(\$6,177)
3000	6010	Payroll Costs	\$536,615	\$532,045	\$576,984	\$40,369	\$536,615
3000	6300	Allowances/Other Benefits	\$9,410	\$8,600	\$8,600	(\$810)	\$9,410
3000	6500	Travel and Subsistence	\$5,628	\$8,000	\$7,000	\$1,372	\$5,628
3000	6600	Fees and Services	\$24,558	\$15,550	\$26,550	\$1,992	\$24,558
3000	7200	Operations Expenses	\$33,114	\$40,500	\$39,250	\$6,136	\$33,114
3000	7900	Internal Costs	(\$42,185)	(\$25,500)	(\$54,371)	(\$12,186)	(\$42,185)
Sum			\$560,963	\$577,131	\$604,013	\$43,050	\$560,963

PUBLIC WORKS

Purpose To provide for Public Works Administration, the expenses associated with the entire Service Centre Building complex, the operation of the Central Service Garage and the operation and maintenance of the Public Works Equipment fleet.

3100	6010	Payroll Costs	\$276,906	\$263,385	\$274,700	(\$2,206)	\$276,906
3100	6300	Allowances/Other Benefits	\$1,273	\$1,300	\$2,300	\$1,027	\$1,273
3100	6500	Travel and Subsistence	\$1,281	\$7,000	\$7,500	\$6,219	\$1,281
3100	6600	Fees and Services	\$36,487	\$35,050	\$85,100	\$48,613	\$36,487
3100	7200	Operations Expenses	\$401,306	\$359,305	\$402,980	\$1,674	\$401,306
3100	7900	Internal Costs	(\$613,002)	(\$481,700)	(\$608,420)	\$4,582	(\$613,002)
3100	9100	Other Trans. & Write-offs	\$33	\$0	\$0	(\$33)	\$33

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
		Sum	\$104,284	\$184,340	\$164,160	\$59,876	\$104,284

TRANSPORTATION

Purpose To provide for the Transportation Infrastructure and associated costs for snow and ice control, gravel road maintenance, paved street maintenance, street sweeping, sidewalks, street lighting, traffic signals, signs, lines, parking lots and bridges.

3200	5450	Rental and Lease Revenues	\$0	\$0	\$0	\$0	\$0
3200	5880	Recovery of Costs	(\$39,258)	\$0	\$0	\$39,258	(\$39,258)
3200	5900	Miscellaneous	\$992	\$0	(\$39,000)	(\$39,992)	\$992
3200	6010	Payroll Costs	\$442,994	\$431,650	\$684,000	\$241,006	\$442,994
3200	6300	Allowances/Other Benefits	\$429	\$750	\$750	\$321	\$429
3200	6500	Travel and Subsistence	\$38	\$2,200	\$3,500	\$3,462	\$38
3200	6600	Fees and Services	\$246,016	\$247,100	\$241,050	(\$4,966)	\$246,016
3200	7200	Operations Expenses	\$366,416	\$390,200	\$400,650	\$34,234	\$366,416
3200	7900	Internal Costs	\$433,292	\$315,000	\$405,800	(\$27,492)	\$433,292
		Sum	\$1,450,919	\$1,386,900	\$1,696,750	\$245,831	\$1,450,919

STORM SEWERS

Purpose To provide for the operation and maintenance of the City's storm water collection system, including storm sewer mains, catch basins, open drainage ditches and culverts.

3300	6010	Payroll Costs	\$22,465	\$19,200	\$0	(\$22,465)	\$22,465
3300	6600	Fees and Services	\$19,945	\$27,000	\$14,500	(\$5,445)	\$19,945
3300	7200	Operations Expenses	\$1,238	\$7,600	\$7,600	\$6,362	\$1,238
3300	7900	Internal Costs	\$16,603	\$23,000	\$23,500	\$6,897	\$16,603
		Sum	\$60,251	\$76,800	\$45,600	(\$14,651)	\$60,251

PUBLIC TRANSPORTATION

Purpose To provide a limited bus service.

3400	5820	Facility Revenues	(\$8,103)	\$0	(\$7,500)	\$603	(\$8,103)
3400	6010	Payroll Costs	\$814	\$0	\$0	(\$814)	\$814

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
3400	6600	Fees and Services	\$88,954	\$88,000	\$90,000	\$1,046	\$88,954
3400	7200	Operations Expenses	\$86,062	\$50,810	\$76,500	(\$9,562)	\$86,062
3400	7900	Internal Costs	\$93	\$0	\$575	\$482	\$93
Sum			\$167,820	\$138,810	\$159,575	(\$8,245)	\$167,820

AIRPORT

Purpose To provide a full service airport for the City of Swift Current. The airport is a critical link in the transportation system of the City.

3500	5840	Airport Revenue	(\$15,495)	(\$14,780)	(\$15,100)	\$395	(\$15,495)
3500	5900	Miscellaneous	\$0	\$0	\$0	\$0	\$0
3500	6010	Payroll Costs	\$4,732	\$3,000	\$0	(\$4,732)	\$4,732
3500	6600	Fees and Services	\$66,290	\$80,500	\$100,000	\$33,710	\$66,290
3500	7200	Operations Expenses	\$28,738	\$36,500	\$34,250	\$5,512	\$28,738
3500	7900	Internal Costs	\$17,380	\$17,500	\$17,500	\$120	\$17,380
Sum			\$101,645	\$122,720	\$136,650	\$35,005	\$101,645

CITY OWNED PROPERTY

Purpose To provide for Planning Services and the operation and maintenance of city owned property and buildings.

6100	5350	Fees	(\$6,305)	(\$6,000)	(\$6,305)	\$0	(\$6,305)
6100	5450	Rental and Lease Revenues	(\$13,873)	(\$13,324)	(\$15,300)	(\$1,427)	(\$13,873)
6100	5900	Miscellaneous	(\$8,774)	\$0	\$0	\$8,774	(\$8,774)
6100	6010	Payroll Costs	\$2,314	\$7,000	\$2,000	(\$314)	\$2,314
6100	6500	Travel and Subsistence	\$0	\$1,000	\$1,000	\$1,000	\$0
6100	6600	Fees and Services	\$86,666	\$83,950	\$107,750	\$21,084	\$86,666
6100	7200	Operations Expenses	\$31,630	\$35,371	\$31,739	\$109	\$31,630
6100	7900	Internal Costs	\$1,364	\$5,500	\$0	(\$1,364)	\$1,364
Sum			\$93,022	\$113,497	\$120,884	\$27,862	\$93,022

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
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PUBLIC HOUSING

Purpose To provide for the City's share of the operating deficit (or surplus) of the Swift Current Housing Authority.

6700	7200	Operations Expenses	\$8,500	\$0	\$0	(\$8,500)	\$8,500
6700	7900	Internal Costs	\$0	\$2,000	\$0	\$0	\$0
6700	9000	Other Income/Expense	\$558	\$558	\$600	\$42	\$558
Sum			\$9,058	\$2,558	\$600	(\$8,458)	\$9,058

CEMETERIES

Purpose To provide for the operation and maintenance of the City's cemeteries including, Mount Pleasant Cemetery, Mount Pleasant Burial Park, and Hillcrest Cemetery.

6800	5810	Cemetery Revenues	(\$106,171)	(\$90,228)	(\$107,500)	(\$1,329)	(\$106,171)
6800	6010	Payroll Costs	\$91,807	\$89,817	\$94,643	\$2,836	\$91,807
6800	6500	Travel and Subsistence	\$0	\$100	\$100	\$100	\$0
6800	6600	Fees and Services	\$5,284	\$5,000	\$5,000	(\$284)	\$5,284
6800	7200	Operations Expenses	\$11,101	\$11,500	\$11,500	\$399	\$11,101
6800	7900	Internal Costs	\$29,197	\$31,775	\$31,775	\$2,578	\$29,197
Sum			\$31,218	\$47,964	\$35,518	\$4,300	\$31,218

REC AND PARKS ADMINISTRATION

Purpose To provide for the administration of the Recreation and Parks Dept.(Director, Recreation/Scheduling Supt, Parks Manager, and Clerks). Also includes revenue and expense pertaining to the Community Grant and the Recreation and Parks Board.

7000	5400	Transfers	(\$82,300)	(\$84,304)	(\$99,027)	(\$16,727)	(\$82,300)
7000	5900	Miscellaneous	(\$12,504)	(\$4,736)	(\$4,736)	\$7,768	(\$12,504)
7000	6010	Payroll Costs	\$308,488	\$294,363	\$318,625	\$10,137	\$308,488
7000	6300	Allowances/Other Benefits	\$8,883	\$7,586	\$8,384	(\$499)	\$8,883
7000	6500	Travel and Subsistence	\$4,197	\$6,048	\$6,268	\$2,071	\$4,197
7000	6600	Fees and Services	\$24,544	\$29,224	\$25,261	\$717	\$24,544
7000	7200	Operations Expenses	\$93,277	\$89,274	\$102,693	\$9,416	\$93,277

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
7000	7900	Internal Costs	(\$4,819)	(\$4,063)	(\$8,778)	(\$3,959)	(\$4,819)
Sum			\$339,766	\$333,392	\$348,690	\$8,924	\$339,766

FACILITIES ADMINISTRATION

Purpose To provide for the Facilities Manager's position, which oversees the day-to-day operation and maintenance of the Credit Union i-plex, Fairview Arenas, Recreation Centre and RC Dahl Centre. Also includes training expense for the staff of these facilities (arena attendants).

7100	6010	Payroll Costs	\$77,163	\$74,303	\$79,962	\$2,799	\$77,163
7100	6300	Allowances/Other Benefits	\$124	\$0	\$0	(\$124)	\$124
7100	6500	Travel and Subsistence	\$2,904	\$2,500	\$3,115	\$211	\$2,904
7100	6600	Fees and Services	\$638	\$595	\$595	(\$43)	\$638
7100	7200	Operations Expenses	\$6,132	\$8,099	\$6,869	\$737	\$6,132
7100	7900	Internal Costs	\$22	\$0	\$0	(\$22)	\$22
Sum			\$86,983	\$85,497	\$90,541	\$3,558	\$86,983

FAIRVIEW POOL

Purpose To provide for the operation, maintenance and program delivery at the Fairview outdoor pool. Also includes grounds maintenance at the pool.

7120	5820	Facility Revenues	(\$38,786)	(\$50,026)	(\$50,026)	(\$11,240)	(\$38,786)
7120	5880	Recovery of Costs	(\$6,875)	(\$6,983)	(\$6,983)	(\$108)	(\$6,875)
7120	6010	Payroll Costs	\$52,229	\$71,629	\$70,591	\$18,362	\$52,229
7120	6300	Allowances/Other Benefits	\$0	\$100	\$100	\$100	\$0
7120	6600	Fees and Services	\$2,747	\$2,150	\$3,098	\$351	\$2,747
7120	7200	Operations Expenses	\$31,461	\$39,378	\$39,464	\$8,003	\$31,461
7120	7900	Internal Costs	\$4,271	\$4,575	\$4,425	\$154	\$4,271
7120	9000	Other Income/Expense	\$261	\$500	\$400	\$139	\$261
Sum			\$45,308	\$61,323	\$61,069	\$15,761	\$45,308

Aquatic Center

Purpose To provide for operation, maintenance and program delivery at the Aquatic Centre indoor pool.

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
7156	5400	Transfers	\$0	(\$1,376)	\$0	\$0	\$0
7156	5820	Facility Revenues	(\$196,418)	(\$186,171)	(\$207,750)	(\$11,332)	(\$196,418)
7156	5880	Recovery of Costs	(\$13,158)	(\$20,000)	(\$13,077)	\$81	(\$13,158)
7156	6010	Payroll Costs	\$336,109	\$324,896	\$349,514	\$13,405	\$336,109
7156	6300	Allowances/Other Benefits	\$959	\$990	\$990	\$31	\$959
7156	6500	Travel and Subsistence	\$2,105	\$2,750	\$2,750	\$645	\$2,105
7156	6600	Fees and Services	\$21,828	\$22,193	\$23,010	\$1,182	\$21,828
7156	7200	Operations Expenses	\$168,549	\$212,950	\$184,110	\$15,561	\$168,549
7156	7900	Internal Costs	\$10,196	\$10,000	\$10,000	(\$196)	\$10,196
7156	9000	Other Income/Expense	\$1,284	\$1,000	\$1,200	(\$84)	\$1,284
Sum			\$331,454	\$367,232	\$350,747	\$19,293	\$331,454

I-PLEX

Purpose To provide for the operation and maintenance of Credit Union i-plex, including Auditorium and parking lot.

7200	5820	Facility Revenues	(\$384,730)	(\$391,232)	(\$345,877)	\$38,853	(\$384,730)
7200	5900	Miscellaneous	(\$1,504)	\$0	(\$500)	\$1,004	(\$1,504)
7200	6010	Payroll Costs	\$339,210	\$319,548	\$350,355	\$11,145	\$339,210
7200	6300	Allowances/Other Benefits	\$1,464	\$1,250	\$1,250	(\$214)	\$1,464
7200	6500	Travel and Subsistence	\$1,668	\$1,650	\$1,850	\$182	\$1,668
7200	6600	Fees and Services	\$63,420	\$51,904	\$52,227	(\$11,193)	\$63,420
7200	7200	Operations Expenses	\$303,638	\$349,527	\$299,148	(\$4,490)	\$303,638
7200	7900	Internal Costs	\$35,476	\$36,726	\$36,750	\$1,274	\$35,476
Sum			\$358,642	\$369,373	\$395,203	\$36,561	\$358,642

FAIRVIEW ARENA

Purpose To provide for the operation and maintenance of Fairview Arena, including grounds and parking lot.

7210	5820	Facility Revenues	(\$213,154)	(\$230,327)	(\$227,999)	(\$14,845)	(\$213,154)
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Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
7210	5900	Miscellaneous	(\$122)	\$0	\$0	\$122	(\$122)
7210	6010	Payroll Costs	\$165,791	\$155,131	\$180,650	\$14,859	\$165,791
7210	6300	Allowances/Other Benefits	\$677	\$1,050	\$1,050	\$373	\$677
7210	6500	Travel and Subsistence	\$0	\$1,250	\$1,250	\$1,250	\$0
7210	6600	Fees and Services	\$24,045	\$37,350	\$37,215	\$13,170	\$24,045
7210	7200	Operations Expenses	\$175,100	\$183,944	\$169,568	(\$5,532)	\$175,100
7210	7900	Internal Costs	\$31,153	\$32,300	\$32,300	\$1,147	\$31,153
Sum			\$183,490	\$180,698	\$194,034	\$10,544	\$183,490

RECREATION CENTRE

Purpose To provide for the operation and maintenance of Recreation Centre

7220	5820	Facility Revenues	(\$30,187)	(\$34,088)	(\$30,895)	(\$708)	(\$30,187)
7220	6010	Payroll Costs	\$66,301	\$64,324	\$67,776	\$1,475	\$66,301
7220	6300	Allowances/Other Benefits	\$129	\$350	\$350	\$221	\$129
7220	6600	Fees and Services	\$8,023	\$12,000	\$8,430	\$407	\$8,023
7220	7200	Operations Expenses	\$26,962	\$39,182	\$30,188	\$3,226	\$26,962
7220	7900	Internal Costs	\$17,032	\$17,150	\$17,150	\$118	\$17,032
Sum			\$88,260	\$98,918	\$92,999	\$4,739	\$88,260

KINETIC PARK

Purpose To provide for the operation and maintenance of Kinetic Park

7230	5820	Facility Revenues	(\$145,950)	(\$142,606)	(\$148,905)	(\$2,955)	(\$145,950)
7230	5880	Recovery of Costs	(\$55,652)	(\$60,000)	(\$69,705)	(\$14,053)	(\$55,652)
7230	5900	Miscellaneous	(\$983)	\$0	(\$1,118)	(\$135)	(\$983)
7230	6010	Payroll Costs	\$212,990	\$230,051	\$268,685	\$55,695	\$212,990
7230	6300	Allowances/Other Benefits	\$223	\$500	\$500	\$277	\$223
7230	6500	Travel and Subsistence	\$448	\$2,100	\$1,700	\$1,252	\$448

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
7230	6600	Fees and Services	\$30,672	\$25,000	\$24,900	(\$5,772)	\$30,672
7230	7200	Operations Expenses	\$97,547	\$99,980	\$103,430	\$5,883	\$97,547
7230	7900	Internal Costs	\$17,010	\$4,250	\$17,000	(\$10)	\$17,010
7230	9000	Other Income/Expense	\$343	\$500	\$500	\$157	\$343
Sum			\$156,648	\$159,775	\$196,987	\$40,339	\$156,648

OUTDOOR REC FACILITIES

Purpose To provide for the operation and maintenance of (7) Minor Ball Fields ; (10) Adult Softball Fields; (8) Tennis Courts; (5) Outdoor Rinks, as well as the Skate/BMX Park.

7250	5820	Facility Revenues	(\$22,274)	(\$24,500)	(\$26,200)	(\$3,926)	(\$22,274)
7250	5880	Recovery of Costs	(\$960)	\$0	\$0	\$960	(\$960)
7250	6010	Payroll Costs	\$99,652	\$95,309	\$99,171	(\$481)	\$99,652
7250	6600	Fees and Services	\$19,815	\$15,000	\$15,000	(\$4,815)	\$19,815
7250	7200	Operations Expenses	\$22,271	\$25,000	\$25,000	\$2,729	\$22,271
7250	7900	Internal Costs	\$19,648	\$25,000	\$25,000	\$5,352	\$19,648
Sum			\$138,152	\$135,809	\$137,971	(\$181)	\$138,152

PARKS

Purpose To provide for the operation and maintenance of City Parks/Playgrounds and open space (except those within the Chinook Parkway) and maintenance of school grounds. Also includes: boulevard/park tree maintenance, mosquito/gopher control and vegetation control (ie. Mowing of undeveloped City-owned property and environmental reserves).

7300	5820	Facility Revenues	(\$27,779)	(\$21,500)	(\$22,000)	\$5,779	(\$27,779)
7300	5880	Recovery of Costs	(\$27,380)	(\$25,000)	(\$25,000)	\$2,380	(\$27,380)
7300	6010	Payroll Costs	\$328,966	\$317,340	\$332,850	\$3,884	\$328,966
7300	6300	Allowances/Other Benefits	\$39	\$100	\$100	\$61	\$39
7300	6500	Travel and Subsistence	\$259	\$500	\$500	\$241	\$259
7300	6600	Fees and Services	\$53,479	\$55,000	\$55,000	\$1,521	\$53,479
7300	7200	Operations Expenses	\$80,723	\$55,000	\$55,000	(\$25,723)	\$80,723
7300	7900	Internal Costs	\$73,458	\$68,000	\$68,000	(\$5,458)	\$73,458

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
		Sum	\$481,765	\$449,440	\$464,450	(\$17,315)	\$481,765

CHINOOK PARKWAY

Purpose To provide for the maintenance of: Chinook Parkway Trail System, Riverside Park, Elmwood Park, Riverdene Park, Kiwanis Park, ACT Community Park; as well as, outdoor recreation facilities within the Parkway: OTS Pavilion (Oilmens Park), Riverside Athletic Field.

7400	5820	Facility Revenues	(\$871)	(\$1,000)	(\$1,100)	(\$229)	(\$871)
7400	5880	Recovery of Costs	(\$1,800)	(\$3,500)	(\$2,500)	(\$700)	(\$1,800)
7400	6010	Payroll Costs	\$85,448	\$87,280	\$90,854	\$5,406	\$85,448
7400	6300	Allowances/Other Benefits	\$55	\$500	\$500	\$445	\$55
7400	6500	Travel and Subsistence	\$0	\$300	\$300	\$300	\$0
7400	6600	Fees and Services	\$8,677	\$8,750	\$8,750	\$73	\$8,677
7400	7200	Operations Expenses	\$12,390	\$11,000	\$11,000	(\$1,390)	\$12,390
7400	7900	Internal Costs	\$32,320	\$30,000	\$30,000	(\$2,320)	\$32,320
		Sum	\$136,219	\$133,330	\$137,804	\$1,585	\$136,219

RECREATION AND PARKS EQUIPMENT

Purpose To provide for the operation and maintenance of the Recreation and Parks Dept. equipment fleet, and provides an allowance for equipment replacement reserve.

7500	6010	Payroll Costs	\$11,845	\$11,000	\$11,500	(\$345)	\$11,845
7500	6500	Travel and Subsistence	\$0	\$0	\$0	\$0	\$0
7500	6600	Fees and Services	\$40	\$0	\$0	(\$40)	\$40
7500	7200	Operations Expenses	\$181,448	\$162,445	\$172,145	(\$9,303)	\$181,448
7500	7900	Internal Costs	(\$201,089)	(\$168,200)	(\$183,500)	\$17,589	(\$201,089)
		Sum	(\$7,756)	\$5,245	\$145	\$7,901	(\$7,756)

COMMUNITY PROGRAMS

Purpose To provide for the operation of the Youth Centre and Summer Playground Program and the Boys & Girls Summer On the Move Programs.

7600	5400	Transfers	\$0	\$0	\$0	\$0	\$0
7600	5820	Facility Revenues	(\$89,193)	(\$80,928)	(\$80,217)	\$8,976	(\$89,193)

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
7600	6010	Payroll Costs	\$80,705	\$88,355	\$82,494	\$1,789	\$80,705
7600	6300	Allowances/Other Benefits	\$1,075	\$1,295	\$1,615	\$540	\$1,075
7600	6600	Fees and Services	\$3,362	\$5,323	\$5,756	\$2,394	\$3,362
7600	7200	Operations Expenses	\$22,807	\$13,440	\$15,608	(\$7,199)	\$22,807
Sum			\$18,756	\$27,485	\$25,256	\$6,500	\$18,756

CHINOOK GOLF COURSE

Purpose To provide for the operation and maintenance of the Chinook Golf Course; Pro Shop operations (expense and revenue) and Clubhouse maintenance and restaurant lease revenue.

7700	5700	Golf Course Revenue	(\$681,311)	(\$728,808)	(\$742,647)	(\$61,336)	(\$681,311)
7700	5820	Facility Revenues	\$0	(\$1,600)	(\$1,600)	(\$1,600)	\$0
7700	5900	Miscellaneous	(\$120)	\$0	\$0	\$120	(\$120)
7700	6010	Payroll Costs	\$295,822	\$280,855	\$286,124	(\$9,698)	\$295,822
7700	6300	Allowances/Other Benefits	\$0	\$300	\$300	\$300	\$0
7700	6500	Travel and Subsistence	\$2,490	\$4,200	\$4,200	\$1,710	\$2,490
7700	6600	Fees and Services	\$144,117	\$147,666	\$146,036	\$1,919	\$144,117
7700	7200	Operations Expenses	\$133,508	\$134,093	\$139,243	\$5,735	\$133,508
7700	7900	Internal Costs	\$116,514	\$97,700	\$103,700	(\$12,814)	\$116,514
7700	9000	Other Income/Expense	\$7,400	\$6,650	\$6,650	(\$750)	\$7,400
7700	9190	Reserves	\$0	\$0	\$0	\$0	\$0
Sum			\$18,420	(\$58,944)	(\$57,994)	(\$76,414)	\$18,420

MUSEUM

Purpose To provide for the operation and maintenance of Swift Current Museum.

7810	5400	Transfers	(\$30,593)	(\$27,000)	(\$41,914)	(\$11,321)	(\$30,593)
7810	5820	Facility Revenues	(\$844)	(\$500)	(\$500)	\$344	(\$844)
7810	5880	Recovery of Costs	(\$2,019)	(\$2,000)	(\$600)	\$1,419	(\$2,019)
7810	5900	Miscellaneous	(\$15,861)	(\$8,500)	(\$1,500)	\$14,361	(\$15,861)

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
7810	6010	Payroll Costs	\$193,119	\$181,400	\$182,550	(\$10,569)	\$193,119
7810	6300	Allowances/Other Benefits	\$1,520	\$2,000	\$2,100	\$580	\$1,520
7810	6500	Travel and Subsistence	\$1,057	\$2,000	\$1,800	\$743	\$1,057
7810	6600	Fees and Services	\$18,757	\$21,500	\$16,900	(\$1,857)	\$18,757
7810	7200	Operations Expenses	\$26,099	\$33,800	\$31,200	\$5,101	\$26,099
Sum			\$191,235	\$202,700	\$190,036	(\$1,199)	\$191,235

CULTURE RC DAHL CENTRE

Purpose To provide for the operation and maintenance costs for the RC Dahl Centre

7820	6010	Payroll Costs	\$6,703	\$6,294	\$7,706	\$1,003	\$6,703
7820	6600	Fees and Services	\$37,689	\$36,650	\$35,800	(\$1,889)	\$37,689
7820	7200	Operations Expenses	\$28,033	\$36,018	\$30,032	\$1,999	\$28,033
7820	7900	Internal Costs	\$5,089	\$5,155	\$5,155	\$66	\$5,089
Sum			\$77,514	\$84,117	\$78,693	\$1,179	\$77,514

ART GALLERY

Purpose "Art Gallery of Swift Current" [exp7835] will provide operation direction, curatorial research, public art exhibition production and presentation, and interpretation of art exhibitions and related publications and publicity. "Public Arts Services SC" [exp7837] will provide assistance to community arts and heritage, student and amateur art exhibitions, studio art education services and resources, and mixed arts programming services. "Cultural Festivals SC" [exp7839] will provide events and festivals including "Blenders: art & music" series, "SC Blues Music Fest", "LDN Music Fest", "Windscape Kite Fest", etc.

7835	5400	Transfers	(\$113,098)	(\$84,700)	(\$112,500)	\$598	(\$113,098)
7835	5820	Facility Revenues	(\$130,638)	(\$118,000)	(\$121,600)	\$9,038	(\$130,638)
7835	5880	Recovery of Costs	(\$63,586)	(\$38,800)	(\$54,600)	\$8,986	(\$63,586)
7835	5900	Miscellaneous	(\$17)	\$0	\$0	\$17	(\$17)
7835	6010	Payroll Costs	\$222,245	\$208,500	\$227,000	\$4,755	\$222,245
7835	6300	Allowances/Other Benefits	\$734	\$400	\$700	(\$34)	\$734
7835	6500	Travel and Subsistence	\$1,908	\$2,900	\$3,300	\$1,392	\$1,908

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
7835	6600	Fees and Services	\$184,343	\$127,850	\$175,900	(\$8,443)	\$184,343
7835	7200	Operations Expenses	\$64,232	\$57,050	\$76,400	\$12,168	\$64,232
7835	7900	Internal Costs	\$85	\$0	\$0	(\$85)	\$85
Sum			\$166,208	\$155,200	\$194,600	\$28,392	\$166,208

LIBRARY

Purpose To provide library services to the city through an agreement with the Chinook Regional Library Board. It provides for the costs of the city's levy to the Regional Board and for the cost of the operation of the municipal library board.

7840	5820	Facility Revenues	(\$300)	(\$2,000)	(\$500)	(\$200)	(\$300)
7840	5880	Recovery of Costs	(\$3,712)	(\$4,000)	(\$4,000)	(\$288)	(\$3,712)
7840	5900	Miscellaneous	(\$43)	\$0	\$0	\$43	(\$43)
7840	6010	Payroll Costs	\$0	\$1,080	\$1,440	\$1,440	\$0
7840	6300	Allowances/Other Benefits	\$0	\$650	\$650	\$650	\$0
7840	6500	Travel and Subsistence	\$0	\$0	\$500	\$500	\$0
7840	6600	Fees and Services	\$848	\$2,000	\$1,850	\$1,002	\$848
7840	7200	Operations Expenses	\$6,237	\$5,970	\$6,220	(\$17)	\$6,237
7840	8000	Levy Allowances	\$255,577	\$255,577	\$301,610	\$46,033	\$255,577
Sum			\$258,607	\$259,277	\$307,770	\$49,163	\$258,607

LIGHT AND POWER

Purpose To provide for the administration of the day to day operations of the Light and Power Department in providing light and power services within the City of Swift Current.

8000	5350	Fees	(\$3,110)	(\$3,000)	(\$3,000)	\$110	(\$3,110)
8000	5550	Utility Revenue	(\$16,167,398)	(\$16,376,532)	(\$17,151,610)	(\$984,212)	(\$16,167,398)
8000	5900	Miscellaneous	(\$15,642)	(\$2,500)	(\$2,500)	\$13,142	(\$15,642)
8000	6010	Payroll Costs	\$1,172,583	\$1,132,896	\$1,272,794	\$100,211	\$1,172,583
8000	6300	Allowances/Other Benefits	\$18,800	\$18,580	\$19,730	\$930	\$18,800
8000	6500	Travel and Subsistence	\$9,583	\$17,050	\$16,500	\$6,917	\$9,583
8000	6600	Fees and Services	\$124,867	\$243,675	\$243,500	\$118,633	\$124,867

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
8000	7200	Operations Expenses	\$8,991,771	\$9,331,033	\$9,450,535	\$458,764	\$8,991,771
8000	7900	Internal Costs	\$508,336	\$641,469	\$684,752	\$176,416	\$508,336
8000	8000	Levy Allowances	\$37,225	\$40,000	\$40,000	\$2,775	\$37,225
8000	9100	Other Trans. & Write-offs	\$20,635	\$21,000	\$21,000	\$365	\$20,635
8000	9190	Reserves	\$3,715,055	\$2,468,164	\$2,413,795	(\$1,301,260)	\$3,715,055
Sum			(\$1,587,295)	(\$2,468,165)	(\$2,994,504)	(\$1,407,209)	(\$1,587,295)

WATER AND SEWER UTILITY

Purpose To provide for the operation and maintenance of the Water Treatment Plant and the water distribution system components including: Reservoirs, Booster Stations, Watermains, Water Services and Fire Hydrants.
and
To provide for the operation and maintenance of the Wastewater Treatment Facility and its associated wastewater collection and disposal system components including pumping and lift stations, lagoons, effluent irrigation project, manholes, sewer mains and sewer service connections.

8200	5350	Fees	(\$790)	(\$1,000)	(\$750)	\$40	(\$790)
8200	5400	Transfers	\$0	\$0	\$0	\$0	\$0
8200	5450	Rental and Lease Revenues	(\$9,649)	(\$15,000)	(\$15,000)	(\$5,351)	(\$9,649)
8200	5550	Utility Revenue	(\$4,969,084)	(\$5,666,250)	(\$5,802,674)	(\$833,590)	(\$4,969,084)
8200	5900	Miscellaneous	\$2,773	\$0	\$0	(\$2,773)	\$2,773
8200	6010	Payroll Costs	\$1,175,020	\$1,212,915	\$1,284,045	\$109,025	\$1,175,020
8200	6300	Allowances/Other Benefits	\$4,579	\$16,750	\$15,950	\$11,371	\$4,579
8200	6500	Travel and Subsistence	\$6,276	\$17,250	\$16,250	\$9,974	\$6,276
8200	6600	Fees and Services	\$340,951	\$285,300	\$287,400	(\$53,551)	\$340,951
8200	7200	Operations Expenses	\$1,228,084	\$1,470,625	\$1,466,250	\$238,166	\$1,228,084
8200	7900	Internal Costs	\$720,692	\$739,768	\$870,279	\$149,587	\$720,692
8200	9000	Other Income/Expense	\$739,665	\$1,430,801	\$1,862,230	\$1,122,565	\$739,665
8200	9100	Other Trans. & Write-offs	\$16,100	\$16,020	\$16,020	(\$80)	\$16,100
8200	9190	Reserves	\$745,383	\$492,821	\$0	(\$745,383)	\$745,383
Sum			\$0	\$0	\$0	\$0	\$0

Bus Unit	Object	Description	2010 Actual	2010 Budget	2011 Budget	Variance Bud to Actual	Prev 12 Months
SOLID WASTE							
Purpose	To provide for the collection of residential solid waste, the operation of the City's Landfills and the Recycling service.						
8300	5680	Solid Waste Revenue	(\$1,343,245)	(\$1,423,000)	(\$1,800,000)	(\$456,755)	(\$1,343,245)
8300	5820	Facility Revenues	(\$83)	\$0	\$0	\$83	(\$83)
8300	6010	Payroll Costs	\$7,196	\$9,000	\$9,000	\$1,804	\$7,196
8300	6500	Travel and Subsistence	\$1,562	\$1,700	\$1,200	(\$362)	\$1,562
8300	6600	Fees and Services	\$1,086,704	\$1,209,300	\$1,335,600	\$248,896	\$1,086,704
8300	7200	Operations Expenses	\$19,509	\$115,017	\$29,500	\$9,991	\$19,509
8300	7900	Internal Costs	\$43,429	\$46,114	\$56,363	\$12,934	\$43,429
8300	9190	Reserves	\$184,928	\$41,868	\$368,337	\$183,409	\$184,928
Sum			\$0	\$0	\$0	\$0	\$0
Grand Total			\$0	\$0	\$0	\$0	\$0

City of Swift Current 2011 Capital: Projects, Replacement and Maintenance Budget

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
<i>22 Police Protection</i>		
	RCMP Capital Replacement	
	RCMP Generator Replacement	\$50,000
	RCMP back up power supply	
	RCMP Roofing	\$165,000
	Reroof RCMP detachment	
	Total For Police Protection	\$215,000
<i>23 Fire Protection</i>		
	Fire	
	Fire Hydrants	\$25,000
	Install additional fire hydrants at Training Ground.	
	Fire Capital Maintenance	
	Capital Maintenance	\$37,200
	Fire Hall	
	Fire Capital Replacement	
	Kitchen/Classroom Renovation	\$18,000
	Renovate the kitchen to improve energy efficiency.	
	Total For Fire Protection	\$80,200
<i>31 Public Works/Engineering</i>		
	Engineering Equipment	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	New Grader	\$300,000
	Add new grader to existing equipment fleet.	
	Equipment Replacement Chargeable Eng	
	Gravel Truck	\$190,000
	Replace 2002 Sterling Gravel Truck T4	
	Replace Unit T10	\$65,000
	Flatdeck 1 ton PW Truck	
	T13 Flatdeck/Picker Unit	\$160,000
	Replace 1994 Ford Picker Truck	
	T23 Service Truck	\$60,000
	Replace 3/4 Ton Chevy Service Truck	
	Upright Tamper	\$4,200
	Replace one of two upright tampers	
	Equipment Replacement Non Chargeable Eng	
	Replace Truck T17	\$30,000
	Superintendent of Streets and Transportation Vehicle	
	Service Centre	
	Air Conditioning Recharger	\$7,000
	Machine used to recharge vehicle and equipment air conditioning units.	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	City Facilities Plan	\$65,000
	Plan to determine short and long term facility requirements for City facilities.	
	Hydraulic Test Equipment	\$4,000
	Diagnostics testing on equipment hydraulics.	
	Storage Platform Improvements	\$10,000
	Rails and stairs for existing material storage platforms.	
	Service Centre Capital Replacement	
	Pavement Maintenance	\$20,000
	Service Centre Pavement Maintenance 2011	
	Total For Public Works/Engineering	\$915,200
<i>32</i>	<i>Transportation Operations</i>	
	Bridges Capital Replacement	
	13th Ave Bridge Rehab	\$75,000
	On-going rehabilitation of bridge surface and structure	
	Chaplin St Bridge Rehab	\$10,000
	On-going rehabilitation of bridge surface and structure	
	Lee Lamb Bridge	\$125,000
	Replace bridge deck and re-paint entire steel structure.	
	Pedestrian Bridges	\$20,000
	On-going rehabilitation of pedestrian bridge surface and structure	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	South Railway St. Bridge On-going rehabilitation of bridge surface and structure	\$35,000
	Street Lights Capital Replacement	
	Downtown Streetlight Renewal Downtown 200 Blk of Central Ave N Streetlight Renewal Pilot Project	\$30,000
	Streetlight Renewal Program Upgrade street lights in conjunction with annual sidewalk and curbing program.	\$50,000
	Streets & Walks	
	Battleford Tr / Central Ave Traffic lights and improved alignment at Battleford Trail and Central Ave (Highway #4).	\$100,000
	Streets and Walks Capital Replacement	
	Downtown Street Furniture Acquire new and additional downtown exterior furniture	\$10,000
	Paved Lane Rehab 2011 Patching and pothole repair on lanes that were originally paved through the local improvement program.	\$50,000
	Paved Street Rehab 2011 Asphalt Overlay and Reconstruct deteriorated residential streets	\$600,000
	Paving Stone Rehab 2011 Paving Stone Rehabilitation in downtown area	\$40,000

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Sidewalk and Curbing Rehab	\$350,000
	Rehabilitation of existing sidewalks, curb and gutter.	
	Traffic Control Capital Replacement	
	Downtown Intersection Improve	\$200,000
	Improve turning radius, upgrade traffic signals and signal timing for downtown intersections	
	Pedestrian Signals	\$125,000
	Program to upgrade/modernize existing pedestrian traffic crossings and new lights at certain intersections	
	Traffic Signal Upgrade 2011	\$30,000
	Upgrade & repair Traffic Lights	
	Total For Transportation Operations	\$1,850,000
33	<i>Storm Sewer & Drainage</i>	
	Storm Sewer Capital Replacement	
	Catch Basin Rehabilitation	\$40,000
	Catch Basin Rehabilitation	
	Drainage Improvements	\$10,000
	Improve surface drainage areas where there are current issues.	
	Lagoon Ditch Culvert	\$10,000
	Remove and replace existing lagoon ditch culvert that is currently backing up.	
	Outfall Structure Rehab	\$10,000
	Rehabilitation of old and construction of new outfall structures	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Storm Manhole Rehabilitation	\$20,000
	Storm sewer manhole rehabilitation	
	Storm Sewer Pipe Rehab	\$20,000
	Remove and replace existing old storm water pipe mains within the City that have collapsed or deteriorated.	
	Total For Storm Sewer & Drainage	\$110,000
<i>34</i>	<i>Public Transit System</i>	
	Transit Non Chargeable Equip Replacement	
	Transit Bus	\$300,000
	Replace Unit B152	
	Total For Public Transit System	\$300,000
<i>35</i>	<i>Airport</i>	
	Airport	
	Airport Master Plan	\$60,000
	Hire airport consultant to prepare a Master Plan for the future of the airport.	
	Runway Security Fence	\$35,000
	Install runway access security fence.	
	Terminal Building Demolition	\$50,000
	Decommission and demolish existing terminal building.	
	Airport Capital Maintenance	
	Capital Maintenance	\$25,000
	Airport Capital Maintenance	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Airport Capital Replacement	
	Asphalt Preventative Maint.	\$125,000
	Cracksealing, Overlay or Slurry Seal.	
	Total For Airport	\$295,000
<i>61 Planning, Zoning & Development</i>		
	City Hall Capital Maintenance	
	Capital Maintenance	\$20,000
	City Hall Capital Maintenance for 2011	
	City Hall Capital Replacement	
	Front Sidewalk Replacment	\$2,000
	Replace front Sidewalk to new entrance doors	
	Entrepreneurial Center Cap Maintenance	
	Capital Maintenance	\$3,000
	Entrep Center Capital Maintenance Total	
	Entrepreneurial Center Cap Replacement	
	Roof Replacement	\$50,000
	Replacement of roof at Entrepreneurial Centre	
	Planning	
	High Level Aerial Photos	\$11,000
	Air photo taken of the entire City and perimeter areas used for visual display purposes.	
	Hwy 1 West Redevelopment	\$80,000
	A redevelopment plan for for Highway #1 - West End Commercial Strip that will address: land use, phasing, servicing, transportation network.	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	NE Urban Exp - Concept Plan	\$100,000
	Pending annexation, development of a concept plan for the northeast sector of the City to address future: zoning, land uses, phasing, utilities, transportation networks, parkland, etc.	
	South Hill Development	\$25,000
	Concept plan and engineering for residential development around the Southhill reservoir and Riverview Village Estates.	
	Topographic Map Updates	\$6,700
	Update all topographic sheets for the entire City.	
	Transportation Master Plan	\$150,000
	Master plan to review and plan the future transportation network and functionality of the existing and future City boundaries.	
	Property Development	
	Future Land Acquisition	\$500,000
	Future land acquisition for residential development.	
	Highland Subdivision Dev	\$100,000
	Completion of all deep services and surface improvements in the Highland Subdivision.	
	Sask Valley Multi Use Site	\$3,000,000
	Land development and site preparation to accomodate the construction of facilities within the planned ~65 acre multi-use site.	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Saskatchewan Valley	\$1,095,000
	Development of Saskatchewan Valley, located in the area around the new hospital.	
	Total For Planning, Zoning & Development	\$5,142,700
<i>68</i>	<i>Cemetery</i>	
	Cemetery Capital Replacement	
	Cemetery - Improvements	\$10,000
	Various improvements to the City's 3 Cemeteries.	
	Total For Cemetery	\$10,000
<i>72</i>	<i>Recreation & Parks Facilities</i>	
	Aquatic Centre Capital Maintenance	
	Capital Maintenance	\$41,000
	Aquatic Centre Capital Maintenance (\$58,000)	
	Aquatic Centre Capital Replacement	
	Staff Room Renovations	\$6,000
	Staff room renovations to kitchen area	
	Water Balancing System	\$11,000
	Install an automated water balancing system	
	Cemetery	
	Hillcrest Phase 1 Development	\$50,000
	Develop east half of cemetery.	
	Fairview Arena Capital Maintenance	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Capital Maintenance	\$25,000
	FV Capital Maintenance (\$40,000)	
	Fairview Arena Capital Replacement	
	Paving	\$15,000
	Paving of parking lot and perimeter.	
	Scoreclock Replacement	\$10,000
	Scoreclock replacement at Fairview East & West Arenas.	
	Fairview Pool Capital Maintenance	
	Capital Maintenance	\$2,000
	FVP Capital Maintenance (\$10,000)	
	Fairview Pool Capital Replacement	
	Circulation Pump/Motor	\$8,000
	Circulation pump and motor replacement	
	Intigrated Facilities	
	Leisure Facilities	\$200,000
	Design services and construction services for Leisure Facilities.	
	I-Plex Capital Maintenance	
	Capital Maintenance	\$37,500
	iplex Capital Maintenance (\$80,000)	
	I-Plex Capital Replacement	
	Infrared Urinal Flushes	\$22,500
	i-plex infrared urinal flush valves	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Landscaping	\$15,000
	iplex landscaping	
	Scoreclock Replacement	\$450,000
	Scoreclock Video Board	
	Steel Doors Replacement	\$5,000
	Replace old damaged steel fire rated doors	
	Kinetic Park Capital Maintenance	
	Capital Maintenance	\$35,000
	KP Capital Maintenance (\$75,000)	
	Kinetic Park Capital Replacement	
	Barn #1 Maintenance	\$17,500
	Barn #1 Maintenance, replace roof in 2011 and siding in 2014.	
	Barn #3 Maintenance	\$17,500
	Barn #3 Maintenance, replace roof in 2011 and siding in 2015	
	Parking Lot Paving	\$42,000
	Kinetic Park Parking Lot Paving	
	South Washroom Upgrade	\$145,000
	Renovation of south washroom	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Tank Replacement	\$30,000
	Replace water tank on T-49	
	Outdoor Rec Facility Capital Replacement	
	Improvements Facility Complex	\$15,000
	Improvements to Outdoor Rec. Facilities.	
	Outdoor Rec Facility Projects	
	Dog Park	\$60,000
	Dog park off leash area/facility.	
	Recreation Centre Capital Maintenance	
	Capital Maintenance	\$9,000
	RC Capital Maintenance (\$17,000)	
	Recreation Centre Capital Replacment	
	Window Replacement	\$8,000
	Window replacement	
	Total For Recreation & Parks Facilities	\$1,277,000
	<i>73 Parks</i>	
	Parks	
	Battleford Trail Walkway	\$15,000
	Install asphalt walkways and upgrade lighting.	
	Parks Capital Maintenance	
	Capital Maintenance	\$20,000
	Parks Capital Maintenance (\$75,000)	
	Parks Capital Replacement	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Irrigation Improvements	\$35,000
	Improve on existing Park irrigation systems.	
	Structural Improvements	\$20,000
	Structural Improvements to washrooms/play equipment etc.	
	Water Park - Upgrades	\$100,000
	Water Parks Upgrades	
	Total For Parks	\$190,000
<i>74</i>	<i>Chinook Parkway</i>	
	Chinook Parkway Extension Path System	\$50,000
	Pathway extension.	
	Chinook Parkway Capital Maintenance	\$30,000
	Capital Maintenance	
	Chinook Parkway Capital Maintenance (\$90,000)	
	Chinook Parkway Capital Replacement	\$30,000
	Asphalt Overlays	
	Asphalt - overlays on Pathway	
	Guardrail/Fencing	\$10,000
	Install guardrails and/or car stop posts where required.	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Irrigation Upgrades	\$15,000
	Upgrade Irrigation in Parks along the Parkway.	
	Rest Areas	\$5,000
	Upgrade/install Rest areas	
Total For Chinook Parkway		\$140,000

75 Recreation & Parks Equipment

Equipment Replacement Chargeable R&P

Implement - Replacement	\$30,000
Replace PT - 3 (1984 Utility Tractor) Golf Course	
Replace P -22 (1996 Alamo 6' mower)Parks	
Replace P-29 (2000 Bush Hog 10' batwing mower)Parks	

Riding Mower - Replacement	\$50,000
Replace P - 54 (2004 New Holland riding mower)	
Replace P -72 (2004 New Holland riding mower)	

Truck - Replacement	\$60,000
Replace T - 32 (1987 Dodge 1-ton truck c/w box)	

Turf Equipment - Replacement	\$35,000
Replace P-51 (1993 Toro Greens Aerator)Golf Course	
Replace P-61 (2004 John Deere 6x4 Gator)Golf Course	

Equipment Replacement Non Chargeable R&P

T-25 1/4 Ton replacement	\$25,000
Replace 1991 chevrolet S10 1/4 ton.	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	T-47 1/2 Ton replacement	\$30,000
	Purchase 1/2 ton grounds truck	
	Total For Recreation & Parks Equipment	\$230,000
<i>77</i>	<i>Chinook Golf Course</i>	
	Golf Course	
	Bridge # 13	\$50,000
	Construction of the bridge, abutments, and path on #13.	
	Golf Course Capital Maintenance	
	Capital Maintenance	\$20,000
	Annual capital maintenance (\$60,000)	
	Golf Course Capital Replacement	
	Electrical Upgrades Cart Area	\$5,000
	Electrical upgrades for pro shop	
	Pump Replacement	\$25,000
	Re-building of irrigation pumps	
	Sprinkler Replacement	\$5,000
	Replacement of old sprinklers on original nine holes	
	Total For Chinook Golf Course	\$105,000
<i>78</i>	<i>Culture</i>	
	Art Gallery Capital Maintenance	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Capital Maintenance	\$36,000
	This project is to allow for small capital items necessary for the Art Gallery to continue operations. Requesting Council increase to \$15,000 per year.	
	Library Capital Maintenance	
	Capital Maintenance	\$15,000
	This project is to allow for small capital items necessary for the library to continue operations. As per Council's direction they are to receive \$15,000 per year.	
	Museum	
	Mural	\$25,000
	Contract for the production and installation of artwork on the exterior of the Museum.	
	Museum Capital Maintenance	
	Capital Maintenance	\$9,900
	Capital Maintenance	
	RC Dahl Capital Maintenance	
	Capital Maintenance	\$10,000
	RC Dahl Capital Maintenance	
	RC Dahl Capital Replacement	
	Kiln Room Retrofit	\$10,000
	Retrofit existing room so the kiln is properly protected	
	Total For Culture	\$105,900

80 Light & Power

Light & Power

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Alternate Energy Exploration	\$40,000
	Feasibility and exploration of alternate energy for the City of Swift Current.	
	Mobile Radios	\$16,000
	Mobile radios.	
	Light & Power Capital Maintenance	
	Capital Maintenance	\$10,612
	Capital Maintenance	
	Light & Power Capital Replacement	
	Conversion from 5kv to 25kv	\$371,423
	Convert Designated OH Areas from 5kv to 25kv	
	Site Improv - Pole Yard	\$25,000
	Site Improvements to Service Centre & Poleyard	
	System Protection Enhancement	\$62,424
	Install Additional Protection Points throughout the System	
	Underground Cable Replacement	\$53,060
	Replace Failing and Aging Underground Cables	
	Total For Light & Power	\$578,519

81 Waterworks

Water Distribution Capital Replacement

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	6th Ave NE Creek Crossing	\$200,000
	To replace or add second watermain crossing the creek near 6th Avenue NE.	
	Highway #1 Watermain Punch	\$350,000
	Replace existing 200mm cast iron water main that crosses under Hwy 1 with a 375mm PVC watermain.	
	Hydrant Rehabilitation	\$50,000
	Water Distribution Capital Replacement	
	Southhill Res Pump Replacement	\$7,500
	Water Distribution Capital Replacement	
	Water Valve Rehab	\$50,000
	Water valve rehabilitation program	
	Water Non Charge Equipment Replacement	
	Replace T7 Truck	\$30,000
	Replace T7 waterworks Superintendent 2004 Ford 1/2 ton truck	
	Water Treatment	
	WTP Access Road	\$10,000
	Pave the gravel road way to the Water Treatment Plant - 3 year plan.	
	WTP Expansion	\$3,280,000
	Update treatment facility to meet drinking water standards and to accommodate future growth and development of the City.	
	Water Treatment Capital Replacement	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Actuator Valve Replacement	\$9,000
	Water Treatment Capital Replacement	
	Waterworks Capital Maintenance	
	Capital Maintenance	\$13,000
	Capital Maintenance for Waterworks	
	Total For Waterworks	\$3,999,500
<i>82</i>	<i>Sewer Works</i>	
	Wastewater Capital Maintenance	
	Capital Maintenance	\$40,000
	Equipment and parts repair and maintenance for Wastewater System.	
	Wastewater Collection	
	#8 Lift Station Improvement	\$50,000
	Install stormceptor to rectify issue of Co-op car wash sediments causing lift station failures.	
	Crawler Sewer Camera	\$60,000
	Purchase new crawler sewer camera for sewer main inspections.	
	Mainlift Forcemain	\$30,000
	New forcemain from main lift station to WWTP.	
	Valve Turning Machine	\$9,000
	Machine used to repair worn or damaged valves.	
	Wastewater Collection Capital Replacemnt	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	#2 Lift Station Upgrade	\$125,000
	Upgrade #2 lift station to accommodate higher sewage flows.	
	#7 & #12 Force Main Upgrades	\$25,000
	Upgrade routing of #7 & #12 force mains to mitigate existing flow conflicts and future growth demands.	
	Sanitary Main Renewal	\$75,000
	Replace or rehabilitate portions of old and deteriorating sanitary mains throughout the City.	
	Sanitary Manhole Rehab	\$35,000
	Topshot existing brick manholes to re-align manholes to prolong life of manhole.	
	Wastewater Treatment	
	Bioreactor Transfer Pump	\$8,500
	Additional pump for bioreactor.	
	Wastewater Treatment Capital Replacement	
	Effluent Irrigation Pumphouse	\$175,000
	Replace electrical system and pump within irrigation pumphouse.	
	Irrigation Pivot Upgrade	\$15,000
	Upgrade the irrigation pivots used for the wastewater effluent irrigation.	
	Mixer Replacement Program	\$24,000
	Replace bioreactor mixers.	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	PLC Control Switches	\$5,000
	Replace PLC switches to have manual over-ride.	
	Total For Sewer Works	\$676,500
83	Waste Collection	
	Solid Waste	
	East Landfill Decommission	\$20,000
	East landfill decommissioning.	
	Transfer Station	\$150,000
	Transfer station.	
	West Landfill Design & Const.	\$1,417,000
	Design for construction of west landfill.	
	Solid Waste Capital Maintenance	
	Capital Maintenance	\$10,000
	Capital Maintenance for Renew Centre.	
	Total For Waste Collection	\$1,597,000
	Grand Total	\$17,817,519

***5 Year Capital Budget Req. inc. Capital Replacement
Maintenance and Projects
City of Swift Current (current year plus 4 years)***

<i>Number</i>	<i>Job Name</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
<i>22 Police Protection</i>						
RCMP						
	Jail Cells	\$0	\$100,000	\$500,000	\$0	\$0
RCMP Capital Maintenance						
	Capital Maintenance	\$0	\$6,000	\$16,000	\$16,000	\$16,000
RCMP Capital Replacement						
	RCMP Generator Replacement	\$50,000	\$0	\$0	\$0	\$0
	RCMP Pavement Overlay	\$0	\$10,000	\$0	\$0	\$0
	RCMP Roofing	\$165,000	\$0	\$0	\$0	\$0
	Total For Police Protection	\$215,000	\$116,000	\$516,000	\$16,000	\$16,000
<i>23 Fire Protection</i>						
Equipment Replacement Non Chargeab						
	Rescue Pumper	\$0	\$0	\$0	\$600,000	\$0
	Tanker/Pumper	\$0	\$350,000	\$0	\$0	\$0
Fire						
	Burn House	\$0	\$20,000	\$0	\$0	\$0
	Fire Hall	\$0	\$0	\$0	\$1,600,000	\$4,000,000
	Fire Hydrants	\$25,000	\$0	\$0	\$0	\$0
	Oil Rig Training Prop	\$0	\$0	\$0	\$0	\$0
	Pavement	\$0	\$0	\$0	\$160,000	\$0
	Portable Fire Pump	\$0	\$8,000	\$0	\$0	\$0
	Training Ground Classroom	\$0	\$0	\$75,000	\$0	\$0
	Training Tower	\$0	\$0	\$0	\$125,000	\$0
Fire Capital Maintenance						
	Capital Maintenance	\$37,200	\$30,700	\$29,200	\$29,700	\$15,700
Fire Capital Replacement						
	Kitchen/Classroom Renovation	\$18,000	\$0	\$0	\$0	\$0
	Total For Fire Protection	\$80,200	\$408,700	\$104,200	\$2,514,700	\$4,015,700
<i>31 Public Works/Engeneering</i>						
Engineering Equipment						
	Additional Fleet Truck - 2011	\$0	\$0	\$0	\$0	\$0
	GPS Survey Equipment	\$0	\$0	\$50,000	\$0	\$0
	New Grader	\$300,000	\$0	\$0	\$0	\$0
	New Sander/Plow Truck	\$0	\$225,000	\$0	\$0	\$0
	Scissor Lift	\$0	\$0	\$0	\$8,000	\$0

<i>Number</i>	<i>Job Name</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	Street Sweeper	\$0	\$0	\$250,000	\$0	\$0
	Equipment Replacement Chargeable E					
	Future Equipment Replacemen	\$0	\$610,000	\$515,000	\$508,000	\$635,000
	Gravel Truck	\$190,000	\$0	\$0	\$0	\$0
	Replace Unit T10	\$65,000	\$0	\$0	\$0	\$0
	Snow Blower R3	\$0	\$0	\$130,000	\$0	\$0
	T13 Flatdeck/Picker Unit	\$160,000	\$0	\$0	\$0	\$0
	T23 Service Truck	\$60,000	\$0	\$0	\$0	\$0
	TR13 Trailer	\$0	\$0	\$25,000	\$0	\$0
	Upright Tamper	\$4,200	\$0	\$0	\$0	\$0
	Equipment Replacement Non Chargeab					
	Future Equipment Replacemen	\$0	\$30,000	\$30,000	\$35,000	\$30,000
	Replace Truck T17	\$30,000	\$0	\$0	\$0	\$0
	Service Centre					
	Air Conditioning Recharger	\$7,000	\$0	\$0	\$0	\$0
	City Facilites Plan	\$65,000	\$0	\$3,500,000	\$3,500,000	\$1,000,000
	Hydraulic Test Equipment	\$4,000	\$0	\$0	\$0	\$0
	Storage Platform Improvement	\$10,000	\$10,000	\$10,000	\$10,000	\$0
	Service Centre Capital Maintenance					
	Capital Maintenance	\$0	\$15,000	\$15,000	\$15,000	\$15,000
	Service Centre Captial Replacement					
	Pavement Maintenance	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
	Total For Public Works/Engeneering	\$915,200	\$910,000	\$4,545,000	\$4,096,000	\$1,700,000
	32 Transportation Operations					
	Bridges					
	Hwy #4 & South Railway St	\$0	\$0	\$100,000	\$150,000	\$15,000,000
	Bridges Capital Replacement					
	13th Ave Bridge Rehab	\$75,000	\$0	\$0	\$0	\$0
	2nd Ave E Overpass	\$0	\$30,000	\$4,000,000	\$0	\$0
	Chaplin St Bridge Rehab	\$10,000	\$200,000	\$0	\$0	\$100,000
	Lee Lamb Bridge	\$125,000	\$0	\$0	\$0	\$0
	Pedestrian Bridges	\$20,000	\$20,000	\$20,000	\$20,000	\$0
	South Railway St. Bridge	\$35,000	\$0	\$0	\$0	\$0
	Street Lights Capital Replacement					
	Downtown Streetlight Renewal	\$30,000	\$75,000	\$75,000	\$75,000	\$75,000
	Streetlight Renewal Program	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
	Streets & Walks					
	Battleford Tr / Central Ave	\$100,000	\$0	\$250,000	\$0	\$0
	Coop-Hillside / Central Ave	\$0	\$0	\$200,000	\$0	\$0
	North Service Rd & Central Ave	\$0	\$50,000	\$250,000	\$0	\$0
	Streets and Walks Capital Replacement					

<i>Number</i>	<i>Job Name</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	Downtown Street Furniture	\$10,000	\$10,000	\$0	\$0	\$0
	Paved Lane Rehab 2011	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
	Paved Street Rehab 2011	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
	Paving Stone Rehab 2011	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
	Sidewalk and Curbing Rehab	\$350,000	\$400,000	\$400,000	\$400,000	\$400,000
	South Railway East Upgrade	\$0	\$100,000	\$700,000	\$1,000,000	\$0
	Urban Connectors/Service Rds	\$0	\$125,000	\$250,000	\$250,000	\$250,000
	Traffic Control					
	Traffic Flow Analysis	\$0	\$5,000	\$5,000	\$5,000	\$5,000
	Traffic Control Capital Replacement					
	Downtown Intersection Improve	\$200,000	\$200,000	\$200,000	\$200,000	\$0
	Pedestrian Signals	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
	Traffic Signal Upgrade 2011	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
	Total For Transportation Operations	\$1,850,000	\$2,110,000	\$7,345,000	\$2,995,000	\$16,725,000
	<i>33 Storm Sewer & Drainage</i>					
	Storm Sewer Capital Replacement					
	Catch Basin Rehabilitation	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
	Drainage Improvements	\$10,000	\$0	\$0	\$0	\$0
	Lagoon Ditch Culvert	\$10,000	\$0	\$0	\$0	\$0
	Outfall Structure Rehab	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
	Storm Manhole Rehabilitation	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
	Storm Sewer Pipe Rehab	\$20,000	\$50,000	\$700,000	\$1,000,000	\$150,000
	Total For Storm Sewer & Drainage	\$110,000	\$120,000	\$770,000	\$1,070,000	\$220,000
	<i>34 Public Transit System</i>					
	Transit Non Chargeable Equip Replace					
	Transit Bus	\$300,000	\$0	\$0	\$0	\$0
	Total For Public Transit System	\$300,000	\$0	\$0	\$0	\$0
	<i>35 Airport</i>					
	Airport					
	Airport Master Plan	\$60,000	\$0	\$0	\$0	\$0
	Runway Security Fence	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
	Snow Plow/Blade	\$0	\$35,000	\$0	\$0	\$0
	Terminal Building	\$0	\$200,000	\$0	\$0	\$0
	Terminal Building Demolition	\$50,000	\$0	\$0	\$0	\$0
	Towable Runway Sweeper	\$0	\$90,000	\$0	\$0	\$0
	Airport Capital Maintenance					
	Capital Maintenance	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
	Airport Capital Replacement					
	Asphalt Preventative Maint.	\$125,000	\$0	\$0	\$0	\$0

<i>Number</i>	<i>Job Name</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	Total For Airport	\$295,000	\$385,000	\$60,000	\$60,000	\$60,000
<i>61</i>	<i>Planning, Zoning & Development</i>					
	City Hall Capital Maintenance					
	Capital Maintenance	\$20,000	\$40,000	\$40,000	\$40,000	\$40,000
	City Hall Capital Replacement					
	Front Sidewalk Replacment	\$2,000	\$0	\$0	\$0	\$0
	Roof Repairs	\$0	\$165,000	\$0	\$0	\$0
	Entrepreneurial Center Cap Maintenan					
	Capital Maintenance	\$3,000	\$7,000	\$7,000	\$7,000	\$7,000
	Entrepreneurial Center Cap Replaceme					
	Roof Replacement	\$50,000	\$0	\$0	\$0	\$0
	Planning					
	High Level Aerial Photos	\$11,000	\$0	\$0	\$0	\$11,000
	Hwy 1 West Redevelopment	\$80,000	\$200,000	\$0	\$4,000,000	\$0
	NE Urban Exp - Concept Plan	\$100,000	\$50,000	\$0	\$0	\$0
	New Aerial-Ortho Photos	\$0	\$40,000	\$0	\$0	\$0
	NW Urban Exp - Concept Plan	\$0	\$0	\$150,000	\$0	\$0
	South Hill Development	\$25,000	\$75,000	\$1,000,000	\$1,200,000	\$1,200,000
	Topographic Map Updates	\$6,700	\$10,000	\$10,000	\$10,000	\$10,000
	Transportation Master Plan	\$150,000	\$0	\$0	\$0	\$0
	Property Development					
	Future Land Acquisition	\$500,000	\$500,000	\$500,000	\$500,000	\$300,000
	Highland Subdivision Dev	\$100,000	\$150,000	\$105,000	\$75,000	\$0
	Hwy 4 Commercial Developme	\$0	\$0	\$100,000	\$1,500,000	\$1,500,000
	Munro Industrial Park	\$0	\$535,000	\$0	\$0	\$150,000
	Paterson Drive - North Loop	\$0	\$0	\$450,000	\$100,000	\$0
	Sask Valley Multi Use Site	\$3,000,000	\$0	\$0	\$0	\$0
	Saskatchewan Valley	\$1,095,000	\$860,000	\$500,000	\$500,000	\$500,000
	SE Industrial Servicing	\$0	\$0	\$0	\$0	\$8,000,000
	South Munro Industrial	\$0	\$0	\$0	\$100,000	\$0
	Springs Valley Commercial Dev	\$0	\$0	\$0	\$0	\$300,000
	Total For Planning, Zoning & Development	\$5,142,700	\$2,632,000	\$2,862,000	\$8,032,000	\$12,018,000
<i>68</i>	<i>Cemetery</i>					
	Cemetery					
	Columbarium - Hillcrest	\$0	\$0	\$0	\$50,000	\$0
	Pet Cemetery	\$0	\$0	\$0	\$0	\$0
	Cemetery Capital Maintenance					
	Capital Maintenance	\$0	\$10,000	\$10,000	\$10,000	\$10,000
	Cemetery Capital Replacement					
	Cemetery - Improvements	\$10,000	\$0	\$0	\$0	\$0

<i>Number</i>	<i>Job Name</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	Total For Cemetery	\$10,000	\$10,000	\$10,000	\$60,000	\$10,000
<i>71</i>	<i>Recreation & Parks</i>					
	Rec & Parks Administration					
	Master Plan	\$0	\$0	\$60,000	\$0	\$0
	Total For Recreation & Parks	\$0	\$0	\$60,000	\$0	\$0
<i>72</i>	<i>Recreation & Parks Facilities</i>					
	Aquatic Centre					
	Teaching Room	\$0	\$75,000	\$0	\$0	\$0
	Aquatic Centre Capital Maintenance					
	Capital Maintenance	\$41,000	\$38,000	\$65,000	\$35,000	\$38,000
	Aquatic Centre Capital Replacement					
	Inflatable Toy	\$0	\$0	\$0	\$13,000	\$0
	Pool Deck Resurface	\$0	\$0	\$80,000	\$0	\$0
	Staff Room Renovations	\$6,000	\$0	\$0	\$0	\$0
	Water Balancing System	\$11,000	\$0	\$0	\$0	\$0
	Cemetery					
	Hillcrest Phase 1 Development	\$50,000	\$50,000	\$50,000	\$0	\$0
	Fairview Arena Capital Maintenance					
	Capital Maintenance	\$25,000	\$15,500	\$37,500	\$20,500	\$22,500
	Fairview Arena Capital Replacement					
	Metal Clad Exterior	\$0	\$0	\$25,000	\$0	\$0
	Mycom Replacement	\$0	\$0	\$0	\$0	\$20,000
	Paving	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
	Roof Recoat	\$0	\$0	\$10,000	\$0	\$0
	Scoreclock Replacement	\$10,000	\$0	\$0	\$0	\$0
	Shingles East Rink	\$0	\$19,500	\$0	\$0	\$0
	Storage Area	\$0	\$0	\$5,000	\$0	\$0
	Fairview Pool Capital Maintenance					
	Capital Maintenance	\$2,000	\$10,000	\$10,000	\$10,000	\$10,000
	Fairview Pool Capital Replacement					
	Circulation Pump/Motor	\$8,000	\$0	\$0	\$0	\$0
	Furnace Replacement	\$0	\$0	\$30,000	\$0	\$0
	Irrigation Auto System	\$0	\$10,000	\$0	\$0	\$0
	Intigrated Facilities					
	Leisure Facilities	\$200,000	\$10,000,000	\$14,000,000	\$14,000,000	\$14,000,000
	I-Plex					
	Emissivity Ceiling	\$0	\$0	\$0	\$50,000	\$0
	I-Plex Capital Maintenance					
	Capital Maintenance	\$37,500	\$73,000	\$57,500	\$46,500	\$42,500
	I-Plex Capital Replacement					
	Coat Room Construction	\$0	\$10,000	\$0	\$0	\$0

<i>Number</i>	<i>Job Name</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	Furnace Replacement	\$0	\$0	\$20,000	\$0	\$0
	Infrared Urinal Flushes	\$22,500	\$0	\$0	\$0	\$0
	Kitchen Renos Auditorium	\$0	\$0	\$0	\$40,000	\$0
	Landscaping	\$15,000	\$0	\$0	\$0	\$0
	Plant room air duct	\$0	\$0	\$0	\$5,000	\$0
	Refridgeration Control changes	\$0	\$0	\$0	\$0	\$15,000
	Roof Replacement Aud	\$0	\$0	\$150,000	\$0	\$0
	Scoreclock Replacement	\$450,000	\$0	\$0	\$0	\$0
	Stage - Auditorium	\$0	\$22,000	\$0	\$0	\$0
	Steel Doors Replacement	\$5,000	\$0	\$5,000	\$0	\$5,000
	Toilet Replacement	\$0	\$25,000	\$0	\$0	\$0
	Water Heater	\$0	\$0	\$5,000	\$0	\$0
	Kinetic Park					
	Utility Vehicle	\$0	\$11,500	\$0	\$0	\$0
	Kinetic Park Capital Maintenance					
	Capital Maintenance	\$35,000	\$50,500	\$0	\$12,000	\$10,000
	Kinetic Park Capital Replacement					
	Barn #1 Maintenance	\$17,500	\$0	\$0	\$10,000	\$0
	Barn #2 Maintenance	\$0	\$0	\$0	\$10,000	\$0
	Barn #3 Maintenance	\$17,500	\$0	\$0	\$0	\$10,000
	Barn #4 Maintenance	\$0	\$0	\$46,000	\$0	\$0
	Barn #5 Maintenance	\$0	\$0	\$29,000	\$10,000	\$17,000
	Barn #6, Maintenance	\$0	\$0	\$0	\$33,000	\$17,000
	Light Replacement Palliser	\$0	\$12,000	\$0	\$0	\$0
	Parking Lot Paving	\$42,000	\$15,000	\$15,000	\$0	\$0
	South Washroom Upgrade	\$145,000	\$0	\$0	\$0	\$0
	Tank Replacement	\$30,000	\$0	\$0	\$0	\$0
	Windows Palliser	\$0	\$0	\$0	\$0	\$9,000
	Outdoor Rec Facility Capital Mainten					
	Capital Maintenance	\$0	\$15,000	\$15,000	\$15,000	\$15,000
	Outdoor Rec Facility Capital Replacem					
	Improvements Facility Complex	\$15,000	\$0	\$0	\$0	\$0
	Outdoor Rec Facility Projects					
	BMX Track/Park	\$0	\$0	\$200,000	\$0	\$0
	Dog Park	\$60,000	\$0	\$0	\$0	\$0
	Lawn Bowling Pitches	\$0	\$0	\$0	\$250,000	\$0
	Minor Ball Field - Development	\$0	\$250,000	\$0	\$0	\$0
	Skate Board Park	\$0	\$0	\$0	\$0	\$225,000
	Track All Weather	\$0	\$600,000	\$500,000	\$0	\$0
	Recreation Centre Capital Maintenance					
	Capital Maintenance	\$9,000	\$8,000	\$5,000	\$2,000	\$5,000

<i>Number</i>	<i>Job Name</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
Recreation Centre Capital Replacment						
	HVAC Upgrades	\$0	\$5,000	\$0	\$0	\$5,000
	Paving Parking Lot	\$0	\$0	\$0	\$8,500	\$0
	Roof Repair Gym	\$0	\$6,000	\$0	\$0	\$0
	Washroom Renovation	\$0	\$5,000	\$5,000	\$5,000	\$15,000
	Window Replacement	\$8,000	\$0	\$5,000	\$0	\$5,000
Total For Recreation & Parks Facilities		\$1,277,000	\$11,341,000	\$15,385,000	\$14,590,500	\$14,501,000
<i>73 Parks</i>						
Parks						
	Active Park Development	\$0	\$250,000	\$250,000	\$500,000	\$0
	Battleford Trail Walkway	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
	Centennial Fountain	\$0	\$0	\$75,000	\$0	\$0
Parks Capital Maintenance						
	Capital Maintenance	\$20,000	\$10,000	\$10,000	\$10,000	\$10,000
Parks Capital Replacement						
	Irrigation Improvements	\$35,000	\$45,000	\$45,000	\$45,000	\$45,000
	Structural Improvements	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
	Water Park - Upgrades	\$100,000	\$100,000	\$100,000	\$0	\$0
Total For Parks		\$190,000	\$440,000	\$515,000	\$590,000	\$90,000
<i>74 Chinook Parkway</i>						
Chinook Parkway						
	Amphetheatre	\$0	\$0	\$0	\$250,000	\$0
	Extension Path System	\$50,000	\$50,000	\$450,000	\$0	\$0
	Lighting Riverside Park	\$0	\$0	\$60,000	\$0	\$0
	Walking Bridge	\$0	\$350,000	\$0	\$0	\$0
	Washroom Riverside Park	\$0	\$100,000	\$0	\$0	\$0
Chinook Parkway Capital Maintenance						
	Capital Maintenance	\$30,000	\$20,000	\$20,000	\$20,000	\$20,000
Chinook Parkway Capital Replacement						
	Asphalt Overlays	\$30,000	\$45,000	\$45,000	\$45,000	\$45,000
	Building Improvement	\$0	\$5,000	\$5,000	\$5,000	\$5,000
	Guardrail/Fencing	\$10,000	\$5,000	\$5,000	\$5,000	\$5,000
	Irrigation Upgrades	\$15,000	\$10,000	\$10,000	\$10,000	\$10,000
	Rest Areas	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total For Chinook Parkway		\$140,000	\$590,000	\$600,000	\$340,000	\$90,000
<i>75 Recreation & Parks Equipment</i>						
Equipment Replacement Chargeable R						
	Implement - Replacement	\$30,000	\$20,000	\$20,000	\$20,000	\$20,000
	Riding Mower - Replacement	\$50,000	\$60,000	\$60,000	\$20,000	\$60,000

<i>Number</i>	<i>Job Name</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	Tractor/Loader - Replacement	\$0	\$0	\$0	\$100,000	\$0
	Truck - Replacement	\$60,000	\$60,000	\$60,000	\$0	\$60,000
	Turf Equipment - Replacement	\$35,000	\$60,000	\$60,000	\$60,000	\$60,000
	Equipment Replacement Non Chargeab					
	T-25 1/4 Ton replacement	\$25,000	\$0	\$0	\$0	\$0
	T-47 1/2 Ton replacement	\$30,000	\$0	\$0	\$0	\$0
	Total For Recreation & Parks Equipment	\$230,000	\$200,000	\$200,000	\$200,000	\$200,000
	<i>77 Chinook Golf Course</i>					
	Golf Course					
	#18 Green Relocation	\$0	\$0	\$45,000	\$0	\$0
	Bridge # 13	\$50,000	\$100,000	\$0	\$0	\$0
	Cart and Equipment Shop	\$0	\$0	\$50,000	\$0	\$0
	Irrigation Controllers	\$0	\$50,000	\$0	\$0	\$0
	Paving Cart Paths	\$0	\$0	\$0	\$50,000	\$50,000
	Golf Course Capital Maintenance					
	Capital Maintenance	\$20,000	\$60,000	\$60,000	\$60,000	\$60,000
	Golf Course Capital Replacement					
	Driving Range Improvements	\$0	\$60,000	\$0	\$0	\$0
	Electrical Upgrades Cart Area	\$5,000	\$0	\$0	\$0	\$0
	Parking Lot Maintenance	\$0	\$20,000	\$0	\$0	\$0
	Pump Replacement	\$25,000	\$0	\$0	\$0	\$0
	Sprinkler Replacement	\$5,000	\$0	\$0	\$0	\$0
	Total For Chinook Golf Course	\$105,000	\$290,000	\$155,000	\$110,000	\$110,000
	<i>78 Culture</i>					
	Art Gallery					
	Facility Expansion	\$0	\$6,000,000	\$0	\$0	\$0
	Art Gallery Capital Maintenance					
	Capital Maintenance	\$36,000	\$15,000	\$15,000	\$15,000	\$15,000
	Library Capital Maintenance					
	Capital Maintenance	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
	Museum					
	Mural	\$25,000	\$0	\$0	\$0	\$0
	Museum Expansion	\$0	\$2,500	\$10,000	\$220,000	\$0
	Museum Capital Maintenance					
	Capital Maintenance	\$9,900	\$20,000	\$20,000	\$20,000	\$20,000
	RC Dahl Capital Maintenance					
	Capital Maintenance	\$10,000	\$19,000	\$16,000	\$15,500	\$3,000
	RC Dahl Capital Replacement					
	Kiln Room Retrofit	\$10,000	\$0	\$0	\$0	\$0
	Office Renovations	\$0	\$0	\$0	\$6,000	\$0

<i>Number</i>	<i>Job Name</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	Paving	\$0	\$0	\$0	\$0	\$10,000
	Total For Culture	\$105,900	\$6,071,500	\$76,000	\$291,500	\$63,000
<i>80 Light & Power</i>						
	Light & Power					
	Alternate Energy Exploration	\$40,000	\$0	\$0	\$0	\$0
	Mobile Radios	\$16,000	\$0	\$0	\$0	\$0
	Substation Decommission	\$0	\$0	\$0	\$0	\$0
	Substation Decommission	\$0	\$0	\$0	\$0	\$0
	Light & Power Capital Maintenance					
	Capital Maintenance	\$10,612	\$10,824	\$11,041	\$11,262	\$11,487
	Light & Power Capital Replacement					
	Conversion from 5kv to 25kv	\$371,423	\$600,000	\$612,000	\$624,240	\$636,725
	Replace Bucket Truck E-2	\$0	\$0	\$137,853	\$0	\$0
	Replace Bucket Truck E-27	\$0	\$0	\$0	\$270,608	\$0
	Replace Line Supt Truck E-25	\$0	\$0	\$0	\$0	\$41,132
	Replace Service Truck E-29	\$0	\$0	\$0	\$0	\$66,028
	Site Improv - Pole Yard	\$25,000	\$0	\$0	\$0	\$0
	System Protection Enhanceme	\$62,424	\$63,672	\$64,946	\$0	\$0
	Underground Cable Replaceme	\$53,060	\$54,121	\$55,204	\$56,308	\$57,434
	Total For Light & Power	\$578,519	\$728,617	\$881,044	\$962,418	\$812,806
<i>81 Waterworks</i>						
	Water Distribution					
	WTP Distribution Upgrades	\$0	\$0	\$0	\$60,000	\$1,000,000
	Water Distribution Capital Replacemen					
	Highway #1 Watermain Punch	\$350,000	\$0	\$0	\$0	\$0
	Hydrant Rehabilitation	\$50,000	\$80,000	\$80,000	\$100,000	\$100,000
	Southhill Res Pump Replacem	\$7,500	\$40,000	\$40,000	\$0	\$0
	Water Valve Rehab	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
	6th Ave NE Creek Crossing	\$200,000	\$0	\$0	\$0	\$0
	Water Non Charge Equipment Replace					
	Additional Fleet Truck - 2011	\$0	\$0	\$0	\$0	\$0
	Replace T7 Truck	\$30,000	\$0	\$0	\$0	\$0
	Water Treatment					
	WTP Access Road	\$10,000	\$85,000	\$85,000	\$85,000	\$0
	WTP Expansion	\$3,280,000	\$2,600,000	\$0	\$0	\$0
	WTP Residual Management	\$0	\$80,000	\$550,000	\$0	\$0
	Water Treatment Capital Replacement					
	Actuator Valve Replacement	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
	Waterworks Capital Maintenance					
	Capital Maintenance	\$13,000	\$0	\$0	\$0	\$0

<i>Number</i>	<i>Job Name</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>	<i>2015</i>
	Total For Waterworks	\$3,999,500	\$2,944,000	\$814,000	\$304,000	\$1,159,000
<i>82</i>	<i>Sewer Works</i>					
	Wastewater Capital Maintenance					
	Capital Maintenance	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
	Wastewater Collection					
	#10 Lift Forcemain	\$0	\$25,000	\$500,000	\$0	\$0
	#8 Lift Station Improvement	\$50,000	\$0	\$0	\$0	\$0
	Crawler Sewer Camera	\$60,000	\$0	\$0	\$0	\$0
	Mainlift Forcemain	\$30,000	\$30,000	\$1,500,000	\$0	\$0
	Valve Turning Machine	\$9,000	\$0	\$0	\$0	\$0
	Wastewater Collection Capital Replace					
	#2 Lift Station Upgrade	\$125,000	\$0	\$0	\$0	\$0
	#7 & #12 Force Main Upgrades	\$25,000	\$0	\$25,000	\$150,000	\$3,750,000
	Sanitary Main Renewal	\$75,000	\$75,000	\$150,000	\$150,000	\$150,000
	Sanitary Manhole Rehab	\$35,000	\$35,000	\$35,000	\$25,000	\$25,000
	Wastewater Treatment					
	Bioreactor Transfer Pump	\$8,500	\$0	\$0	\$0	\$0
	Biosolids Management Progra	\$0	\$0	\$0	\$0	\$0
	Lagoon Desludging	\$0	\$0	\$250,000	\$250,000	\$250,000
	Wastewater Treatment Capital Replace					
	Effluent Irrigation Pumphouse	\$175,000	\$0	\$0	\$0	\$0
	Irrigation Pivot Upgrade	\$15,000	\$0	\$75,000	\$75,000	\$0
	Mixer Replacement Program	\$24,000	\$12,000	\$24,000	\$12,000	\$24,000
	PLC Control Switches	\$5,000	\$0	\$0	\$0	\$0
	Total For Sewer Works	\$676,500	\$217,000	\$2,599,000	\$702,000	\$4,239,000
<i>83</i>	<i>Waste Collection</i>					
	Solid Waste					
	Concrete Crushing East Landfil	\$0	\$0	\$0	\$0	\$0
	East Landfill Decommission	\$20,000	\$100,000	\$100,000	\$50,000	\$50,000
	Transfer Station	\$150,000	\$75,000	\$50,000	\$0	\$0
	West Landfill Design & Const.	\$1,417,000	\$0	\$0	\$0	\$0
	Solid Waste Capital Maintenance					
	Capital Maintenance	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
	Total For Waste Collection	\$1,597,000	\$185,000	\$160,000	\$60,000	\$60,000
Grand Total		\$17,817,519	\$29,698,817	\$37,657,244	\$36,994,118	\$56,089,506