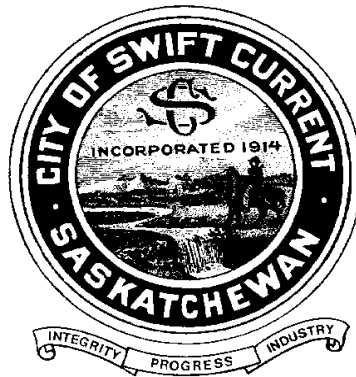




City of Swift Current

2010
Municipal Budget



Council Presentation
April 19, 2010

2010 Budget Presentation

April 19th

City of Swift Current

Members of Council, City Administration and residents of Swift Current, it is my pleasure this evening to propose the 2010 budget for the City of Swift Current.

The 2010 budget represents projects and operations that tie directly to the business plan. Our activities and projects are related to the vision, mission and council's priorities contained within the plan. I will briefly highlight some aspects of the budget and the business plan. The business plan unveiled several years ago has already achieved some exciting rewards and the City is expecting great results as we continue to experience robust growth. This plan is dynamic and adjustments are made as necessary depending on changes to our economic, social, and financial climates as they relate to the City of Swift Current.

At the outset I want to thank our administration team for the many hours of hard work and deliberation that they committed to the budget process. Also I want to offer my thanks to the members of Council, for the many hours they have dedicated to a very important process. Your input and direction was extremely valuable.

The presentation this evening will focus on our 2010 operating and capital budgets and our five-year capital plan. There will also be a general discussion on the most important part of any municipal budget: its impact on our taxpayers.

Before we get into some of the details on this year's budget, there are some facts worth noting from the year 2009.

In 2009 we budgeted to breakeven on a \$36.5 million dollar operating budget, and a \$15.3 million capital budget. I am pleased to report that we achieved this on actual operating costs of \$36.1 million and capital expenditures of \$12.9 million. We did not have to transfer from reserves to balance our operating costs.

In 2009 we financed \$3.5 million of our capital expenditures through debt. All of this amount was for property development and will be repaid through property sales in the next several years. We invested in infrastructure in the Springs Commercial Development including the completion of Battleford Trail and near completion of the Highland Subdivision. It is important to note however that we were fortunate to access the Saskatchewan Infrastructure Growth Initiative which allows us to access an interest free loan up to \$9 million to assist in these infrastructure projects.

The City recorded property sales of \$1.5 million in 2009. This along with our scheduled debt repayment left our long term debt at \$40.8 million at the end of 2009 versus \$39.4 million in the previous year.

Capital spending in 2009 was \$12.9 million compared to a budget of \$15.3 million. The variance was largely due to reduced spending on the #1 & 4 highway interchange as the project start was later than anticipated coupled with the delayed development of our new waste landfill.

Our borrowing strategy has allowed Council to proceed with many of the projects identified in our five year plan. New borrowings are to be funded with the annual federal gas tax transfers, property sales and new assessment growth; all of which is to be dedicated to supporting capital funding. This strategy is extremely important as it provides the necessary funding which will allow these projects to move forward.

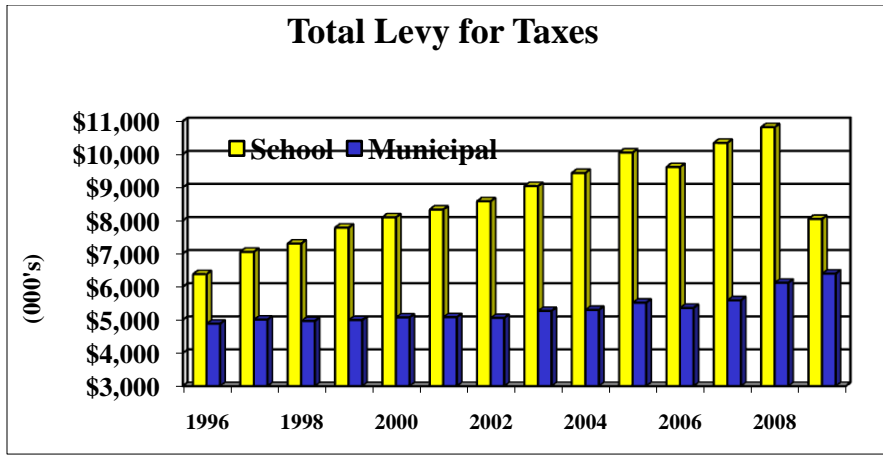
Some highlights of projects completed during 2009 include:

- \$400,000 for the purchase of Kinetic Park and for capital improvements
- 1.0 million for Highland Subdivision development
- \$200,000 to complete the museum relocation
- \$400,000 to complete the 13th Ave. Bridge deck repairs
- 2.7 million for the Springs Commercial Area (Battleford Trail)
- \$400,000 for improvements and maintenance at the I-plex to ensure the facility is capable to host the regular users and large scale events
- \$370,000 to continue the electrical conversion from 5kv to 25kv
- \$400,000 for Munro Industrial Park
- \$960,000 for Street and sidewalk rehabilitation.
- \$500,000 for necessary equipment replacements to maintain existing services, consisting of grader, several trucks and a mower
- 1.4 million to start on the #1 & 4 interchange upgrade
- 1.1 million for development in Saskatchewan Valley subdivision.

All of these projects fully support The Business Plan released in 2008 and were achieved with no tax increase. I would like to note that in twelve of the last 16 years our city has had no increase in the overall amount of property tax revenues collected from our ratepayers.

I would like to thank City Council and our staff for their direction, ongoing commitment and dedication to being fiscally responsible in the management and operation of our city. This has allowed Swift Current to enjoy one of the lowest municipal tax rates, not only in the province but in the country.

For your information the chart included outlines the total amounts requisitioned for taxes for municipal and education purposes. The municipal portion has increased an average of 1.9% per year, while the education has increased at a much higher rate.



With that brief summary of 2009, we have a basis to look at this year's budget and five-year plan and how it relates to our 2008 - 2010 Business Plan. With this budget the City is continuing to plan for the future. The budget and five-year plan addresses Council's Priorities which are:

Sustainable Utilities, Sound Infrastructure, Community Growth and Development, Economic Development, Environmental Sensitivity and Financial Well Being.

These priorities continue to contribute towards our City remaining strong and vibrant while positioning ourselves as the hub of the Southwest Region.

Over the next five years the City has planned, capital expenditures totaling 146.9 million. The exponential growth the City has been experiencing over the past number of years requires us to be ready, able and proactive in terms of accommodating this positive trend. This budget not only accomplishes this objective, it provides a longer term vision. A vision that delivers on growing the City while continuing to provide affordable services and amenities. This strategy will ensure we remain the choice location in Saskatchewan in which to live, work, invest and play. With that in mind we have budgeted and planned responsible expenditures so that we do not restrict growth in our city.

The focus on this year's budget is planning. With the proposed annexation of lands set to take place in the near future, the city must plan on how we will accommodate the new areas to be developed. We must plan for the increased demand on our services, infrastructure and utilities; how to best accommodate the traffic flow in these areas; and a strategy to transition properties from a low level of service to being fully serviced . To achieve this we have budgeted \$600,000 over the next two years for design concepts and detailed engineering.

We also continue to plan for the leisure aquatic facility in the northeast with the possibility of having it located in a multi facility. This facility has the potential to include two K to grade 8 schools, long term healthcare, and several other city facilities identified in the plan as needing to be updated. This of course is a strategy that will need to have the support of many partners including the provincial government.

Planning is also underway for the development of a new highway commercial area located along the # 4 highway between Hillcrest Drive and Patterson Drive. As traffic increases along this through fare, coupled with the many events that are held at the I-Plex, this area has the potential for commercial developments that do not need to be along the Trans Canada Highway.

We continue to finish our planning including detailed engineering and the purchase of equipment for the upgrade to our water treatment plant both for water quality and for capacity expansion. This will enable us to meet new regulations for the provision of safe, high quality, dependable drinking water. It will also accomplish another goal, which is to provide additional capacity in our water treatment plant to support growth in our community. We are planning to spend \$4 million for this project in 2010.

In 2011 we will also begin planning for the use of our new landfill. The design and construction of the new solid waste cell is estimated to cost \$1.5 million. As most people know, our existing facility is very close to the end of its life. The planning to date ensures that when the new facility is opened the process will be seamless to our ratepayers.

We will also be completing the new master plan for the City's path and parkways. This plan will allow us to continue to upgrade existing areas and expand our green spaces and pathways to help fulfill our stewardship in the provision of environmental and recreational responsibilities.

The city continues to grow and we have some work to complete this year to finish some exciting developments and projects. The city will be completing the #1 & # 4 interchange this year and have \$3 million budgeted to finish this project. With the realignment of the service roads and access ramps and the installation of four sets of traffic lights, our residents will be able to travel through this area in a much safer manner.

We will also be completing the Springs Commercial development servicing at a cost of \$1.25 million that will open up much needed serviced highway commercial property for interested businesses wanting to invest in Swift Current.

The City continues to upgrade and enhance our facilities. The recent success of holding a major international event at the upgraded I-Plex shows that strategically these investments pay dividends in the future back to our citizens and community. This year the City is investing \$1.2 million in Fairview Arena to upgrade the dressing rooms and shower facilities in the older part of the rink and provide a concrete floor in the newer rink so that the facility can be used year round. We will also continue with upgrades at Kinetic Park with phase 3 of the parking lot resurfacing and the upgrading of the saloon washrooms. In future years we show the development of an all weather track that would allow the City to host a future Saskatchewan summer games.

We will also be investing in our vibrant downtown commercial district. Our budget includes spending \$75,000 on a downtown street light renewal program beginning with a pilot project on the 200 block of Central Avenue. This program will provide much more efficient lighting while at the same time relocating the light standards to more strategic locations to accommodate better parking. In addition to lighting, we will be spending \$10,000 to acquire new additional downtown exterior furniture to help enhance the downtown shopping experience.

To help improve the downtown, in terms of both safety and aesthetics, we have budgeted \$2 million. Beginning in 2011, we will be upgrading and relocating our electrical services from overhead to underground which will provide a more efficient and reliable power source.

Our operating budget consists of expenditures for protective services of \$4.0 million or 24% of the operating budget. Twenty-four cents of every dollar collected for operating purposes is used to make our residents feel safe and protected. Parks and Recreation sees the largest percent of spending at 27% or \$4.6 million. This cost is offset somewhat through the collection of user fees of \$2.1 million or a 42% recovery rate. Transportation, Public Works and Engineering, which includes our snow removal and street sweeping programs, require 17% or \$2.9 million of our operating budget. Finance costs including our interest and principal debt payments, other than utilities debt requires 15% of our operating budget or \$2.6 million. Administration costs are 8% or \$1.4 million and Cultural activities are 6% of our operating budget or \$1 million dollars. This includes programs such as the music festivals and Windscape which is on the list of the top 100 things to do or see in North America.

Conclusion:

Members of Council, Administration and residents of Swift Current, we continue to plan for the future; a future that is bright; a future that will bring growth and prosperity to our community. We have developed our plan in a fashion that addresses many of the attributes that our city offers. This budget is focused on planning and development, however we believe it is very responsible. Our city continues to see unprecedented growth, growth that will require our infrastructure, borders, facilities, and operations to be expanded to accommodate the future. At the same time we continue to provide for the maintenance of our current infrastructure and operations. We will be committing to financing some large and exciting initiatives which will allow all our residents to enjoy the prosperity of the future while maintaining our strong sense of community.

We continue to be fiscally astute, particularly when compared to other cities both in the province and across the country. Our residents, young and old, have benefited greatly through the provision of a new regional hospital, wastewater treatment plant, and the renovation/expansion of the I-Plex. These facilities are the envy of many other cities which still must address these needs. Through our five-year plan and operating budget, we will meet our strategic needs identified in our Business Plan. We continue to plan for the provision of an expanded library and art gallery that will handle the Cityy's current and future population growth. We are committed to living up to our environmental responsibilities. As stewards of the land, we acknowledge our duty to ensure a safe, clean and pristine environment that can be handed down to our children as our legacy. Our new solid waste landfill, maintenance and development of park spaces, coupled with upgrades to the Water Treatment Plant will help to accomplish this. These upgrades will provide safe, dependable, high quality drinking water while expanding our plant capacity to accommodate growth.

Recreation and Health have been the focus of previous budgets and the results show that we have invested wisely. Although these decisions weren't taken lightly, we are confident that they were the right decisions which will provide for a bright future in this regard. We continue our due diligence by planning for new facilities to complement our growing needs. The proposed leisure aquatic/indoor soccer multi-facility, identified in future years, needs to continue the planning cycle in order to be acted upon when the timing is right. We continue to explore alternative means of financing this project outside of the City's traditional revenue streams. Current and future growth also puts pressure on our protective services. To ensure our citizens continue to feel safe and have their property protected we have acted on some of the recommendations from our Master Plan for fire protection. We must plan for the replacement of our existing fire hall as after 100 years of the provision of fire protection, a facility designed for horse drawn carriages does not quite meet the needs of modern fire fighting practices. All of this will help ensure that Swift Current thrives as an ideal location for new residents and families; help retain our current citizens, and encourage our youth to stay all while continuing as the hub of the Southwest.

This budget shows that the citizens can and will invest in Swift Current to ensure a solid future for our current and future generations. We strive to ensure our youth have opportunity, amenities and the ability to generate wealth. We believe that the challenges associated with financing these projects can and will be met. This plan is however a flexible plan that can be modified to meet the economic climate as we proceed into the future. A plan that all citizens of our city can take pride in.

How are we going to achieve this? An increase in water/wastewater rates of 2 % took effect January 1st. A future increase is planned for later this year to support the financing of the expenditures for the expansion and upgrade of the water treatment plant. This ensures our citizens basic needs are looked after. Also the special levy of \$100 per residence required to support the new regional hospital will continue in 2010. This levy will fund the borrowings necessary to meet the City's commitment to construct the facility. This special levy is forecasted to be in place until 2016.

Ladies and Gentlemen, with respect to the 2010 municipal portion of property taxes, the City of Swift Current will be looking to increase the mill rate by four percent, increasing revenues by \$250,000. When averaged with last year's zero increase, it is an average of two percent over the last two years. In the last 18 years there have been only five tax increases so there is no doubt that this increase is necessary. The City cannot continue to experience increases in fuel, energy, chemicals, materials labor and protective services, without appropriate increases to our revenues. The proposed budget reflects \$680,000 less in revenues than originally promised from provincial revenue-sharing, due to freezing of funding at 2009 levels. The difference is equal to a 10.5% mill rate change. The City receives about 44% of its revenue for the operating budget from property taxes with the remaining 56% coming from gas taxes, electric utility dividend, fees and charges, government grants and transfers, and licenses, levies and fines.

The City continues to invest today to plan for the future. If we do not invest in the priorities associated with our plans it will not bode well for this community in future years. A zero percent increase, although nice, unfortunately would come at great expense to the citizens of this city who intend to make this community their home for years to come. What does this increase mean to the average homeowner? A typical three bedroom bungalow home that is 25 to 30 years old will see an increase of between \$20 to \$26 dollars annually, or \$2 per month. A tax increase on an older home will be \$20 or less per year and a newer high end home with an associated high assessment will be \$5 per month or \$60 per annum.

Swift Current continues to enjoy one of the lowest taxation rates for municipal taxes out of Canadian cities our size or greater. In the last three years Swift Current has experienced increases below all the other Saskatchewan cities. To date, proposed mill rate increases in Calgary, Edmonton and Regina, amongst others have all been higher.

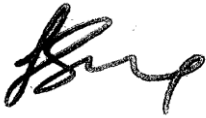
To conclude, once again our budget is indeed a responsible budget. We are confident it will provide for first class facilities; encourage attraction and retention of residents and businesses to our community, and provide utilities and services to ensure our residents can continue to feel safe and have their property protected.

Thank you Members of Council and residents of Swift Current for allowing this opportunity to outline the 2010 budget and five-year plan. As a result, I respectfully recommend and move to Council that the 2010 budget consisting of:

Operating Expenditures	\$ 37,833,570
Capital Expenditures	<u>\$ 16,924,403</u>
For a total of	\$ 54,757,973

Be approved and adopted

Respectfully submitted



Jerrod Schafer

Mayor

City of Swift Current

2010 Operating Budget - Summary by Department

<i>Business Unit</i>	<i>2009 Actual</i>	<i>2010 Budget</i>
<i>Revenue</i>		
TAX LEVY AND GRANTS	(\$9,557,352)	(\$9,882,797)
ADMINISTRATION	(\$1,889)	\$0
FINANCE	(\$24,618)	(\$26,550)
FISCAL SERVICES	(\$1,402,425)	(\$1,406,110)
POLICE	(\$45,372)	(\$50,000)
EMERGENCY SERVICES	(\$60,008)	(\$47,800)
ENGINEERING	(\$406,251)	(\$458,618)
CEMETERIES	(\$89,315)	(\$90,228)
RECREATION	(\$1,143,651)	(\$1,317,277)
PARKS	(\$46,359)	(\$51,000)
CHINOOK GOLF COURSE	(\$693,159)	(\$730,408)
CULTURE	(\$295,555)	(\$285,500)
LIGHT AND POWER	(\$15,629,422)	(\$16,382,032)
WATER AND SEWER UTILITY	(\$5,328,132)	(\$5,682,250)
SOLID WASTE	(\$1,457,808)	(\$1,423,000)
TOTAL Revenue	(\$36,181,316)	(\$37,833,570)
<i>Expense</i>		
TAX LEVY AND GRANTS	\$3,054	\$3,100
LEGISLATIVE - MAYOR AND COUNCIL	\$240,349	\$283,075
ADMINISTRATION	\$718,999	\$793,016
BUSINESS DEVELOPMENT AND TOURISM	\$348,823	\$338,560
FINANCE	\$655,416	\$784,044
FISCAL SERVICES	\$842,635	\$1,808,694
INFORMATION TECHNOLOGY	\$276,485	\$260,000
POLICE	\$2,134,387	\$2,245,580
EMERGENCY SERVICES	\$1,675,751	\$1,788,971
ENGINEERING	\$2,669,614	\$2,934,611
PUBLIC HOUSING	(\$501)	\$2,558
CEMETERIES	\$129,294	\$138,192
RECREATION	\$2,950,063	\$3,136,779
PARKS	\$621,741	\$639,015
CHINOOK GOLF COURSE	\$693,160	\$671,464
CULTURE	\$974,793	\$986,794
LIGHT AND POWER	\$14,461,313	\$13,913,867
WATER AND SEWER UTILITY	\$5,328,132	\$5,682,250
SOLID WASTE	\$1,457,808	\$1,423,000
TOTAL Expense	\$36,181,316	\$37,833,570
Grand Total	\$0	\$0

City of Swift Current

2010 Operating Budget - Summary by Business Unit

<i>Business Unit</i>	<i>2009 Actual</i>	<i>2010 Budget</i>
<i>Revenue</i>		
TAX LEVY AND GRANTS	(\$9,557,352)	(\$9,882,797)
CITY CLERK	(\$1,889)	\$0
ASSESSMENT AND TAXATION	(\$24,618)	(\$26,550)
FISCAL SERVICES	(\$1,402,425)	(\$1,406,110)
POLICE	(\$45,372)	(\$50,000)
FIRE DEPARTMENT	(\$60,008)	(\$47,800)
EMERGENCY PREPAREDNESS	\$0	\$0
BYLAW AND BUILDING INSPECTION	(\$363,704)	(\$422,450)
ENGINEERING ADMIN	(\$2,646)	(\$2,064)
TRANSPORTATION	\$3,406	\$0
PUBLIC TRANSPORTATION	(\$6,088)	\$0
AIRPORT	(\$15,496)	(\$14,780)
CITY OWNED PROPERTY	(\$21,723)	(\$19,324)
CEMETERIES	(\$89,315)	(\$90,228)
REC AND PARKS ADMINISTRATION	(\$89,041)	(\$89,040)
FAIRVIEW POOL	(\$44,800)	(\$57,009)
AQUATIC CENTRE	(\$194,942)	(\$207,547)
I-PLEX	(\$340,573)	(\$391,232)
FAIRVIEW ARENA	(\$195,594)	(\$230,327)
RECREATION CENTRE	(\$33,413)	(\$34,088)
KINETIC PARK	(\$162,524)	(\$202,606)
OUTDOOR REC FACILITIES	(\$23,398)	(\$24,500)
PARKS	(\$43,112)	(\$46,500)
CHINOOK PARKWAY	(\$3,247)	(\$4,500)
SUMMER MOVE PROGRAM	(\$59,366)	(\$80,928)
CHINOOK GOLF COURSE	(\$693,159)	(\$730,408)
MUSEUM	(\$37,971)	(\$38,000)
ART GALLERY	(\$252,355)	(\$241,500)
LIBRARY	(\$5,229)	(\$6,000)
LIGHT AND POWER	(\$15,629,422)	(\$16,382,032)
WATER AND SEWER UTILITY	(\$5,328,132)	(\$5,682,250)
SOLID WASTE	(\$1,457,808)	(\$1,423,000)

<i>Business Unit</i>	<i>2009 Actual</i>	<i>2010 Budget</i>
TOTAL Revenue	(\$36,181,316)	(\$37,833,570)
<i>Expense</i>		
TAX LEVY AND GRANTS	\$3,054	\$3,100
LEGISLATIVE - MAYOR AND COUNCIL	\$240,349	\$283,075
CHIEF ADMINISTRATIVE OFFICER & COMMON	\$273,604	\$282,633
CITY CLERK	\$213,399	\$170,133
HUMAN RESOURCE MANAGEMENT	\$231,996	\$340,250
BUSINESS DEVELOPMENT AND TOURISM	\$348,823	\$338,560
FINANCE	\$357,410	\$418,223
ASSESSMENT AND TAXATION	\$187,539	\$242,826
PURCHASING	\$110,467	\$122,995
FISCAL SERVICES	\$842,635	\$1,808,694
INFORMATION TECHNOLOGY	\$276,485	\$260,000
POLICE	\$2,134,387	\$2,245,580
FIRE DEPARTMENT	\$1,671,438	\$1,783,271
EMERGENCY PREPAREDNESS	\$4,313	\$5,700
BYLAW AND BUILDING INSPECTION	\$288,236	\$298,245
ENGINEERING ADMIN	\$487,443	\$579,195
PUBLIC WORKS	\$240,840	\$184,340
TRANSPORTATION	\$1,132,236	\$1,386,900
STORM SEWERS	\$51,124	\$76,800
PUBLIC TRANSPORTATION	\$157,456	\$138,810
AIRPORT	\$120,019	\$137,500
CITY OWNED PROPERTY	\$192,260	\$132,821
PUBLIC HOUSING	(\$501)	\$2,558
CEMETERIES	\$129,294	\$138,192
REC AND PARKS ADMINISTRATION	\$399,423	\$422,432
FACILITIES ADMINISTRATION	\$78,966	\$85,497
FAIRVIEW POOL	\$109,590	\$118,332
AQUATIC CENTRE	\$525,249	\$574,779
I-PLEX	\$761,648	\$760,605
FAIRVIEW ARENA	\$396,670	\$411,025
RECREATION CENTRE	\$127,371	\$133,006
KINETIC PARK	\$315,459	\$362,381
OUTDOOR REC FACILITIES	\$156,602	\$160,309
PARKS	\$470,791	\$495,940

<i>Business Unit</i>	<i>2009 Actual</i>	<i>2010 Budget</i>
CHINOOK PARKWAY	\$130,828	\$137,830
RECREATION AND PARKS EQUIPMENT	\$20,122	\$5,245
SUMMER MOVE PROGRAM	\$79,085	\$108,413
CHINOOK GOLF COURSE	\$693,160	\$671,464
MUSEUM	\$217,575	\$240,700
CULTURE RC DAHL CENTRE	\$80,724	\$84,117
ART GALLERY	\$420,225	\$396,700
LIBRARY	\$256,269	\$265,277
LIGHT AND POWER	\$14,461,313	\$13,913,867
WATER AND SEWER UTILITY	\$5,328,132	\$5,682,250
SOLID WASTE	\$1,457,808	\$1,423,000
TOTAL Expense	\$36,181,316	\$37,833,570
Grand Total	\$0	\$0

City of Swift Current

2010 OPERATING BUDGET

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
TAX LEVY AND GRANTS								
Purpose	To provide for tax levy revenue, revenue sharing grant, grants-in-lieu, penalties and discounts and write offs							
1000	5005	Taxation	(\$6,434,202)	(\$6,463,070)	(\$6,463,070)	(\$6,787,857)	(\$353,655)	(\$6,434,202.00)
1000	5199	Penalties	(\$34,552)	(\$40,000)	(\$40,000)	(\$40,000)	(\$5,448)	(\$34,552.00)
1000	5400	Transfers	(\$3,088,598)	(\$3,087,403)	(\$3,087,403)	(\$3,054,940)	\$33,658	(\$3,088,598.00)
1000	9100	Other Trans. & Write-offs	\$3,054	\$7,500	\$7,500	\$3,100	\$46	\$3,054.00
Sum			(\$9,554,298)	(\$9,582,973)	(\$9,582,973)	(\$9,879,697)	(\$325,399)	(\$9,554,298)

LEGISLATIVE - MAYOR AND COUNCIL

Purpose	The purpose of the Legislative budget business unit is to provide for the costs associated with the Mayor and Council such as salaries, meeting fees and per diems. It provides for travel and subsistence and promotions expenses for the Mayor and Council.							
1100	6010	Payroll Costs	\$109,582	\$116,379	\$116,379	\$123,326	\$13,744	\$109,582.00
1100	6300	Allowances/Other Benefits	\$10,141	\$7,000	\$7,000	\$11,100	\$959	\$10,141.00
1100	6500	Travel and Subsistence	\$31,290	\$44,325	\$44,325	\$40,825	\$9,535	\$31,290.00
1100	6600	Fees and Services	\$84,608	\$89,663	\$89,663	\$94,124	\$9,516	\$84,608.00
1100	7200	Operations Expenses	\$4,728	\$13,620	\$13,620	\$13,700	\$8,972	\$4,728.00
Sum			\$240,349	\$270,987	\$270,987	\$283,075	\$42,726	\$240,349

CHIEF ADMINISTRATIVE OFFICER & COMMON SERVI

Purpose	To provide senior management services for the Administration of the City of Swift Current To provide common services for the administration such as telephone, fax, copier leases and legal services.							
1200	6010	Payroll Costs	\$190,728	\$178,662	\$178,662	\$185,783	(\$4,945)	\$190,728.00
1200	6300	Allowances/Other Benefits	\$7,977	\$8,720	\$8,720	\$8,720	\$743	\$7,977.00
1200	6500	Travel and Subsistence	\$8,854	\$10,000	\$10,000	\$10,650	\$1,796	\$8,854.00
1200	6600	Fees and Services	\$29,974	\$60,782	\$60,782	\$41,330	\$11,356	\$29,974.00

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
1200	7200	Operations Expenses	\$36,071	\$32,678	\$32,678	\$36,150	\$79	\$36,071.00
Sum			\$273,604	\$290,842	\$290,842	\$282,633	\$9,029	\$273,604

CITY CLERK

Purpose To provide for general receptionist duties for the City; preparing agendas and minutes of meetings; Board of Revision procedures; elections and by-elections; records management; support staff for the Mayor and members of Council, Chief Administrative Officer, City Clerk, Directors of Business Development, Human Resources, and Finance.

1219	5880	Recovery of Costs	(\$1,889)	(\$4,000)	(\$4,000)	\$0	\$1,889	(\$1,889.00)
1219	6010	Payroll Costs	\$181,660	\$178,628	\$178,628	\$134,702	(\$46,958)	\$181,660.00
1219	6300	Allowances/Other Benefits	\$1,665	\$1,940	\$1,940	\$1,940	\$275	\$1,665.00
1219	6500	Travel and Subsistence	\$3,755	\$7,469	\$7,469	\$6,271	\$2,516	\$3,755.00
1219	6600	Fees and Services	\$21,447	\$30,900	\$30,900	\$23,600	\$2,153	\$21,447.00
1219	7200	Operations Expenses	\$4,872	\$6,040	\$6,040	\$3,620	(\$1,252)	\$4,872.00
Sum			\$211,510	\$220,977	\$220,977	\$170,133	(\$41,377)	\$211,510

HUMAN RESOURCE MANAGEMENT

Purpose To provide for the operation Human Resources department, and provide for corporate training, employee's assistance programs and employer contribution to the sunshine fund.

1300	6010	Payroll Costs	\$133,099	\$139,500	\$139,500	\$168,000	\$34,901	\$133,099.00
1300	6300	Allowances/Other Benefits	\$72,636	\$114,500	\$114,500	\$134,000	\$61,364	\$72,636.00
1300	6500	Travel and Subsistence	\$4,736	\$9,000	\$9,000	\$9,000	\$4,264	\$4,736.00
1300	6600	Fees and Services	\$19,082	\$25,600	\$25,600	\$25,600	\$6,518	\$19,082.00
1300	7200	Operations Expenses	\$2,443	\$4,100	\$4,100	\$3,650	\$1,207	\$2,443.00
Sum			\$231,996	\$292,700	\$292,700	\$340,250	\$108,254	\$231,996

BUSINESS DEVELOPMENT AND TOURISM

Purpose To Provide economic development services for the City, that promotes job/wealth attraction and retention to coordinate the delivery of tourism development and promotions and to act as the corporate affairs office for the city.

1400	6010	Payroll Costs	\$90,079	\$84,426	\$84,426	\$92,890	\$2,811	\$90,079.00
1400	6300	Allowances/Other Benefits	\$4,466	\$4,620	\$4,620	\$4,620	\$154	\$4,466.00

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
1400	6500	Travel and Subsistence	\$3,666	\$6,000	\$6,000	\$10,000	\$6,334	\$3,666.00
1400	6600	Fees and Services	\$113,063	\$106,500	\$106,500	\$84,300	(\$28,763)	\$113,063.00
1400	7200	Operations Expenses	\$137,549	\$131,350	\$131,350	\$146,750	\$9,201	\$137,549.00
Sum			\$348,823	\$332,896	\$332,896	\$338,560	(\$10,263)	\$348,823

FINANCE

Purpose To provide for the costs associated with tax assessment, cash collections, customer service, accounting, budgeting, payroll and financial reporting functions of the City of Swift Current.

1500	6010	Payroll Costs	\$652,035	\$660,301	\$660,301	\$728,689	\$76,654	\$652,035.00
1500	6300	Allowances/Other Benefits	\$5,290	\$5,460	\$5,460	\$0	(\$5,290)	\$5,290.00
1500	6500	Travel and Subsistence	\$5,390	\$16,400	\$16,400	\$12,800	\$7,410	\$5,390.00
1500	6600	Fees and Services	\$62,091	\$74,616	\$74,616	\$85,550	\$23,459	\$62,091.00
1500	7200	Operations Expenses	\$117,656	\$112,462	\$112,462	\$124,013	\$6,357	\$117,656.00
1500	7900	Internal Costs	(\$485,052)	(\$485,050)	(\$485,050)	(\$532,929)	(\$47,877)	(\$485,052.00)
1500	9000	Other Income/Expense	\$0	\$100	\$100	\$100	\$100	\$0.00
Sum			\$357,410	\$384,289	\$384,289	\$418,223	\$60,813	\$357,410

ASSESSMENT AND TAXATION

Purpose To administer and direct the assessment, tax levying, collections and related reporting functions for the City of Swift Current.

1600	5350	Fees	(\$24,258)	(\$25,400)	(\$25,400)	(\$25,750)	(\$1,492)	(\$24,258.00)
1600	5880	Recovery of Costs	(\$360)	(\$1,000)	(\$1,000)	(\$800)	(\$440)	(\$360.00)
1600	6010	Payroll Costs	\$209,756	\$233,242	\$233,242	\$258,482	\$48,726	\$209,756.00
1600	6300	Allowances/Other Benefits	\$4,072	\$4,600	\$4,600	\$6,280	\$2,208	\$4,072.00
1600	6500	Travel and Subsistence	\$5,676	\$8,700	\$8,700	\$6,500	\$824	\$5,676.00
1600	6600	Fees and Services	\$12,143	\$19,270	\$19,270	\$17,990	\$5,847	\$12,143.00
1600	7200	Operations Expenses	\$3,844	\$5,420	\$5,420	\$4,400	\$556	\$3,844.00
1600	7900	Internal Costs	(\$47,952)	(\$47,952)	(\$47,952)	(\$50,826)	(\$2,874)	(\$47,952.00)
Sum			\$162,921	\$196,880	\$196,880	\$216,276	\$53,355	\$162,921

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
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PURCHASING

Purpose To administer and direct the procurement and materials management functions for the City of Swift Current.

1700	6010	Payroll Costs	\$188,477	\$195,423	\$195,423	\$209,150	\$20,673	\$188,477.00
1700	6300	Allowances/Other Benefits	\$847	\$840	\$840	\$840	(\$7)	\$847.00
1700	6500	Travel and Subsistence	\$1,177	\$1,040	\$1,040	\$1,275	\$98	\$1,177.00
1700	6600	Fees and Services	\$450	\$1,100	\$1,100	\$1,650	\$1,200	\$450.00
1700	7200	Operations Expenses	\$7,173	\$6,175	\$6,175	\$6,420	(\$753)	\$7,173.00
1700	7900	Internal Costs	(\$87,657)	(\$89,734)	(\$89,734)	(\$96,340)	(\$8,683)	(\$87,657.00)
Sum			\$110,467	\$114,844	\$114,844	\$122,995	\$12,528	\$110,467

FISCAL SERVICES

Purpose To provide for the revenues and expenditures associated with return on investments, banking costs, insurance costs, allowance for uncollectable accounts and the principal and interest payments due on non utility bank loans.

1800	5350	Fees	(\$775,669)	(\$726,528)	(\$726,528)	(\$810,156)	(\$34,487)	(\$775,669.00)
1800	5500	Return on Investments	(\$610,402)	(\$468,577)	(\$468,577)	(\$571,654)	\$38,748	(\$610,402.00)
1800	5880	Recovery of Costs	(\$5,076)	(\$9,000)	(\$9,000)	(\$9,000)	(\$3,924)	(\$5,076.00)
1800	5900	Miscellaneous	(\$11,278)	(\$18,800)	(\$18,800)	(\$15,300)	(\$4,022)	(\$11,278.00)
1800	7200	Operations Expenses	\$293,982	\$315,000	\$315,000	\$332,000	\$38,018	\$293,982.00
1800	7900	Internal Costs	(\$258,718)	(\$275,600)	(\$275,600)	(\$288,824)	(\$30,106)	(\$258,718.00)
1800	9000	Other Income/Expense	\$792,761	\$1,556,642	\$1,556,642	\$1,945,898	\$1,153,137	\$792,761.00
1800	9100	Other Trans. & Write-offs	\$14,610	\$2,980	\$2,980	\$2,980	(\$11,630)	\$14,610.00
1800	9190	Reserves	\$0	\$0	\$0	(\$183,360)	(\$183,360)	\$0.00
Sum			(\$559,790)	\$376,117	\$376,117	\$402,584	\$962,374	(\$559,790)

INFORMATION TECHNOLOGY

Purpose To provide Information Technology Services for all aspects of the City's operation

2000	6010	Payroll Costs	\$146,464	\$159,490	\$159,490	\$170,030	\$23,566	\$146,464.00
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Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
2000	6300	Allowances/Other Benefits	\$2,795	\$3,120	\$3,120	\$3,120	\$325	\$2,795.00
2000	6500	Travel and Subsistence	\$2,216	\$4,000	\$4,000	\$4,000	\$1,784	\$2,216.00
2000	6600	Fees and Services	\$63,695	\$158,900	\$158,900	\$198,980	\$135,285	\$63,695.00
2000	7200	Operations Expenses	\$47,318	\$51,410	\$51,410	\$50,730	\$3,412	\$47,318.00
2000	7890	Equip. & Software Purchases	\$290,482	\$299,160	\$299,160	\$68,830	(\$221,652)	\$290,482.00
2000	7900	Internal Costs	(\$276,485)	(\$250,480)	(\$250,480)	(\$235,690)	\$40,795	(\$276,485.00)
Sum			\$276,485	\$425,600	\$425,600	\$260,000	(\$16,485)	\$276,485

POLICE

Purpose To provide for police services to the city through the operation of the City's RCMP Detachment. It includes the contract with the RCMP and costs associated with the civic employees that provide support to the detachment and building maintenance

2200	5900	Miscellaneous	(\$45,372)	(\$46,000)	(\$46,000)	(\$50,000)	(\$4,628)	(\$45,372.00)
2200	6010	Payroll Costs	\$386,515	\$390,865	\$390,865	\$404,871	\$18,356	\$386,515.00
2200	6300	Allowances/Other Benefits	\$0	\$250	\$250	\$250	\$250	\$0.00
2200	6500	Travel and Subsistence	\$0	\$750	\$750	\$750	\$750	\$0.00
2200	6600	Fees and Services	\$1,724,330	\$1,744,435	\$1,744,435	\$1,813,139	\$88,809	\$1,724,330.00
2200	7200	Operations Expenses	\$23,439	\$31,650	\$31,650	\$26,420	\$2,981	\$23,439.00
2200	7900	Internal Costs	\$103	\$100	\$100	\$150	\$47	\$103.00
Sum			\$2,089,015	\$2,122,050	\$2,122,050	\$2,195,580	\$106,565	\$2,089,015

FIRE DEPARTMENT

Purpose To provide Fire Prevention, Public Education, Training & Emergency Response services to the City and RMs under Contract. Response Services include Fire, Rescue, Dangerous Goods & Emergency Medical assistance to the City.

2300	5300	Levied Fines	(\$450)	(\$300)	(\$300)	(\$300)	\$150	(\$450.00)
2300	5350	Fees	\$0	(\$1,500)	(\$1,500)	\$0	\$0	\$0.00
2300	5850	Emergency Services	(\$57,053)	(\$43,500)	(\$43,500)	(\$46,000)	\$11,053	(\$57,053.00)
2300	5880	Recovery of Costs	(\$1,596)	\$0	\$0	\$0	\$1,596	(\$1,596.00)
2300	5900	Miscellaneous	(\$909)	(\$3,000)	(\$3,000)	(\$1,500)	(\$591)	(\$909.00)

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
2300	6010	Payroll Costs	\$1,460,316	\$1,559,007	\$1,559,007	\$1,592,561	\$132,245	\$1,460,316.00
2300	6300	Allowances/Other Benefits	\$13,233	\$15,040	\$15,040	\$17,440	\$4,207	\$13,233.00
2300	6500	Travel and Subsistence	\$4,588	\$10,000	\$10,000	\$15,250	\$10,662	\$4,588.00
2300	6600	Fees and Services	\$90,708	\$39,190	\$39,190	\$45,020	(\$45,688)	\$90,708.00
2300	7200	Operations Expenses	\$102,593	\$111,200	\$111,200	\$113,000	\$10,407	\$102,593.00
2300	7900	Internal Costs	\$0	\$0	\$0	\$0	\$0	\$0.00
Sum			\$1,611,430	\$1,686,137	\$1,686,137	\$1,735,471	\$124,041	\$1,611,430

EMERGENCY PREPAREDNESS

Purpose To provide for Emergency Planning & Preparedness for the City of Swift Current. Includes meetings with the emergency planning committees (usually 4 per year), testing and updating the plans, training, promotion of individual preparedness, work associated with new emergency planning committee, and attendance at SEPA Conference.

2400	5350	Fees	\$0	\$0	\$0	\$0	\$0	\$0.00
2400	6010	Payroll Costs	\$0	\$0	\$0	\$0	\$0	\$0.00
2400	6300	Allowances/Other Benefits	\$1,265	\$2,450	\$2,450	\$1,000	(\$265)	\$1,265.00
2400	6500	Travel and Subsistence	\$1,277	\$2,000	\$2,000	\$2,000	\$723	\$1,277.00
2400	6600	Fees and Services	\$1,578	\$750	\$750	\$750	(\$828)	\$1,578.00
2400	7200	Operations Expenses	\$193	\$1,700	\$1,700	\$1,950	\$1,757	\$193.00
Sum			\$4,313	\$6,900	\$6,900	\$5,700	\$1,387	\$4,313

BYLAW AND BUILDING INSPECTION

Purpose To provide Bylaw Enforcement Services, Business Licensing Services, and Building Permit and Inspection Services for the City.

2600	5250	Revenue From Own Sources	(\$234,212)	(\$268,900)	(\$268,900)	(\$241,200)	(\$6,988)	(\$234,212.00)
2600	5300	Levied Fines	(\$128,542)	(\$156,000)	(\$156,000)	(\$180,250)	(\$51,708)	(\$128,542.00)
2600	5350	Fees	\$0	(\$1,000)	(\$1,000)	(\$200)	(\$200)	\$0.00
2600	5450	Rental and Lease Revenues	(\$950)	(\$800)	(\$800)	(\$800)	\$150	(\$950.00)
2600	6010	Payroll Costs	\$155,125	\$153,810	\$153,810	\$218,150	\$63,025	\$155,125.00
2600	6300	Allowances/Other Benefits	\$3,011	\$4,620	\$4,620	\$0	(\$3,011)	\$3,011.00

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
2600	6500	Travel and Subsistence	\$12,983	\$4,500	\$4,500	\$4,500	(\$8,483)	\$12,983.00
2600	6600	Fees and Services	\$55,516	\$7,890	\$7,890	\$13,950	(\$41,566)	\$55,516.00
2600	7200	Operations Expenses	\$62,630	\$49,785	\$49,785	\$61,645	(\$985)	\$62,630.00
2600	7900	Internal Costs	(\$1,029)	\$0	\$0	\$0	\$1,029	(\$1,029.00)
Sum			(\$75,468)	(\$206,095)	(\$206,095)	(\$124,205)	(\$48,737)	(\$75,468)

ENGINEERING ADMIN

Purpose To provide Engineering, Development and Planning services for the City

3000	5400	Transfers	(\$2,064)	(\$1,376)	(\$1,376)	(\$2,064)	\$0	(\$2,064.00)
3000	5900	Miscellaneous	(\$582)	\$0	\$0	\$0	\$582	(\$582.00)
3000	6010	Payroll Costs	\$450,524	\$488,900	\$488,900	\$532,045	\$81,521	\$450,524.00
3000	6300	Allowances/Other Benefits	\$8,293	\$8,600	\$8,600	\$8,600	\$307	\$8,293.00
3000	6500	Travel and Subsistence	\$7,412	\$8,000	\$8,000	\$8,000	\$588	\$7,412.00
3000	6600	Fees and Services	\$14,952	\$14,450	\$14,450	\$15,550	\$598	\$14,952.00
3000	7200	Operations Expenses	\$34,539	\$40,050	\$40,050	\$40,500	\$5,961	\$34,539.00
3000	7900	Internal Costs	(\$28,277)	(\$25,653)	(\$25,653)	(\$25,500)	\$2,777	(\$28,277.00)
Sum			\$484,797	\$532,971	\$532,971	\$577,131	\$92,334	\$484,797

PUBLIC WORKS

Purpose To provide for Public Works Administration, the expenses associated with the entire Service Centre Building complex, the operation of the Public Works Service Garage and the operation and maintenance of the Public Works Equipment fleet.

3100	6010	Payroll Costs	\$301,184	\$216,225	\$216,225	\$263,385	(\$37,799)	\$301,184.00
3100	6300	Allowances/Other Benefits	\$1,013	\$910	\$910	\$1,300	\$287	\$1,013.00
3100	6500	Travel and Subsistence	\$441	\$4,200	\$4,200	\$7,000	\$6,559	\$441.00
3100	6600	Fees and Services	\$32,187	\$32,000	\$32,000	\$35,050	\$2,863	\$32,187.00
3100	7200	Operations Expenses	\$331,439	\$319,830	\$319,830	\$359,305	\$27,866	\$331,439.00
3100	7900	Internal Costs	(\$425,580)	(\$338,850)	(\$338,850)	(\$481,700)	(\$56,120)	(\$425,580.00)
3100	9100	Other Trans. & Write-offs	\$156	\$0	\$0	\$0	(\$156)	\$156.00

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
		Sum	\$240,840	\$234,315	\$234,315	\$184,340	(\$56,500)	\$240,840

TRANSPORTATION

Purpose To provide for the Transportation Infrastructure and associated costs for snow and ice control, gravel road maintenance, paved street maintenance, street sweeping, sidewalks, street lighting, traffic signals, signs, lines, parking lots and bridges.

3200	5450	Rental and Lease Revenues	\$0	\$0	\$0	\$0	\$0	\$0.00
3200	5900	Miscellaneous	\$3,406	\$0	\$0	\$0	(\$3,406)	\$3,406.00
3200	6010	Payroll Costs	\$349,857	\$461,850	\$461,850	\$431,650	\$81,793	\$349,857.00
3200	6300	Allowances/Other Benefits	\$280	\$0	\$0	\$750	\$470	\$280.00
3200	6500	Travel and Subsistence	\$38	\$500	\$500	\$2,200	\$2,162	\$38.00
3200	6600	Fees and Services	\$157,363	\$181,600	\$181,600	\$247,100	\$89,737	\$157,363.00
3200	7200	Operations Expenses	\$343,962	\$378,590	\$378,590	\$390,200	\$46,238	\$343,962.00
3200	7900	Internal Costs	\$280,736	\$278,850	\$278,850	\$315,000	\$34,264	\$280,736.00
		Sum	\$1,135,642	\$1,301,390	\$1,301,390	\$1,386,900	\$251,258	\$1,135,642

STORM SEWERS

Purpose To provide for the operation and maintenance of the City's storm water collection system, including storm sewer mains, catch basins, open drainage ditches and culverts.

3300	6010	Payroll Costs	\$18,951	\$0	\$0	\$19,200	\$249	\$18,951.00
3300	6600	Fees and Services	\$15,896	\$27,000	\$27,000	\$27,000	\$11,104	\$15,896.00
3300	7200	Operations Expenses	\$917	\$7,250	\$7,250	\$7,600	\$6,683	\$917.00
3300	7900	Internal Costs	\$15,360	\$19,000	\$19,000	\$23,000	\$7,640	\$15,360.00
		Sum	\$51,124	\$53,250	\$53,250	\$76,800	\$25,676	\$51,124

PUBLIC TRANSPORTATION

Purpose To provide a limited bus service.

3400	5820	Facility Revenues	(\$6,088)	\$0	\$0	\$0	\$6,088	(\$6,088.00)
3400	6010	Payroll Costs	\$47	\$0	\$0	\$0	(\$47)	\$47.00
3400	6600	Fees and Services	\$88,939	\$85,000	\$85,000	\$88,000	(\$939)	\$88,939.00

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
3400	7200	Operations Expenses	\$68,334	\$45,350	\$45,350	\$50,810	(\$17,524)	\$68,334.00
3400	7900	Internal Costs	\$136	\$0	\$0	\$0	(\$136)	\$136.00
Sum			\$151,368	\$130,350	\$130,350	\$138,810	(\$12,558)	\$151,368

AIRPORT

Purpose To provide a full service airport for the City of Swift Current. The airport is a critical link in the transportation system of the City.

3500	5840	Airport Revenue	(\$15,496)	(\$14,500)	(\$14,500)	(\$14,780)	\$716	(\$15,496.00)
3500	5900	Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0.00
3500	6010	Payroll Costs	\$5,064	\$0	\$0	\$3,000	(\$2,064)	\$5,064.00
3500	6600	Fees and Services	\$60,871	\$64,000	\$64,000	\$80,500	\$19,629	\$60,871.00
3500	7200	Operations Expenses	\$36,063	\$36,560	\$36,560	\$36,500	\$437	\$36,063.00
3500	7900	Internal Costs	\$18,021	\$16,400	\$16,400	\$17,500	(\$521)	\$18,021.00
Sum			\$104,523	\$102,460	\$102,460	\$122,720	\$18,197	\$104,523

CITY OWNED PROPERTY

Purpose To provide for Planning Services and the operation and maintenance of city owned property and buildings.

6100	5350	Fees	(\$5,916)	(\$3,100)	(\$3,100)	(\$6,000)	(\$84)	(\$5,916.00)
6100	5450	Rental and Lease Revenues	(\$15,672)	(\$25,044)	(\$25,044)	(\$13,324)	\$2,348	(\$15,672.00)
6100	5900	Miscellaneous	(\$135)	\$0	\$0	\$0	\$135	(\$135.00)
6100	6010	Payroll Costs	\$12,698	\$500	\$500	\$7,000	(\$5,698)	\$12,698.00
6100	6500	Travel and Subsistence	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$0.00
6100	6600	Fees and Services	\$124,361	\$65,010	\$65,010	\$83,950	(\$40,411)	\$124,361.00
6100	7200	Operations Expenses	\$38,060	\$33,440	\$33,440	\$35,371	(\$2,689)	\$38,060.00
6100	7900	Internal Costs	\$17,141	\$500	\$500	\$5,500	(\$11,641)	\$17,141.00
Sum			\$170,537	\$72,306	\$72,306	\$113,497	(\$57,040)	\$170,537

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
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PUBLIC HOUSING

Purpose	To provide for the City's share of the operating deficit (or surplus) of the Swift Current Housing Authority.							
6700	7200	Operations Expenses	(\$1,027)	\$18,000	\$18,000	\$0	\$1,027	(\$1,027.00)
6700	7900	Internal Costs	\$0	\$0	\$0	\$2,000	\$2,000	\$0.00
6700	9000	Other Income/Expense	\$526	\$475	\$475	\$558	\$32	\$526.00
Sum			(\$501)	\$18,475	\$18,475	\$2,558	\$3,059	(\$501)

CEMETERIES

Purpose	To provide for the operation and maintenance of the City's cemeteries including, Mount Pleasant Cemetery, Mount Pleasant Burial Park, and Hillcrest Cemetery.							
6800	5810	Cemetery Revenues	(\$89,315)	(\$86,500)	(\$86,500)	(\$90,228)	(\$913)	(\$89,315.00)
6800	6010	Payroll Costs	\$86,373	\$84,725	\$84,725	\$89,817	\$3,444	\$86,373.00
6800	6500	Travel and Subsistence	\$0	\$100	\$100	\$100	\$100	\$0.00
6800	6600	Fees and Services	\$3,144	\$5,000	\$5,000	\$5,000	\$1,856	\$3,144.00
6800	7200	Operations Expenses	\$11,611	\$11,500	\$11,500	\$11,500	(\$111)	\$11,611.00
6800	7900	Internal Costs	\$28,166	\$32,275	\$32,275	\$31,775	\$3,609	\$28,166.00
Sum			\$39,979	\$47,100	\$47,100	\$47,964	\$7,985	\$39,979

REC AND PARKS ADMINISTRATION

Purpose	To provide for the administration of the Recreation and Parks Dept.(Director, Recreation/Scheduling Supt, Parks Manager, and Clerks). Also includes revenue and expense pertaining to the Community Grant and the Recreation and Parks Board.							
7000	5400	Transfers	(\$84,304)	(\$80,290)	(\$80,290)	(\$84,304)	\$0	(\$84,304.00)
7000	5900	Miscellaneous	(\$4,737)	(\$7,000)	(\$7,000)	(\$4,736)	\$1	(\$4,737.00)
7000	6010	Payroll Costs	\$275,041	\$273,328	\$273,328	\$294,363	\$19,322	\$275,041.00
7000	6300	Allowances/Other Benefits	\$7,199	\$7,180	\$7,180	\$7,586	\$387	\$7,199.00
7000	6500	Travel and Subsistence	\$4,908	\$6,800	\$6,800	\$6,048	\$1,140	\$4,908.00
7000	6600	Fees and Services	\$29,072	\$33,111	\$33,111	\$29,224	\$152	\$29,072.00
7000	7200	Operations Expenses	\$87,669	\$83,638	\$83,638	\$89,274	\$1,605	\$87,669.00

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
7000	7900	Internal Costs	(\$4,466)	(\$10,113)	(\$10,113)	(\$4,063)	\$403	(\$4,466.00)
Sum			\$310,382	\$306,654	\$306,654	\$333,392	\$23,010	\$310,382

FACILITIES ADMINISTRATION

Purpose To provide for the Facilities Manager's position, which oversees the day-to-day operation and maintenance of the Civic Centre, Fairview Arena, Recreation Centre and RC Dahl Centre. Also includes training expense for the staff of these facilities (arena attendants).

7100	6010	Payroll Costs	\$69,462	\$67,502	\$67,502	\$74,303	\$4,841	\$69,462.00
7100	6500	Travel and Subsistence	\$2,542	\$700	\$700	\$2,500	(\$42)	\$2,542.00
7100	6600	Fees and Services	\$577	\$400	\$400	\$595	\$18	\$577.00
7100	7200	Operations Expenses	\$6,385	\$7,357	\$7,357	\$8,099	\$1,714	\$6,385.00
Sum			\$78,966	\$75,959	\$75,959	\$85,497	\$6,531	\$78,966

FAIRVIEW POOL

Purpose To provide for the operation, maintenance and program delivery at the Fairview outdoor pool. Also includes grounds maintenance at the pool.

7120	5820	Facility Revenues	(\$38,962)	(\$57,000)	(\$57,000)	(\$50,026)	(\$11,064)	(\$38,962.00)
7120	5880	Recovery of Costs	(\$5,838)	(\$8,000)	(\$8,000)	(\$6,983)	(\$1,145)	(\$5,838.00)
7120	6010	Payroll Costs	\$67,172	\$63,469	\$63,469	\$71,629	\$4,457	\$67,172.00
7120	6300	Allowances/Other Benefits	\$0	\$0	\$0	\$100	\$100	\$0.00
7120	6600	Fees and Services	\$275	\$4,500	\$4,500	\$2,150	\$1,875	\$275.00
7120	7200	Operations Expenses	\$37,310	\$30,888	\$30,888	\$39,378	\$2,068	\$37,310.00
7120	7900	Internal Costs	\$4,483	\$4,425	\$4,425	\$4,575	\$92	\$4,483.00
7120	9000	Other Income/Expense	\$350	\$500	\$500	\$500	\$150	\$350.00
Sum			\$64,790	\$38,782	\$38,782	\$61,323	(\$3,467)	\$64,790

AQUATIC CENTRE

Purpose To provide for operation, maintenance and program delivery at the Aquatic Centre indoor pool.

7156	5400	Transfers	(\$1,376)	\$0	\$0	(\$1,376)	\$0	(\$1,376.00)
7156	5820	Facility Revenues	(\$176,658)	(\$204,000)	(\$204,000)	(\$186,171)	(\$9,513)	(\$176,658.00)

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
7156	5880	Recovery of Costs	(\$16,908)	(\$20,000)	(\$20,000)	(\$20,000)	(\$3,092)	(\$16,908.00)
7156	6010	Payroll Costs	\$296,393	\$339,476	\$339,476	\$324,896	\$28,503	\$296,393.00
7156	6300	Allowances/Other Benefits	\$931	\$940	\$940	\$990	\$59	\$931.00
7156	6500	Travel and Subsistence	\$644	\$3,300	\$3,300	\$2,750	\$2,106	\$644.00
7156	6600	Fees and Services	\$24,763	\$19,966	\$19,966	\$22,193	(\$2,570)	\$24,763.00
7156	7200	Operations Expenses	\$191,478	\$214,000	\$214,000	\$212,950	\$21,472	\$191,478.00
7156	7900	Internal Costs	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$10,000.00
7156	9000	Other Income/Expense	\$1,040	\$1,000	\$1,000	\$1,000	(\$40)	\$1,040.00
Sum			\$330,307	\$364,682	\$364,682	\$367,232	\$36,925	\$330,307

I-PLEX

Purpose To provide for the operation and maintenance of Credit Union i-plex, including Auditorium and parking lot.

7200	5820	Facility Revenues	(\$340,573)	(\$342,780)	(\$342,780)	(\$391,232)	(\$50,659)	(\$340,573.00)
7200	6010	Payroll Costs	\$328,216	\$284,073	\$284,073	\$319,548	(\$8,668)	\$328,216.00
7200	6300	Allowances/Other Benefits	\$553	\$400	\$400	\$1,250	\$697	\$553.00
7200	6500	Travel and Subsistence	\$637	\$0	\$0	\$1,650	\$1,013	\$637.00
7200	6600	Fees and Services	\$50,552	\$44,670	\$44,670	\$51,904	\$1,352	\$50,552.00
7200	7200	Operations Expenses	\$345,965	\$372,360	\$372,360	\$349,527	\$3,562	\$345,965.00
7200	7900	Internal Costs	\$35,725	\$36,300	\$36,300	\$36,726	\$1,001	\$35,725.00
Sum			\$421,075	\$395,023	\$395,023	\$369,373	(\$51,702)	\$421,075

FAIRVIEW ARENA

Purpose To provide for the operation and maintenance of Fairview Arena, including grounds and parking lot.

7210	5820	Facility Revenues	(\$195,594)	(\$222,338)	(\$222,338)	(\$230,327)	(\$34,733)	(\$195,594.00)
7210	6010	Payroll Costs	\$140,141	\$133,400	\$133,400	\$155,131	\$14,990	\$140,141.00
7210	6300	Allowances/Other Benefits	\$471	\$750	\$750	\$1,050	\$579	\$471.00
7210	6500	Travel and Subsistence	\$0	\$750	\$750	\$1,250	\$1,250	\$0.00

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
7210	6600	Fees and Services	\$40,689	\$37,550	\$37,550	\$37,350	(\$3,339)	\$40,689.00
7210	7200	Operations Expenses	\$184,093	\$209,761	\$209,761	\$183,944	(\$149)	\$184,093.00
7210	7900	Internal Costs	\$31,276	\$32,300	\$32,300	\$32,300	\$1,024	\$31,276.00
Sum			\$201,076	\$192,173	\$192,173	\$180,698	(\$20,378)	\$201,076

RECREATION CENTRE

Purpose To provide for the operation and maintenance of Recreation Centre

7220	5820	Facility Revenues	(\$33,413)	(\$28,740)	(\$28,740)	(\$34,088)	(\$675)	(\$33,413.00)
7220	6010	Payroll Costs	\$59,845	\$59,990	\$59,990	\$64,324	\$4,479	\$59,845.00
7220	6300	Allowances/Other Benefits	\$246	\$200	\$200	\$350	\$104	\$246.00
7220	6600	Fees and Services	\$13,641	\$12,000	\$12,000	\$12,000	(\$1,641)	\$13,641.00
7220	7200	Operations Expenses	\$37,380	\$36,374	\$36,374	\$39,182	\$1,802	\$37,380.00
7220	7900	Internal Costs	\$16,259	\$17,150	\$17,150	\$17,150	\$891	\$16,259.00
Sum			\$93,958	\$96,974	\$96,974	\$98,918	\$4,960	\$93,958

KINETIC PARK

Purpose To provide for the operation and maintenance of Kinetic Park

7230	5820	Facility Revenues	(\$126,505)	(\$105,000)	(\$105,000)	(\$142,606)	(\$16,101)	(\$126,505.00)
7230	5880	Recovery of Costs	(\$36,019)	(\$25,000)	(\$25,000)	(\$60,000)	(\$23,981)	(\$36,019.00)
7230	6010	Payroll Costs	\$172,949	\$164,252	\$164,252	\$230,051	\$57,102	\$172,949.00
7230	6300	Allowances/Other Benefits	\$394	\$500	\$500	\$500	\$106	\$394.00
7230	6500	Travel and Subsistence	\$1,709	\$2,500	\$2,500	\$2,100	\$391	\$1,709.00
7230	6600	Fees and Services	\$24,456	\$15,000	\$15,000	\$25,000	\$544	\$24,456.00
7230	7200	Operations Expenses	\$114,572	\$75,000	\$75,000	\$99,980	(\$14,592)	\$114,572.00
7230	7900	Internal Costs	\$929	\$10,000	\$10,000	\$4,250	\$3,321	\$929.00
7230	9000	Other Income/Expense	\$450	\$0	\$0	\$500	\$50	\$450.00
Sum			\$152,935	\$137,252	\$137,252	\$159,775	\$6,840	\$152,935

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
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OUTDOOR REC FACILITIES

Purpose	To provide for the operation and maintenance of (7) Minor Ball Fields ; (10) Adult Softball Fields; (8) Tennis Courts; (5) Outdoor Rinks, as well as the Skate/BMX Park.							
7250	5820	Facility Revenues	(\$23,398)	(\$17,000)	(\$17,000)	(\$24,500)	(\$1,102)	(\$23,398.00)
7250	5880	Recovery of Costs	\$0	\$0	\$0	\$0	\$0	\$0.00
7250	6010	Payroll Costs	\$95,816	\$92,089	\$92,089	\$95,309	(\$507)	\$95,816.00
7250	6600	Fees and Services	\$15,045	\$15,000	\$15,000	\$15,000	(\$45)	\$15,045.00
7250	7200	Operations Expenses	\$24,486	\$25,000	\$25,000	\$25,000	\$514	\$24,486.00
7250	7900	Internal Costs	\$21,255	\$26,400	\$26,400	\$25,000	\$3,745	\$21,255.00
Sum			\$133,204	\$141,489	\$141,489	\$135,809	\$2,605	\$133,204

PARKS

Purpose	To provide for the operation and maintenance of City parks/playgrounds (except those within the Chinook Parkway) and maintenance of school grounds. Also includes: boulevard/park tree maintenance, mosquito control and weed control (ie. mowing of undeveloped City-owned property).							
7300	5820	Facility Revenues	(\$21,665)	(\$21,500)	(\$21,500)	(\$21,500)	\$165	(\$21,665.00)
7300	5880	Recovery of Costs	(\$21,447)	(\$25,000)	(\$25,000)	(\$25,000)	(\$3,553)	(\$21,447.00)
7300	6010	Payroll Costs	\$302,009	\$303,389	\$303,389	\$317,340	\$15,331	\$302,009.00
7300	6300	Allowances/Other Benefits	\$55	\$100	\$100	\$100	\$45	\$55.00
7300	6500	Travel and Subsistence	\$438	\$1,000	\$1,000	\$500	\$62	\$438.00
7300	6600	Fees and Services	\$53,713	\$55,000	\$55,000	\$55,000	\$1,287	\$53,713.00
7300	7200	Operations Expenses	\$53,140	\$55,000	\$55,000	\$55,000	\$1,860	\$53,140.00
7300	7900	Internal Costs	\$61,436	\$68,500	\$68,500	\$68,000	\$6,564	\$61,436.00
Sum			\$427,679	\$436,489	\$436,489	\$449,440	\$21,761	\$427,679

CHINOOK PARKWAY

Purpose	To provide for the maintenance of: Chinook Parkway Trail System, Alpine Park, Riverside Park, Elmwood Park, Riverdene Park, Kiwanis Park, ACT Community Park; as well as, outdoor recreation facilities within the Parkway: OTS pavilion, Riverside Athletic Field.							
7400	5820	Facility Revenues	(\$1,147)	(\$1,000)	(\$1,000)	(\$1,000)	\$147	(\$1,147.00)
7400	5880	Recovery of Costs	(\$2,100)	(\$3,500)	(\$3,500)	(\$3,500)	(\$1,400)	(\$2,100.00)

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
7400	6010	Payroll Costs	\$82,668	\$78,746	\$78,746	\$87,280	\$4,612	\$82,668.00
7400	6300	Allowances/Other Benefits	\$248	\$500	\$500	\$500	\$252	\$248.00
7400	6500	Travel and Subsistence	\$0	\$300	\$300	\$300	\$300	\$0.00
7400	6600	Fees and Services	\$8,224	\$8,750	\$8,750	\$8,750	\$526	\$8,224.00
7400	7200	Operations Expenses	\$10,870	\$11,530	\$11,530	\$11,000	\$130	\$10,870.00
7400	7900	Internal Costs	\$28,818	\$27,000	\$27,000	\$30,000	\$1,182	\$28,818.00
Sum			\$127,581	\$122,326	\$122,326	\$133,330	\$5,749	\$127,581

RECREATION AND PARKS EQUIPMENT

Purpose To provide for the operation and maintenance of the Recreation and Parks Dept. equipment fleet, and provides an allowance for equipment replacement reserve.

7500	6010	Payroll Costs	\$10,587	\$10,000	\$10,000	\$11,000	\$413	\$10,587.00
7500	6500	Travel and Subsistence	\$0	\$0	\$0	\$0	\$0	\$0.00
7500	6600	Fees and Services	(\$15)	\$0	\$0	\$0	\$15	(\$15.00)
7500	7200	Operations Expenses	\$151,705	\$150,795	\$150,795	\$162,445	\$10,740	\$151,705.00
7500	7900	Internal Costs	(\$142,155)	(\$147,300)	(\$147,300)	(\$168,200)	(\$26,045)	(\$142,155.00)
Sum			\$20,122	\$13,495	\$13,495	\$5,245	(\$14,877)	\$20,122

SUMMER MOVE PROGRAM

Purpose To provide for the operation of the Youth Centre and Summer Playground Program and the Boys & Girls Summer On the Move Programs.

7600	5400	Transfers	(\$6,000)	\$0	\$0	\$0	\$6,000	(\$6,000.00)
7600	5820	Facility Revenues	(\$53,366)	(\$57,130)	(\$57,130)	(\$80,928)	(\$27,562)	(\$53,366.00)
7600	6010	Payroll Costs	\$60,850	\$62,220	\$62,220	\$88,355	\$27,505	\$60,850.00
7600	6300	Allowances/Other Benefits	\$702	\$1,070	\$1,070	\$1,295	\$593	\$702.00
7600	6600	Fees and Services	\$6,284	\$6,974	\$6,974	\$5,323	(\$961)	\$6,284.00
7600	7200	Operations Expenses	\$11,249	\$12,221	\$12,221	\$13,440	\$2,191	\$11,249.00
Sum			\$19,719	\$25,355	\$25,355	\$27,485	\$7,766	\$19,719

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
CHINOOK GOLF COURSE								
Purpose	To provide for the operation and maintenance of the Chinook Golf Course; Pro Shop operations (expense and revenue) and Clubhouse maintenance and restaurant lease revenue.							
7700	5700	Golf Course Revenue	(\$693,159)	(\$701,266)	(\$701,266)	(\$728,808)	(\$35,649)	(\$693,159.00)
7700	5820	Facility Revenues	\$0	\$0	\$0	(\$1,600)	(\$1,600)	\$0.00
7700	6010	Payroll Costs	\$252,363	\$264,495	\$264,495	\$280,855	\$28,492	\$252,363.00
7700	6300	Allowances/Other Benefits	\$0	\$0	\$0	\$300	\$300	\$0.00
7700	6500	Travel and Subsistence	\$4,182	\$3,300	\$3,300	\$4,200	\$18	\$4,182.00
7700	6600	Fees and Services	\$142,958	\$146,291	\$146,291	\$147,666	\$4,708	\$142,958.00
7700	7200	Operations Expenses	\$113,408	\$134,538	\$134,538	\$134,093	\$20,685	\$113,408.00
7700	7900	Internal Costs	\$93,118	\$90,330	\$90,330	\$97,700	\$4,582	\$93,118.00
7700	9000	Other Income/Expense	\$7,521	\$5,600	\$5,600	\$6,650	(\$871)	\$7,521.00
7700	9190	Reserves	\$79,610	\$0	\$0	\$0	(\$79,610)	\$79,610.00
Sum			\$1	(\$56,712)	(\$56,712)	(\$58,944)	(\$58,945)	\$1

MUSEUM

Purpose To provide for the operation and maintenance of Swift Current Museum.

7810	5400	Transfers	(\$26,000)	(\$31,400)	(\$31,400)	(\$27,000)	(\$1,000)	(\$26,000.00)
7810	5820	Facility Revenues	(\$1,080)	(\$500)	(\$500)	(\$500)	\$580	(\$1,080.00)
7810	5880	Recovery of Costs	(\$2,235)	(\$600)	(\$600)	(\$2,000)	\$235	(\$2,235.00)
7810	5900	Miscellaneous	(\$8,656)	(\$1,000)	(\$1,000)	(\$8,500)	\$156	(\$8,656.00)
7810	6010	Payroll Costs	\$174,408	\$168,000	\$168,000	\$181,400	\$6,992	\$174,408.00
7810	6300	Allowances/Other Benefits	\$1,805	\$5,100	\$5,100	\$2,000	\$195	\$1,805.00
7810	6500	Travel and Subsistence	\$1,208	\$0	\$0	\$2,000	\$792	\$1,208.00
7810	6600	Fees and Services	\$11,228	\$16,900	\$16,900	\$21,500	\$10,272	\$11,228.00
7810	7200	Operations Expenses	\$28,926	\$20,250	\$20,250	\$33,800	\$4,874	\$28,926.00
Sum			\$179,604	\$176,750	\$176,750	\$202,700	\$23,096	\$179,604

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
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CULTURE RC DAHL CENTRE

Purpose To provide for the operation and maintenance costs for the RC Dahl Centre

7820	6010	Payroll Costs	\$6,885	\$5,720	\$5,720	\$6,294	(\$591)	\$6,885.00
7820	6600	Fees and Services	\$35,407	\$35,100	\$35,100	\$36,650	\$1,243	\$35,407.00
7820	7200	Operations Expenses	\$33,402	\$31,598	\$31,598	\$36,018	\$2,616	\$33,402.00
7820	7900	Internal Costs	\$5,030	\$4,850	\$4,850	\$5,155	\$125	\$5,030.00
Sum			\$80,724	\$77,268	\$77,268	\$84,117	\$3,393	\$80,724

ART GALLERY

Purpose To provide for curating and presentation of art exhibitions in the Art Gallery, art education services and resources, and to provide arts programming, events and festivals for the community.

7835	5400	Transfers	(\$90,575)	(\$76,370)	(\$76,370)	(\$84,700)	\$5,875	(\$90,575.00)
7835	5820	Facility Revenues	(\$113,491)	(\$130,000)	(\$130,000)	(\$118,000)	(\$4,509)	(\$113,491.00)
7835	5880	Recovery of Costs	(\$48,267)	(\$40,000)	(\$40,000)	(\$38,800)	\$9,467	(\$48,267.00)
7835	5900	Miscellaneous	(\$22)	(\$7,000)	(\$7,000)	\$0	\$22	(\$22.00)
7835	6010	Payroll Costs	\$188,308	\$173,726	\$173,726	\$208,500	\$20,192	\$188,308.00
7835	6300	Allowances/Other Benefits	\$617	\$200	\$200	\$400	(\$217)	\$617.00
7835	6500	Travel and Subsistence	\$2,095	\$2,200	\$2,200	\$2,900	\$805	\$2,095.00
7835	6600	Fees and Services	\$156,169	\$155,650	\$155,650	\$127,850	(\$28,319)	\$156,169.00
7835	7200	Operations Expenses	\$65,706	\$62,530	\$62,530	\$57,050	(\$8,656)	\$65,706.00
7835	7900	Internal Costs	\$7,330	\$0	\$0	\$0	(\$7,330)	\$7,330.00
Sum			\$167,870	\$140,936	\$140,936	\$155,200	(\$12,670)	\$167,870

LIBRARY

Purpose To provide library services to the city through an agreement with the Chinook Regional Library Board. It provides for the costs of the city's levy to the Regional Board and for the cost of the operation of the municipal library board.

7840	5820	Facility Revenues	(\$1,354)	(\$2,500)	(\$2,500)	(\$2,000)	(\$646)	(\$1,354.00)
7840	5880	Recovery of Costs	(\$3,625)	(\$4,700)	(\$4,700)	(\$4,000)	(\$375)	(\$3,625.00)

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
7840	5900	Miscellaneous	(\$250)	\$0	\$0	\$0	\$250	(\$250.00)
7840	6010	Payroll Costs	\$1,290	\$2,860	\$2,860	\$1,080	(\$210)	\$1,290.00
7840	6300	Allowances/Other Benefits	\$0	\$650	\$650	\$650	\$650	\$0.00
7840	6500	Travel and Subsistence	\$1,112	\$2,000	\$2,000	\$0	(\$1,112)	\$1,112.00
7840	6600	Fees and Services	\$1,735	\$6,150	\$6,150	\$2,000	\$265	\$1,735.00
7840	7200	Operations Expenses	\$5,523	\$7,600	\$7,600	\$5,970	\$447	\$5,523.00
7840	8000	Levy Allowances	\$246,609	\$246,609	\$246,609	\$255,577	\$8,968	\$246,609.00
Sum			\$251,040	\$258,669	\$258,669	\$259,277	\$8,237	\$251,040

LIGHT AND POWER

Purpose

To provide for the administration of the day to day operations of the Light and Power Department in providing light and power services within the City of Swift Current.

8000	5350	Fees	(\$2,773)	(\$4,000)	(\$4,000)	(\$3,000)	(\$227)	(\$2,773.00)
8000	5550	Utility Revenue	(\$15,623,793)	(\$15,503,913)	(\$15,503,913)	(\$16,376,532)	(\$752,739)	(\$15,623,793.00)
8000	5900	Miscellaneous	(\$2,856)	(\$2,500)	(\$2,500)	(\$2,500)	\$356	(\$2,856.00)
8000	6010	Payroll Costs	\$990,099	\$1,019,277	\$1,019,277	\$1,132,896	\$142,797	\$990,099.00
8000	6300	Allowances/Other Benefits	\$17,966	\$18,080	\$18,080	\$18,580	\$614	\$17,966.00
8000	6500	Travel and Subsistence	\$8,493	\$17,050	\$17,050	\$17,050	\$8,557	\$8,493.00
8000	6600	Fees and Services	\$86,434	\$177,900	\$177,900	\$243,675	\$157,241	\$86,434.00
8000	7200	Operations Expenses	\$8,947,234	\$9,122,189	\$9,122,189	\$9,331,033	\$383,799	\$8,947,234.00
8000	7900	Internal Costs	\$596,802	\$614,314	\$614,314	\$641,469	\$44,667	\$596,802.00
8000	8000	Levy Allowances	\$37,225	\$40,000	\$40,000	\$40,000	\$2,775	\$37,225.00
8000	9100	Other Trans. & Write-offs	\$20,752	\$21,000	\$21,000	\$21,000	\$248	\$20,752.00
8000	9190	Reserves	\$3,756,308	\$2,112,271	\$2,112,271	\$2,468,164	(\$1,288,144)	\$3,756,308.00
Sum			(\$1,168,109)	(\$2,368,332)	(\$2,368,332)	(\$2,468,165)	(\$1,300,056)	(\$1,168,109)

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
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WATER AND SEWER UTILITY

Purpose To provide for the operation and maintenance of the Water Treatment Plant and all water distribution system components including: Reservoirs, Booster Stations, Watermains, Water Services and Fire Hydrants.
and
To provide for the operation and maintenance of the new Wastewater Treatment Facility and its associated wastewater collection and disposal system components including pumping and lift stations, lagoons, effluent irrigation project, manholes, sewer mains and sewer service connections.

8200	5350	Fees	(\$620)	(\$1,000)	(\$1,000)	(\$1,000)	(\$380)	(\$620.00)
8200	5400	Transfers	(\$2,064)	\$0	\$0	\$0	\$2,064	(\$2,064.00)
8200	5450	Rental and Lease Revenues	(\$29,643)	(\$15,000)	(\$15,000)	(\$15,000)	\$14,643	(\$29,643.00)
8200	5550	Utility Revenue	(\$5,304,580)	(\$5,536,000)	(\$5,536,000)	(\$5,666,250)	(\$361,670)	(\$5,304,593.00)
8200	5900	Miscellaneous	\$8,775	\$0	\$0	\$0	(\$8,775)	\$8,775.00
8200	6010	Payroll Costs	\$1,100,728	\$1,131,930	\$1,131,930	\$1,212,915	\$112,187	\$1,100,728.00
8200	6300	Allowances/Other Benefits	\$6,906	\$8,000	\$8,000	\$16,750	\$9,844	\$6,906.00
8200	6500	Travel and Subsistence	\$7,695	\$12,500	\$12,500	\$17,250	\$9,555	\$7,695.00
8200	6600	Fees and Services	\$295,464	\$262,550	\$262,550	\$285,300	(\$10,164)	\$295,464.00
8200	7200	Operations Expenses	\$1,326,643	\$1,380,535	\$1,380,535	\$1,470,625	\$143,982	\$1,326,643.00
8200	7900	Internal Costs	\$713,547	\$678,561	\$678,561	\$739,768	\$26,221	\$713,547.00
8200	9000	Other Income/Expense	\$683,966	\$1,469,565	\$1,469,565	\$1,430,801	\$746,835	\$683,977.00
8200	9100	Other Trans. & Write-offs	\$16,982	\$16,020	\$16,020	\$16,020	(\$962)	\$16,982.00
8200	9190	Reserves	\$1,176,201	\$592,339	\$592,339	\$492,821	(\$683,380)	\$1,176,201.00
Sum			\$0	\$0	\$0	\$0	\$0	(\$2)

SOLID WASTE

Purpose To provide for the collection of residential waste, the operation of the landfill, and recycling services in the City

8300	5680	Solid Waste Revenue	(\$1,457,808)	(\$1,764,000)	(\$1,764,000)	(\$1,423,000)	\$34,808	(\$1,457,807.00)
8300	5820	Facility Revenues	\$0	\$0	\$0	\$0	\$0	\$0.00
8300	6010	Payroll Costs	\$17,791	\$2,200	\$2,200	\$9,000	(\$8,791)	\$17,791.00
8300	6500	Travel and Subsistence	\$0	\$1,000	\$1,000	\$1,700	\$1,700	\$0.00

Bus Unit	Object	Description	YTD Actual	YTD BUDGET	2009 Budget	2010 Budget	Variance Bud to Actual	Prev 12 Months
8300	6600	Fees and Services	\$1,256,632	\$1,261,165	\$1,261,165	\$1,209,300	(\$47,332)	\$1,256,632.00
8300	7200	Operations Expenses	\$83,002	\$15,485	\$15,485	\$115,017	\$32,015	\$83,002.00
8300	7900	Internal Costs	\$50,921	\$7,931	\$7,931	\$46,114	(\$4,807)	\$50,921.00
8300	9190	Reserves	\$49,462	\$476,219	\$476,219	\$41,869	(\$7,593)	\$49,462.00
Sum			\$0	\$0	\$0	\$0	\$0	\$2
Grand Total			\$0	\$0	\$0	\$0	\$0	\$2

City of Swift Current 2010 Capital Budget

All Projects

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
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22 Police Protection

RCMP Capital Maintenance RCMP Cap Maintenance

\$131,500

Total For Police Protection \$131,500

23 Fire Protection

Fire

Drafting tank pad

\$3,000

Pour concrete pad at drafting pit

Paint and Strip Rescue Trailer

\$3,850

Paint and stripe Rescue Trailer

Purchase Spare Air Bottles

\$1,200

Purchase two spare air bottles for confined space rescue work

Radio System Replacement

\$132,881

Replace existing Radio System

Training Ground Street Lights

\$20,000

Install street lights at training ground.

Fire Capital Maintenance

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Capital Maintenance	\$56,500
	Fire Hall	
	Total For Fire Protection	\$217,431
<i>26</i>	<i>By-Law, Building, Licensing Ins</i>	
	Engineering Dept	
	Replace Unit T-98 Truck	\$26,000
	Unit T-98 is a 2001 Dodge truck used by the Senior Building Inspector.	
	Total For By-Law, Building, Licensing Ins	\$26,000
<i>31</i>	<i>Engineering Services</i>	
	Equipment	
	HydroVac/Jet Truck	\$450,000
	Purchase new hydrovac truck	
	Sign/Barricade Trailer	\$20,000
	Purchase enclosed trailer to store and transport mobile signage and barricades to job sites.	
	Equipment Capital Maintenance	
	Equip Cap Maint 2010	\$519,000
	Replacement of chargeable equipment as per equipment schedule	
	Service Centre	
	Bulk Oil Storage/Dispenser	\$10,000
	Bulk motor oil barrel and dispenser for routine oil changes in equipment and vehicle fleet.	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Ground Mtl. Storage	\$6,000
	Management system for ground mts.	
	Service Center Cap Maint Bud.	\$45,000
	Maintenance program for upkeep of buildings and yard	
	Service Center Lighting	\$10,000
	Add three additional lights in service center yard	
	Service Centre Facilities Plan	\$65,000
	Renovation and Expansion of the Service Centre	
	Total For Engineering Services	\$1,125,000

32 Transportation Operations

Street Lights

Downtown Streetlight Renewal

\$75,000

Downtown 200 Blk of Central Ave N
Streetlight Renewal Pilot Project

Streetlight Renewal Program

\$50,000

Upgrade street lights in conjunction with annual sidewalk and curbing program.

Streets & Walks

6th Ave Creek Bank

\$85,000

Bank erosion rehabilitation and road drainage improvements

Battleford Tr / Hwy 4

\$50,000

Realignment of west leg of intersection of Battleford Trail and Central Ave (Highway 4).

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Downtown Street Furniture	\$10,000
	Acquire new and additional downtown exterior furniture	
	Lane Paving - Local Imp	\$76,000
	Paving of existing gravel lanes through the Local Improvement Program.	
	Paved Lane Rehab 2010	\$50,000
	Patching and pothole repair on lanes that were originally paved through the local improvement program.	
	Paved Street Rehab 2010	\$500,000
	Asphalt Overlay and Reconstruct deteriorated residential streets	
	Paving Stone Rehab 2010	\$40,000
	Paving Stone Rehabilitation in downtown area	
	Sidewalk and Curbing Rehab	\$450,000
	Rehabilitation of existing sidewalks, curb and gutter.	
	Traffic Control	
	Traffic Flow Analysis	\$7,000
	Analysis of traffic flow at selected intersections and at specific roadway locations where traffic flows issues are developing due to the growth of the City in order to determine solutions.	
	Traffic Signal Upgrade 2010	\$30,000
	Upgrade & repair Traffic Lights	
Total For Transportation Operations		\$1,423,000

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
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33 *Storm Sewer and Drainage*

Storm Sewer

Storm Drainage Cap Maint.	\$165,000
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Storm Drainage Capital Maintenance

Total For Storm Sewer and Drainage	\$165,000
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34 *Public Transit System*

Equipment

Access Transit Bus	\$39,500
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Backup Unit

Total For Public Transit System	\$39,500
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35 *Airport*

Airport

Airport Capital Maintenance	\$95,000
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Airport Capital Maintenance

Runway Security Fence	\$48,000
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Install runway access security fence

Towable Runway Sweeper	\$20,000
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Purchase new portable pull behind
sweeper to sweep runway.

Total For Airport	\$163,000
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61 *Planning ,Zoning, &Development*

City Hall Cap Maintenance

City Hall Cap Maint	\$94,000
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City Hall Capital Maintenance for
2010

Entrep Center Cap Maintenance

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Entrep Cap Maint	\$12,500
	Capital Maintenance	
	Planning	
	Hwy 1 West Redevelopment	\$50,000
	A redevelopment plan for for Highway No. 1 - West End Commercial Strip that will address: land use, phasing, servicing, transportation network.	
	Northeast Concept Plan	\$30,000
	Pending annexation, development of a Concept Plan for the Northeast sector of the City to address future: zoning, land uses, phasing, utilities, transportation networks, parkland, etc.	
	South Hill Development	\$25,000
	Concept plan and engineering for residential development around the Southhill reservoir and Riverview Village Estates.	
	Topo Map Updates	\$6,000
	Update all topo sheets for the entire city	
	Urban Highway Upgrades	\$3,000,000
	Hwy #1 and #4 Interchange	
	Property Development	
	Future Land Acquisition	\$250,000
	Future land acquisition for residential development	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Hwy 4 Commercial Development	\$75,000
	Carry out the development of the 50ac Hwy 4 commercial area west of the ball diamonds in accordance with the Concept Plan to be completed in 2010.	
	Saskatchewan Valley	\$385,000
	Development of Saskatchewan Valley, located in the area around the new hospital	
	Springs Valley Commercial Devt	\$1,250,000
	Construction of deep services and road network for the Springs Valley Commercial Development	
	Total For Planning ,Zoning, &Development	\$5,177,500
<i>68</i>	<i>Cemetery</i>	
	Cemetery Maintenance	
	Capital Maintenance (\$10,000)	\$10,000
	Annual Capital Maintenance	
	Total For Cemetery	\$10,000
<i>72</i>	<i>Recreation/Parks Facilities</i>	
	Aquatic Centre	
	Capital Maintenance	\$58,000
	Annual Capital Maintenance (\$58,000)	
	Leisure Aquatic Facility	\$20,000
	Design services and construction services for a new Aquatic Water Park Facility & Indoor Soccer Pitch.	
	Fairview Arena	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Floor - dress rooms renos	\$1,200,000
	RInC grant reno	
	Paving	\$15,000
	Paving of parking lot and perimeter.	
	Fairview Arena Maintenance	
	Capital Maintenance (\$40,000)	\$140,000
	Capital Maintenance	
	Fairview Pool Maintenance	
	Capital Maintenance (\$10,000)	\$10,000
	Annual Capital Maintenance for Fairview Pool (\$10,000)	
	I-Plex	
	Atrium air conditioning	\$15,000
	Have contractor retrofit existing units to provide a/c	
	Glass removal equipment	\$6,000
	Purchase an electric lift to remove arena glass	
	Office air conditioning	\$6,000
	Install air conditioning in the staff offices	
	Parking Lot	\$25,000
	Continue upgrade paving of the existing I-Plex parking lot	
	I-Plex Maintenance	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Capital Maintenance	\$75,000
	Annual Capital Maintenance	
	Kinetic Park	
	Capital Maintenance(\$75,000)	\$75,000
	Capital Maintenance items	
	Parking Lot Paving	\$93,000
	Phase II Kinetic Park Parking Lot paving	
	Saloon Washroom upgrade	\$225,000
	Renovate saloon washroom to Dept. Of Health specs	
	Outdoor Rec Facility Maint.	
	Capital Maintenance (\$15,000)	\$15,000
	Annual Capital Maintenance	
	Rec Centre Maintenance	
	Capital Maintenance (\$17,000)	\$17,000
	Capital Maintenance	
	Total For Recreation/Parks Facilities	\$1,995,000
	<i>73 Parks</i>	
	Parks	
	Battleford Trail Walkway	\$15,000
	Install asphalt walkways/Upgrade Lighting	
	Parks Maintenance	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Capital Maintenance (\$75,000)	\$75,000
	Annual Capital Maintenance	
		Total For Parks
		\$90,000
<i>74</i>	<i>Chinook Parkway</i>	
	Chinook Parkway Maintenance	
	Capital Maintenance (\$90,000)	\$90,000
	Chinook Parkway Funding	
		Total For Chinook Parkway
		\$90,000
<i>75</i>	<i>Rec. & Parks Equipment</i>	
	Rec. & Parks Equipment	
	Equipment Replacement(200,000)	\$200,000
	Replace existing fleet of equipment as per annual replacement schedule.	
		Total For Rec. & Parks Equipment
		\$200,000
<i>77</i>	<i>Chinook Golf Course</i>	
	Golf Course	
	Bridge for Golf Course	\$50,000
	Construction of the bridge, abutments, and path on #13	
	Purchase New Beverage Cart	\$17,000
	Purchase new beverage cart for Golf Course.	
	Shop Improvements	\$52,000
	Construction of new office/staff room and washrooms.	
		Golf Course Maintenance

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Capital Maintenance (\$90,000)	\$90,000
	Annual capital maintenance	
	Total For Chinook Golf Course	\$209,000
 <i>78 Culture</i>		
	Art Gallery Cap Maint	
	Art Gallery Cap Maintenance	\$17,000
	This project is to allow for small capital items necessary for the Art Gallery to continue operations.	
	Library	
	Library Capital Maintenance	\$15,000
	This project is to allow for small capital items necessary for the library to continue operations. As per Council's direction they are to receive \$15,000 per year.	
	Museum	
	Capital Maintenance (\$20,000)	\$17,100
	Capital Maintenance Total for Museum	
	Mural	\$25,000
	Contract for the production and installation of artwork on the exterior of the Museum.	
	RC Dahl Maintenance	
	Capital Maintenance (\$20,000)	\$20,000
	Capital Maintenance	
	Total For Culture	94, 100

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''': 2'Nki j v'and Power

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Alternate Energy Exploration	\$40,000
	Feasibility and Exploration of Alternate Energy for the City of Swift Current.	
	Capital Maintenance L & P	\$209,732
	Capital Maintenance Total for Light & Power	
	Conversion from 5kv to 25kv	\$364,140
	Convert Designated OH Areas from 5kv to 25kv	
	Directional Boring Unit	\$153,000
	Directional Boring Unit	
	Infrared Camera & Training	\$15,000
	Tools - Infrared Camera & Training	
	Mobile Radios	\$5,000
	Mobile Radios for Light & Power	
	Site Improv - Pole Yard	\$53,000
	Site Improvements to Service Centre & Poleyard	
	Total For Light and Power	\$839,872
81	Waterworks	
	Distribution	
	6th Ave NE Creek Crossing	\$20,000
	To replace or add second watermain crossing the creek near 6th Ave. NE.	

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	Highway #1 Watermain Punch Replace existing 200mm cast iron water main that crosses under Hwy 1 with a 375mm PVC watermain.	\$35,000
	Sidney St. Watermain Renewal Renew watermains on Sidney St. Between 4th & 6th Ave NW.	\$150,000
	Watermain Crossing Tie-in Tie-in existing watermain creek crossing stub at Friesen St. and 13th Ave S.E.	\$25,000
	Water Treatment Plant	
	WTP Access Road Pave the gravel road way to the Water Treatment Plant - 3 year plan	\$20,000
	WTP Expansion Update treatment facility to meet drinking water standards, and supply future growth and development of the city.	\$4,045,000
	Waterworks	
	Safety Shoring Box Box for working in trenches where adequate shoring is not attainable.	\$14,000
	WTP/Waterworks Cap Maint	
	Waterworks Cap Maint Capital Maintenance for Water Treatment Plant and Distribution	\$221,500
	Total For Waterworks	\$4,530,500

82 *Sewer Works*

Wastewater

<i>Number</i>	<i>Job Name</i>	<i>Current Total</i>
	#2 Lift Station Upgrade	\$15,000
	Upgrade #2 lift station to accommodate higher sewage flows.	
	Bioreactor Recirculating Pump	\$10,000
	Third recirculating pump used for redundancy.	
	Bioreactor Walkway	\$7,000
	Walkway over bioreactor for personnel access for cell cleaning	
	Biosolids Management Program	\$25,000
	Retain Consultant to develop biosolids management program	
	Capital Maintenance Wastewater	\$231,000
	Sewer Works	
	Total For Sewer Works	\$288,000
83	Waste Collection	
	Concrete Crushing East Landfil	\$100,000
	Crush stockpiled concrete	
	Solid Waste Cap Maintenance	
	Renew Centre Mgmt Cap Maint	\$10,000
	Capital Maintenance for Renew Centre	
	Total For Waste Collection	\$110,000
	Grand Total	\$16,924,403

***5 Year Capital Budget Req. inc. Mtce Cap.
City of Swift Current (current year plus 4 years)***

<i>Number</i>	<i>Job Name</i>	<i>2010</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>
<i>22 Police Protection</i>						
	RCMP					
	RCMP Jail Cells	\$0	\$100,000	\$500,000	\$0	\$0
	RCMP Capital Maintenance					
	RCMP Cap Maintenance	\$131,500	\$16,000	\$16,000	\$16,000	\$16,000
	Total For Police Protection	<i>\$131,500</i>	<i>\$116,000</i>	<i>\$516,000</i>	<i>\$16,000</i>	<i>\$16,000</i>
<i>23 Fire Protection</i>						
	Fire					
	Burn House	\$0	\$0	\$0	\$50,000	\$0
	Drafting tank pad	\$3,000	\$0	\$0	\$0	\$0
	Fire Hall	\$0	\$1,200,000	\$6,000,000	\$0	\$0
	Fire Hydrants	\$0	\$25,000	\$0	\$0	\$0
	Oil Rig Training Prop	\$0	\$0	\$0	\$0	\$0
	Paint and Strip Rescue Trailer	\$3,850	\$0	\$0	\$0	\$0
	Pavement	\$0	\$0	\$0	\$0	\$160,000
	Purchase Spare Air Bottles	\$1,200	\$0	\$0	\$0	\$0
	Radio System Replacement	\$132,881	\$0	\$0	\$0	\$0
	Training Ground Classroom	\$0	\$0	\$0	\$75,000	\$0
	Training Ground Street Lights	\$20,000	\$0	\$0	\$0	\$0
	Training Tower	\$0	\$0	\$0	\$0	\$350,000
	Fire Vehicle Capital Maint					
	Vehicle Capital Maintenance	\$0	\$0	\$0	\$400,000	\$600,000
	Fire Capital Maintenance					
	Capital Maintenance	\$56,500	\$38,000	\$38,000	\$38,000	\$38,000
	Total For Fire Protection	<i>\$217,431</i>	<i>\$1,263,000</i>	<i>\$6,038,000</i>	<i>\$563,000</i>	<i>\$1,148,000</i>
<i>26 By-Law, Building, Licensing Ins</i>						
	Engineering Dept					
	Replace Unit T-98 Truck	\$26,000	\$0	\$0	\$0	\$0
	Total For By-Law, Building, Licensing Ins	<i>\$26,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>31 Engineering Services</i>						
	Equipment					
	HydroVac/Jet Truck	\$450,000	\$0	\$0	\$0	\$0
	New Grader	\$0	\$315,000	\$0	\$0	\$0
	New Sander/Plow Truck	\$0	\$0	\$225,000	\$0	\$0
	Scissor Lift	\$0	\$8,000	\$0	\$0	\$0

<i>Number</i>	<i>Job Name</i>	<i>2010</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>
	Sign/Barricade Trailer	\$20,000	\$0	\$0	\$0	\$0
	Street Sweeper	\$0	\$0	\$0	\$250,000	\$0
	Equipment Capital Maintenance					
	Equip Cap Maint 2010	\$519,000	\$504,200	\$515,000	\$450,000	\$448,000
	Service Centre					
	Air Conditioning Recharger	\$0	\$6,000	\$0	\$0	\$0
	Bulk Oil Storage/Dispenser	\$10,000	\$0	\$0	\$0	\$0
	Ground Mtl. Storage	\$6,000	\$0	\$0	\$0	\$0
	Service Center Lighting	\$10,000	\$0	\$0	\$0	\$0
	Service Centre Facilities Plan	\$65,000	\$0	\$0	\$3,500,000	\$3,500,000
	Service Center Cap Maint Bud.	\$45,000	\$55,000	\$55,000	\$55,000	\$55,000
	Total For Engineering Services	\$1,125,000	\$888,200	\$795,000	\$4,255,000	\$4,003,000

32 Transportation Operations

Bridges

Hwy #4 & South Railway St	\$0	\$100,000	\$0	\$150,000	\$15,000,000
Bridge Rehab Capital Maint.	\$0	\$100,000	\$500,000	\$1,500,000	\$500,000

Equipment

Additional New Feet - 2011	\$0	\$0	\$0	\$0	\$0
Replace Truck T17	\$0	\$30,000	\$0	\$0	\$0

Street Lights

Downtown Streetlight Renewal	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Streetlight Renewal Program	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000

Streets & Walks

6th Ave Creek Bank	\$85,000	\$0	\$0	\$0	\$0
Battleford Tr / Hwy 4	\$50,000	\$150,000	\$0	\$0	\$0
Downtown Street Furniture	\$10,000	\$10,000	\$10,000	\$0	\$0
Lane Paving - Local Imp	\$76,000	\$0	\$0	\$0	\$0
North Service Rd & Central Ave	\$0	\$50,000	\$250,000	\$0	\$0
Paved Lane Rehab 2010	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Paved Street Rehab 2010	\$500,000	\$500,000	\$700,000	\$700,000	\$700,000
Paving Stone Rehab 2010	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Sidewalk and Curbing Rehab	\$450,000	\$450,000	\$300,000	\$300,000	\$300,000
South Railway East Upgrade	\$0	\$0	\$100,000	\$700,000	\$1,000,000
Urban Connectors/Service Rds	\$0	\$125,000	\$125,000	\$125,000	\$125,000

Traffic Control

Traffic Flow Analysis	\$7,000	\$3,000	\$3,000	\$3,000	\$3,000
Traffic Signal Upgrade 2010	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000

Total For Transportation Operations **\$1,423,000** **\$1,763,000** **\$2,233,000** **\$3,723,000** **\$17,873,000**

33 Storm Sewer and Drainage

Storm Sewer

<i>Number</i>	<i>Job Name</i>	<i>2010</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>
	Storm Drainage Cap Maint.	\$165,000	\$95,000	\$65,000	\$765,000	\$1,065,000
	Total For Storm Sewer and Drainage	\$165,000	\$95,000	\$65,000	\$765,000	\$1,065,000
	<i>34 Public Transit System</i>					
	Equipment					
	Access Transit Bus	\$39,500	\$0	\$0	\$85,000	\$0
	Transit Bus	\$0	\$300,000	\$0	\$0	\$0
	Total For Public Transit System	\$39,500	\$300,000	\$0	\$85,000	\$0
	<i>35 Airport</i>					
	Airport					
	Runway Security Fence	\$48,000	\$35,000	\$35,000	\$35,000	\$0
	Terminal Building	\$0	\$225,000	\$0	\$0	\$0
	Towable Runway Sweeper	\$20,000	\$0	\$0	\$0	\$0
	Airport Capital Maintenance	\$95,000	\$150,000	\$50,000	\$50,000	\$50,000
	Total For Airport	\$163,000	\$410,000	\$85,000	\$85,000	\$50,000
	<i>61 Planning ,Zoning, &Development</i>					
	City Hall Cap Maintenance					
	City Hall Cap Maint	\$94,000	\$40,000	\$40,000	\$40,000	\$40,000
	Entrep Center Cap Maintenance					
	Entrep Cap Maint	\$12,500	\$7,000	\$7,000	\$7,000	\$7,000
	Planning					
	High Level Aerial Photos	\$0	\$10,000	\$0	\$0	\$0
	Hwy 1 West Redevelopment	\$50,000	\$200,000	\$0	\$0	\$0
	New Aerial-Ortho Photos	\$0	\$0	\$40,000	\$0	\$0
	Northeast Concept Plan	\$30,000	\$120,000	\$0	\$0	\$0
	South Hill Development	\$25,000	\$75,000	\$1,000,000	\$1,200,000	\$1,200,000
	Topo Map Updates	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
	Transportation Master Plan	\$0	\$150,000	\$0	\$0	\$0
	Urban Highway Upgrades	\$3,000,000	\$0	\$0	\$0	\$0
	Property Development					
	Future Land Acquisition	\$250,000	\$0	\$4,750,000	\$0	\$0
	Highland Subdivision Dev	\$0	\$400,000	\$140,000	\$100,000	\$100,000
	Hwy 4 Commercial Developme	\$75,000	\$100,000	\$1,500,000	\$1,500,000	\$0
	Munro Industrial Park	\$0	\$0	\$0	\$0	\$150,000
	Paterson Drive - North Loop	\$0	\$0	\$0	\$450,000	\$100,000
	Saskatchewan Valley	\$385,000	\$1,900,000	\$860,000	\$80,000	\$100,000
	SE Industrial Servicing	\$0	\$0	\$0	\$0	\$8,000,000
	South Munro Industrial	\$0	\$0	\$0	\$100,000	\$0
	Springs Valley Commercial Dev	\$1,250,000	\$0	\$0	\$0	\$285,000

<i>Number</i>	<i>Job Name</i>	<i>2010</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>
Total For Planning ,Zoning, &Development		\$5,177,500	\$3,008,000	\$8,343,000	\$3,483,000	\$9,988,000
<i>68</i>	<i>Cemetery</i>					
	Cemetery Maintenance					
	Capital Maintenance (\$10,000)	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
	Cemetery Projects					
	Hillcrest - Columbarium	\$0	\$0	\$0	\$0	\$50,000
	Hillcrest Phase 1 Development	\$0	\$50,000	\$50,000	\$50,000	\$0
	M.P.C - Veterans Plot Ext.	\$0	\$0	\$0	\$0	\$0
	Pet Cemetery	\$0	\$0	\$0	\$0	\$0
	Total For Cemetery	\$10,000	\$60,000	\$60,000	\$60,000	\$60,000
<i>71</i>	<i>Recreation & Parks</i>					
	R&P Administration					
	Master Plan	\$0	\$0	\$60,000	\$0	\$0
	Total For Recreation & Parks	\$0	\$0	\$60,000	\$0	\$0
<i>72</i>	<i>Recreation/Parks Facilities</i>					
	Aquatic Centre					
	Leisure Aquatic Facility	\$20,000	\$0	\$24,000,000	\$0	\$0
	Resurface Pool Deck	\$0	\$0	\$80,000	\$0	\$0
	Teaching Room	\$0	\$0	\$75,000	\$0	\$0
	Capital Maintenance	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000
	Fairview Arena					
	Floor - dress rooms renos	\$1,200,000	\$0	\$0	\$0	\$0
	Paving	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
	Fairview Arena Maintenance					
	Capital Maintenance (\$40,000)	\$140,000	\$40,000	\$40,000	\$40,000	\$40,000
	Fairview Pool Maintenance					
	Capital Maintenance (\$10,000)	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
	I-Plex					
	Atrium air conditioning	\$15,000	\$0	\$0	\$0	\$0
	Emissivity Ceiling	\$0	\$0	\$0	\$50,000	\$0
	Glass removal equipment	\$6,000	\$0	\$0	\$0	\$0
	Meeting room Addition	\$0	\$0	\$150,000	\$0	\$0
	Office air conditioning	\$6,000	\$0	\$0	\$0	\$0
	Parking Lot	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
	Washroom renovations	\$0	\$150,000	\$0	\$0	\$0
	I-Plex Maintenance					
	Capital Maintenance	\$75,000	\$230,000	\$330,000	\$80,000	\$80,000
	Kinetic Park					
	Parking Lot Paving	\$93,000	\$0	\$0	\$0	\$0
	Parking Lot Paving	\$0	\$24,000	\$0	\$0	\$0

<i>Number</i>	<i>Job Name</i>	<i>2010</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>
	Phase 4 paving	\$0	\$0	\$15,000	\$0	\$0
	Phase 5 Paving	\$0	\$0	\$0	\$15,000	\$0
	Saloon Washroom upgrade	\$225,000	\$0	\$0	\$0	\$0
	South Washroom Upgrade	\$0	\$225,000	\$0	\$0	\$0
	Capital Maintenance(\$75,000)	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
	Outdoor Rec Facility Maint.					
	Capital Maintenance (\$15,000)	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
	Outdoor Rec Facility Projects					
	BMX Track/Park	\$0	\$0	\$0	\$200,000	\$0
	Dog Park	\$0	\$0	\$0	\$0	\$0
	Lawn Bowling Pitches	\$0	\$0	\$0	\$0	\$250,000
	Minor Ball Field - Development	\$0	\$0	\$250,000	\$0	\$0
	New Skate Board Park	\$0	\$0	\$0	\$0	\$0
	Track All Weather	\$0	\$0	\$600,000	\$500,000	\$0
	Rec Centre Maintenance					
	Capital Maintenance (\$17,000)	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000
	Total For Recreation/Parks Facilities	\$1,995,000	\$884,000	\$25,755,000	\$1,100,000	\$585,000
	<i>73 Parks</i>					
	Parks					
	Battleford Trail Walkway	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
	Centennial Fountain	\$0	\$0	\$0	\$75,000	\$0
	New Active Park Development	\$0	\$0	\$500,000	\$500,000	\$0
	Water Park - Upgrades	\$0	\$100,000	\$100,000	\$100,000	\$0
	Parks Maintenance					
	Capital Maintenance (\$75,000)	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
	Total For Parks	\$90,000	\$190,000	\$690,000	\$765,000	\$90,000
	<i>74 Chinook Parkway</i>					
	Chinook Parkway					
	Lighting Riverside Park	\$0	\$0	\$0	\$60,000	\$0
	Parkway - Pedestrian Bridge	\$0	\$0	\$350,000	\$0	\$0
	Path Extension - 6th N.E.	\$0	\$50,000	\$50,000	\$450,000	\$0
	Riverside Park - Washroom	\$0	\$0	\$100,000	\$0	\$0
	Chinook Parkway Maintenance					
	Capital Maintenance (\$90,000)	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
	Total For Chinook Parkway	\$90,000	\$140,000	\$590,000	\$600,000	\$90,000
	<i>75 Rec. & Parks Equipment</i>					
	Rec.& Parks Equipment					
	Equipment Replacement(200,0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
	Total For Rec. & Parks Equipment	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000

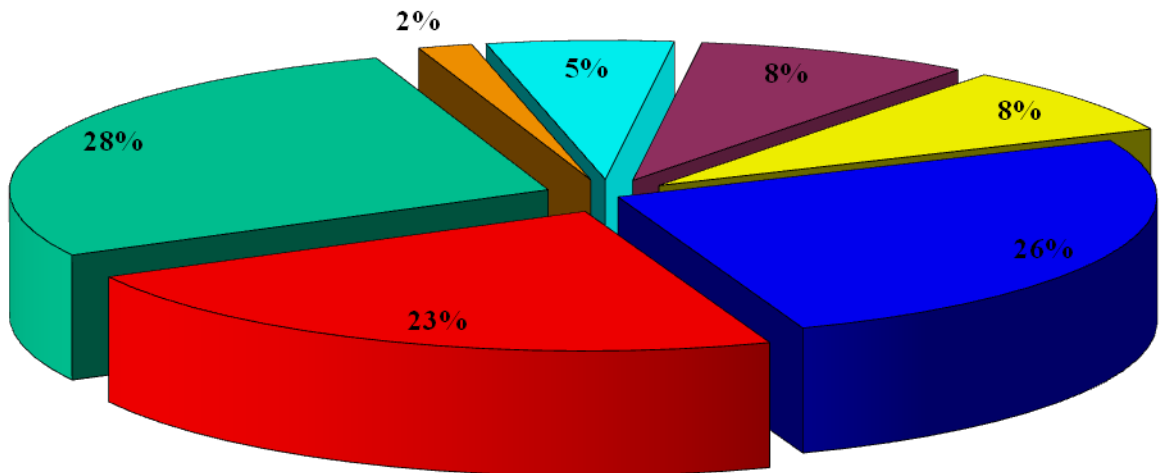
<i>Number</i>	<i>Job Name</i>	<i>2010</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>
<i>77</i>	<i>Chinook Golf Course</i>					
	Golf Course					
	Bridge for Golf Course	\$50,000	\$150,000	\$0	\$0	\$0
	Cart and Equipment Shop	\$0	\$0	\$0	\$50,000	\$0
	Driving Range Improvements	\$0	\$0	\$60,000	\$0	\$0
	Irrigation Improvements	\$0	\$50,000	\$0	\$0	\$0
	Purchase New Beverage Cart	\$17,000	\$0	\$0	\$0	\$0
	Reconstruction of #18 Green	\$0	\$45,000	\$0	\$0	\$0
	Shop Improvements	\$52,000	\$0	\$0	\$0	\$0
	Golf Course Maintenance					
	Capital Maintenance (\$90,000)	\$90,000	\$60,000	\$60,000	\$60,000	\$60,000
	Total For Chinook Golf Course	<i>\$209,000</i>	<i>\$305,000</i>	<i>\$120,000</i>	<i>\$110,000</i>	<i>\$60,000</i>
<i>78</i>	<i>Culture</i>					
	Art Gallery					
	Facility Expansion	\$0	\$0	\$6,000,000	\$0	
	Art Gallery Cap Maint					
	Art Gallery Cap Maintenance	\$17,000	\$15,000	\$15,000	\$15,000	\$15,000
	Library					
	Library Capital Maintenance	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
	Museum					
	Mural	\$25,000	\$0	\$0	\$0	\$0
	Museum expansion	\$0	\$0	\$10,000	\$220,000	\$0
	Capital Maintenance (\$20,000)	\$17,100	\$20,000	\$20,000	\$20,000	\$20,000
	RC Dahl Maintenance					
	Capital Maintenance (\$20,000)	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
	Total For Culture	<i>\$94,100</i>	<i>\$70,000</i>	<i>\$6,080,000</i>	<i>\$290,000</i>	<i>\$70,000</i>
<i>80</i>	<i>Light and Power</i>					
	Alternate Energy Exploration	\$40,000	\$0	\$0	\$0	\$0
	Conversion from 5kv to 25kv	\$364,140	\$371,423	\$600,000	\$612,000	\$624,240
	Directional Boring Unit	\$153,000	\$0	\$0	\$0	\$0
	Infrared Camera & Training	\$15,000	\$0	\$0	\$0	\$0
	Mobile Radios	\$5,000	\$16,000	\$0	\$0	\$0
	Site Improv - Pole Yard	\$53,000	\$0	\$0	\$0	\$0
	Capital Maintenance L & P	\$209,732	\$126,096	\$64,946	\$316,871	\$326,024
	Total For Light and Power	<i>\$839,872</i>	<i>\$513,519</i>	<i>\$664,946</i>	<i>\$928,871</i>	<i>\$950,264</i>
<i>81</i>	<i>Waterworks</i>					
	Distribution					
	6th Ave NE Creek Crossing	\$20,000	\$200,000	\$0	\$0	\$0

<i>Number</i>	<i>Job Name</i>	<i>2010</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>	<i>2014</i>
	6th Ave SE Watermain Renew	\$0	\$250,000	\$150,000	\$0	\$0
	Highway #1 Watermain Punch	\$35,000	\$350,000	\$0	\$0	\$0
	Sidney St. Watermain Renewal	\$150,000	\$0	\$0	\$0	\$0
	Watermain Crossing Tie-in	\$25,000	\$0	\$0	\$0	\$0
	Water Treatment Plant					
	WTP Access Road	\$20,000	\$85,000	\$85,000	\$85,000	\$0
	WTP Distribution	\$0	\$500,000	\$500,000	\$0	\$0
	WTP Expansion	\$4,045,000	\$6,455,000	\$0	\$0	\$0
	WTP Residual Management	\$0	\$80,000	\$550,000	\$0	\$0
	Waterworks					
	Additional Fleet Truck	\$0	\$0	\$0	\$0	\$0
	Safety Shoring Box	\$14,000	\$0	\$0	\$0	\$0
	WTP/Waterworks Cap Maint					
	Waterworks Cap Maint	\$221,500	\$120,000	\$80,000	\$80,000	\$80,000
	Total For Waterworks	\$4,530,500	\$8,040,000	\$1,365,000	\$165,000	\$80,000
82	<i>Sewer Works</i>					
	Wastewater					
	#10 lift forcemain	\$0	\$25,000	\$500,000	\$0	\$0
	#2 Lift Station Upgrade	\$15,000	\$250,000	\$0	\$0	\$0
	#7 & #12 Force Main Upgrades	\$0	\$250,000	\$0	\$0	\$0
	Bioreactor Recirculating Pump	\$10,000	\$0	\$0	\$0	\$0
	Bioreactor Walkway	\$7,000	\$0	\$0	\$0	\$0
	Biosolids Management Progra	\$25,000	\$0	\$0	\$0	\$0
	Crawler Sewer Camera	\$0	\$50,000	\$0	\$0	\$0
	Lagoon Desludging	\$0	\$0	\$0	\$250,000	\$250,000
	Capital Maintenance Wastewat	\$231,000	\$116,000	\$175,000	\$103,000	\$85,000
	Total For Sewer Works	\$288,000	\$691,000	\$675,000	\$353,000	\$335,000
83	<i>Waste Collection</i>					
	Concrete Crushing East Landfil	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000
	East Landfill Decommissioning	\$0	\$0	\$100,000	\$50,000	\$50,000
	Transfer Station	\$0	\$400,000	\$0	\$0	\$250,000
	West Landfill Design & Const.	\$0	\$1,441,700	\$0	\$0	\$0
	Solid Waste Cap Maintenance					
	Renew Centre Mgmt Cap Maint	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
	Total For Waste Collection	\$110,000	\$1,901,700	\$160,000	\$110,000	\$360,000
Grand Total		\$16,924,403	\$20,838,419	\$54,494,946	\$17,656,871	\$37,023,264

Revenue Summary








2010 Operating & Capital Budget

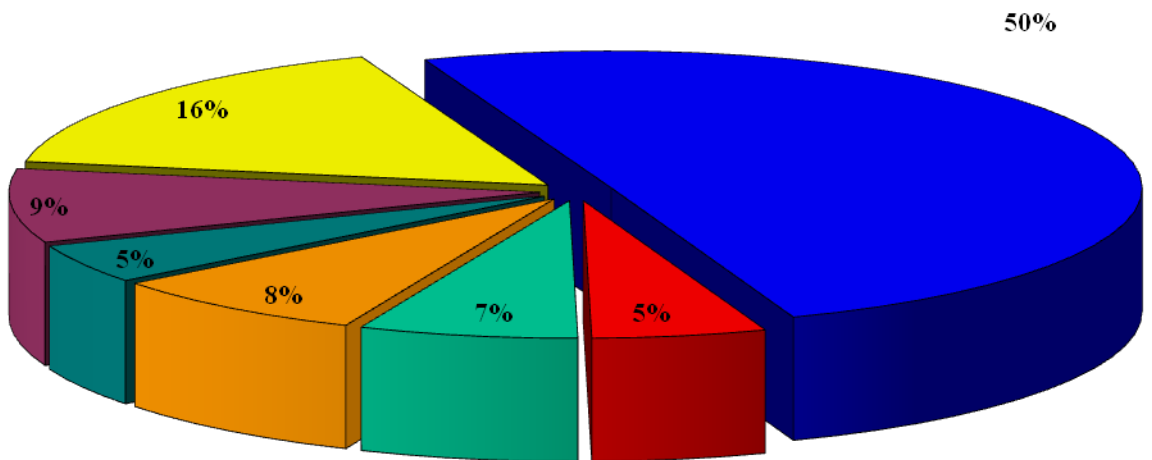
- | | |
|---------------------------------|-------------------------------|
| ■ Taxation | ■ Grants & Transfers |
| ■ Interest on Investments | ■ Other Revenue/Recoveries |
| ■ Light & Power Surplus | ■ Recreation, Culture & Parks |
| ■ Transfer From Reserves & Debt | |



Expenditure Summary

2010 Operating & Capital Budget

- | | |
|--|--|
|  Protective Services-Fire |  Protective Services-Police |
|  Legislative & Administration |  Debt |
|  Transportation/Public Works |  Recreation Culture & Parks |
|  Capital Improvements | |



Tax Dollar Split 2009

■ School \$.57

■ Municipal \$.43

